

140 Waukesha County Mental Health Center
1501 Airport Rd
Waukesha, WI 53188
262-548-7957

Fiscal Year: 01/01 to 12/31
Type: Psychiatric
Control: County

County: Waukesha
Analysis Area: Southeastern (2A)
Volume Group:

Selected Utilization Statistics		All PSYCH Hospitals		FY 2019 vs. 2018	
	FY 2019	Value	Ratio	FY 2018	Ratio
Occupancy Rate (%)					
Psychiatric	66.7%	74.2%	0.90	75.3%	0.89
Alcoholism/Chemical Dependency	0.0%	46.9%	N/A	0.0%	N/A
Total Hospital	66.7%	73.4%	0.91	75.3%	0.89
Average Census (Patients)					
Psychiatric	18.7	33.7	0.55	21.1	0.89
Alcoholism/Chemical Dependency	0.0	1.4	N/A	0.0	N/A
Total Hospital	18.7	36.5	0.51	21.1	0.89
Average Length of Stay (Days)					
Psychiatric	14.1	6.6	2.14	12.0	1.18
Alcoholism/Chemical Dependency	0.0	3.1	N/A	0.0	N/A
Total Hospital	14.1	6.7	2.09	12.0	1.17
Outpatient Visits					
Non-Emergency Visits	0	50,351	N/A	0	N/A
Emergency Visits	0	1,378	N/A	0	N/A
Full-Time Equivalents (FTEs)					
Administrators	3.0	10.4	0.29	2.0	1.50
Nurses, Licensed	10.4	47.8	0.22	10.3	1.01
Psychologists	1.0	12.6	0.08	0.6	1.67
Social Workers	3.2	26.8	0.12	4.2	0.76
All Other Personnel	27.0	167.6	0.16	29.1	0.93
Total FTEs	44.6	265.2	0.17	46.2	0.97
FTEs per 100 Patient Census (Adjusted)					
Administrators	16.2	15.5	1.05	9.7	1.67
Nurses, Licensed	56.3	71.2	0.79	49.8	1.13
Psychologists	5.4	18.7	0.29	2.9	1.86
Social Workers	17.3	39.9	0.43	20.4	0.85
All Other Personnel	146.4	249.6	0.59	141.2	1.04
Total FTEs	241.7	394.8	0.61	224.0	1.08

Total Hospital:

Beds Set Up & Staffed 28
Discharges 485
Inpatient Days 6,821

Contract with:

Health Maintenance Organization (HMO) Yes
Preferred Provider Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2019	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	2	28	483	6,821	66.7%	18.7	14.1
Alcoholism/chemical dependency	2	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	3	0	3.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	3	2	3.2	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	8	22	10.4	Occupational Therapists	1	2	1.2
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	2	2	2.3
Licensed Practical Nurses	0	0	0.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	10	17	13.4	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	1	1	1.2
Nurse Practitioners	0	0	0.0	Psychologists	0	2	1.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	3	4	3.2
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	1	1	1.0
Health Info Mgmt-Administrators/Technicians	1	0	1.0	All Other Personnel	3	1	3.7
Pharmacy Personnel	0	0	0.0				
Clinical Laboratory Personnel	0	0	0.0				
				Total	36	54	44.6

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			All PSYCH Hospitals		FY 2019 vs. 2018	
Selected Financial Statistics		FY 2019	Value	Ratio	FY 2018	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$3,537,252	44.7%	11.3%	3.94	43.2%	1.04
Medical Assistance	\$1,748,643	22.1%	43.1%	0.51	18.8%	1.18
Commercial	\$1,238,456	15.7%	39.4%	0.40	16.6%	0.94
All Other	\$1,381,675	17.5%	6.2%	2.82	21.4%	0.82
Deductions as % of Total Gross Patient Revenue						
Medicare	\$2,398,964	30.3%	7.0%	4.31	26.5%	1.15
Medical Assistance	\$1,045,086	13.2%	20.8%	0.63	6.7%	1.98
Commercial	\$810,721	10.3%	15.8%	0.65	9.7%	1.06
Charity Care	\$0	0.0%	2.6%	N/A	0.0%	N/A
Bad Debt	\$0	0.0%	1.4%	N/A	0.0%	N/A
All Other	\$739,451	9.4%	1.7%	5.35	14.6%	0.64
Total Deductions	\$4,994,223	63.2%	49.4%	1.28	57.5%	1.10
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		63.7%	22.6%	2.82	53.2%	1.20
Net Gains/Losses as % of Net Income		0.0%	19.6%	N/A	0.0%	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$5,536,084	69.1%	50.9%	1.36	70.7%	0.98
Supplies & Services	\$2,264,971	28.3%	45.5%	0.62	26.8%	1.06
Capital Component	\$214,377	2.7%	3.6%	0.73	2.5%	1.06
Fiscal Statistics						
Operating Margin (%)		0.0%	3.5%	N/A	0.0%	N/A
Total Hospital Net Income (%)		0.0%	4.4%	N/A	0.0%	N/A
Return on Equity (%)		0.0%	4.7%	N/A	0.0%	N/A
Current Ratio		0.00	2.3	N/A	0.00	N/A
Days in Net Patient Accounts Receivable		0.00	52.0	N/A	0.00	N/A
Average Payment Period		0.00	46.8	N/A	0.00	N/A
Equity Financing (%)		0.0%	22.0%	N/A	0.0%	N/A
Long-Term Debt to Equity Ratio		0.00	0.9	N/A	0.00	N/A
Times Interest Earned		0.00	8.3	N/A	0.00	N/A
Total Asset Turnover		0.00	1.1	N/A	0.00	N/A
Average Age of Plant (Years)		0.00	10.7	N/A	0.00	N/A
Increase (Decrease) Total Net Patient Revenue		-18.1%	8.6%	N/A	11.0%	N/A
Outpatient Gross Revenue (% of Total GPR)		N/A	48.3%	N/A	N/A	N/A
Net Revenue Statistics						
Inpatient Net Revenue per Discharge	\$6,004		\$7,547	0.80	\$5,548	1.08
Inpatient Net Revenue per Day	\$432		\$1,179	0.37	\$473	0.91
Outpatient Net Revenue per Visit	\$0		\$624	N/A	\$0	N/A
Income Statement			Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$7,906,026		Cash & Cash Equivalents	\$0	Current Liabilities	\$0
Less Deductions	\$4,994,223		Net Patient Receivables	\$0	Long-Term Debt	\$0
Net Patient Revenue	\$2,911,803		Other Receivables	\$0	Other Liabilities	\$0
Plus Other Revenue	\$5,103,628				Subtotal	\$0
Total Revenue	\$8,015,432		Land, Buildings & Equipment (Net)	\$0	Unrestricted Fund Balance	\$0
Less Expenses	\$8,015,432		Other Assets	\$0	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0				Total Liabilities & Fund Balance	\$0
Net Income	\$0		Total Assets	\$0		