

156 Howard Young Medical Center
 240 Maple Street, PO Box 470
 Woodruff, WI 54568
 715-356-8000

Fiscal Year: 07/01 to 06/30
 Type: GMS
 General Medical & Surgical
 Control: Religious Organization

County: Oneida
 Analysis Area: North Central (6)
 Volume Group: 3

Selected Utilization Statistics	FY 2019	All GMS Hospitals		Analysis Area 6		Volume Group 3		FY 2019 vs. 2018	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2018	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	46.2%	55.2%	0.84	59.6%	0.78	35.3%	1.31	48.1%	0.96
Obstetrics	19.2%	38.0%	0.51	37.4%	0.04	22.7%	0.85	20.8%	0.92
Pediatrics	0.0%	51.3%	N/A	109.4%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	43.0%	57.4%	0.75	63.9%	0.67	35.5%	1.21	45.1%	0.96
Average Census (Patients)									
Adult Medical-Surgical	14.8	26.0	0.57	21.4	0.69	6.5	2.29	15.4	0.96
Obstetrics	1.5	4.9	0.31	3.6	0.42	0.9	1.73	1.7	0.92
Pediatrics	0.0	1.3	N/A	0.8	N/A	0.0	N/A	0.0	N/A
Total Hospital	21.5	49.0	0.44	39.1	0.55	8.7	2.49	22.5	0.96
Average Length of Stay (Days)									
Adult Medical-Surgical	3.3	4.1	0.81	3.8	0.86	3.0	1.11	3.5	0.95
Obstetrics	2.1	2.6	0.83	2.6	0.82	2.2	0.98	2.1	1.00
Pediatrics	0.0	3.3	N/A	2.9	N/A	1.4	N/A	0.0	N/A
Total Hospital	3.4	4.5	0.75	4.2	0.80	3.2	1.06	3.5	0.95
Surgical Operations									
Inpatient	666	1,426	0.47	1,304	0.51	302	2.20	668	1.00
Outpatient	968	4,581	0.21	3,131	0.31	1,419	0.68	892	1.09
Inpatient as % of All Surgeries	40.8%	23.7%	1.72	29.4%	1.39	17.6%	2.32	42.8%	0.95
Outpatient Visits									
Non-Emergency Visits	26,903	144,376	0.19	109,429	0.25	63,228	0.43	27,868	0.97
Emergency Visits	10,772	17,768	0.61	12,684	0.85	8,308	1.30	10,534	1.02
Full-Time Equivalents (FTEs)									
Administrators	7.8	23.0	0.34	33.8	0.23	11.1	0.70	1.0	7.82
Nurses, Licensed	79.9	251.3	0.32	182.8	0.44	78.4	1.02	82.4	0.97
Ancillary Nursing Personnel	0.0	39.7	N/A	28.6	N/A	13.7	N/A	13.4	0.00
All Other Personnel	100.1	509.3	0.20	375.9	0.27	191.7	0.52	91.1	1.10
Total FTEs	187.8	823.3	0.23	621.2	0.30	294.9	0.64	187.9	1.00
FTEs per 100 Patient Census (Adjusted)									
Administrators	14.6	17.0	0.86	29.6	0.49	28.7	0.51	1.9	7.84
Nurses, Licensed	148.6	185.7	0.80	160.0	0.93	202.2	0.74	152.8	0.97
Ancillary Nursing Personnel	0.0	29.3	N/A	25.1	N/A	35.2	N/A	24.9	0.00
All Other Personnel	186.3	376.3	0.49	329.2	0.57	494.1	0.38	169.1	1.10
Total FTEs	349.5	608.3	0.57	543.8	0.64	760.1	0.46	348.7	1.00

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	50	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	7
Discharges	2,338	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	241
Inpatient Days	7,856			Inpatient Days	0	Newborn Days	470

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2019	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	32	1,641	5,401	46.2%	14.8	3.3
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	8	264	562	19.2%	1.5	2.1
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	2	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	10	433	1,893	51.9%	5.2	4.4
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	7	1	7.8	Surgical Personnel	7	4	7.0
Physicians & Dentists	1	1	1.0	Radiological Services Personnel	6	8	9.0
Medical & Dental Residents	0	0	0.0	Sonographers	1	3	1.6
Dental Hygienists	0	0	0.0	Respiratory Therapists	4	6	4.5
Registered Nurses	59	62	73.9	Occupational Therapists	2	2	2.8
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	1	0	1.0	Physical Therapists	4	2	4.0
Ancillary Nursing Personnel	0	0	0.0	Physical Therapy Assistants/Aides	2	1	2.8
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	5	1	5.0	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	38	19	41.1
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	4	3	4.8
Pharmacy Personnel	10	4	10.0				
Clinical Laboratory Personnel	11	4	11.5				
				Total	162	121	187.8

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Selected Financial Statistics	FY 2019	All GMS Hospitals		Analysis Area		Volume Group		FY 2019 vs. 2018		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2018	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$72,527,988	55.3%	46.3%	1.20	50.7%	1.09	45.9%	1.20	56.3%	0.98
Medical Assistance	\$19,498,062	14.9%	13.6%	1.09	13.1%	1.13	12.4%	1.20	15.9%	0.94
Commercial	\$31,560,080	24.1%	35.3%	0.68	32.1%	0.75	36.6%	0.66	23.7%	1.02
All Other	\$7,542,854	5.8%	4.8%	1.20	4.1%	1.40	5.1%	1.13	4.2%	1.39
Deductions as % of Total Gross Patient Revenue										
Medicare	\$48,344,094	36.9%	34.9%	1.06	36.8%	1.00	28.9%	1.27	36.8%	1.00
Medical Assistance	\$14,561,782	11.1%	10.4%	1.07	10.1%	1.10	8.3%	1.33	11.6%	0.96
Commercial	\$7,117,399	5.4%	14.7%	0.37	8.8%	0.62	13.0%	0.42	5.0%	1.08
Charity Care	\$1,281,546	1.0%	1.0%	1.01	0.8%	1.27	1.1%	0.91	1.3%	0.75
Bad Debt	\$1,679,285	1.3%	1.1%	1.21	1.0%	1.34	1.9%	0.67	1.2%	1.05
All Other	\$5,266,032	4.0%	2.2%	1.86	2.0%	1.97	2.5%	1.64	2.2%	1.79
Total Deductions	\$78,250,137	59.7%	64.2%	0.93	59.3%	1.01	55.7%	1.07	58.2%	1.02
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		3.5%	5.5%	0.62	3.1%	1.10	6.0%	0.57	3.4%	1.02
Net Gains/Losses as % of Net Income		25.2%	13.2%	1.91	18.4%	1.37	15.2%	1.66	28.0%	0.90
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$18,895,454	39.6%	44.0%	0.90	42.1%	0.94	51.6%	0.77	42.5%	0.93
Supplies & Services	\$25,646,043	53.7%	49.2%	1.09	52.0%	1.03	40.7%	1.32	51.6%	1.04
Capital Component	\$3,219,515	6.7%	6.8%	0.99	5.9%	1.14	7.7%	0.88	5.8%	1.16
Fiscal Statistics										
Operating Margin (%)		12.8%	9.1%	1.41	5.2%	2.46	7.0%	1.82	7.3%	1.75
Total Hospital Net Income (%)		16.4%	10.3%	1.59	6.3%	2.60	8.2%	2.00	9.9%	1.66
Return on Equity (%)		10.0%	6.0%	1.67	3.2%	3.16	2.2%	4.66	5.5%	1.83
Current Ratio		4.4	4.7	0.93	2.6	1.66	3.1	1.42	5.1	0.87
Days in Net Patient Accounts Receivable		64.7	64.0	1.01	77.6	0.83	140.0	0.46	57.3	1.13
Average Payment Period		25.9	56.5	0.46	74.6	0.35	146.6	0.18	29.1	0.89
Equity Financing (%)		90.3%	69.2%	1.30	55.8%	1.62	56.4%	1.60	83.7%	1.08
Long-Term Debt to Equity Ratio		0.0	0.3	N/A	0.5	N/A	0.6	N/A	0.0	N/A
Times Interest Earned		0.0	13.4	N/A	15.9	N/A	9.0	N/A	0.0	N/A
Total Asset Turnover		0.6	0.6	1.02	0.5	1.18	0.3	2.26	0.5	1.09
Average Age of Plant (Years)		5.8	12.6	0.46	13.7	0.42	23.9	0.24	5.3	1.08
Increase (Decrease) Total Net Patient Revenue		2.6%	7.3%	0.36	25.3%	0.10	7.2%	0.36	-2.1%	N/A
Outpatient Gross Revenue (% of Total GPR)		60.6%	63.3%	0.96	65.8%	0.92	77.9%	0.78	57.7%	1.05
Net Revenue Statistics										
Inpatient Net Revenue per Discharge		\$10,022	\$16,906	0.59	\$14,935	0.67	\$13,622	0.74	\$9,876	1.01
Inpatient Net Revenue per Day		\$3,036	\$3,675	0.83	\$3,551	0.85	\$4,079	0.74	\$2,762	1.10
Outpatient Net Revenue per Visit		\$826	\$703	1.18	\$810	1.02	\$592	1.40	\$783	1.06

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$131,128,982	Cash & Cash Equivalents	\$1,050	Current Liabilities	\$3,167,777
Less Deductions	\$78,250,137	Net Patient Receivables	\$9,370,409	Long-Term Debt	\$0
Net Patient Revenue	\$52,878,845	Other Receivables	\$2,476,862	Other Liabilities	\$5,932,910
Plus Other Revenue	\$1,894,649			Subtotal	\$9,100,687
Total Revenue	\$54,773,494	Land, Buildings & Equipment (Net)	\$25,802,624	Unrestricted Fund Balance	\$84,353,137
Less Expenses	\$47,761,013	Other Assets	\$55,802,879	Restricted Fund Balance	\$102,170,184
Non-Operating Gains/Losses	\$2,361,097			Total Liabilities & Fund Balance	\$93,453,824
Net Income	\$9,373,577	Total Assets	\$93,453,824		