

144 North Central Health Care
 1100 Lakeview Dr
 Wausau, WI 54403
 715-848-4600

Fiscal Year: 01/01 to 12/31
 Type: Psychiatric
 Control: County

County: Marathon
 Analysis Area: North Central (6)
 Volume Group:

Selected Utilization Statistics	FY 2019	All PSYCH Hospitals		FY 2019 vs. 2018	
		Value	Ratio	FY 2018	Ratio
Occupancy Rate (%)					
Psychiatric	80.7%	74.2%	1.09	82.0%	0.98
Alcoholism/Chemical Dependency	0.0%	46.9%	N/A	0.0%	N/A
Total Hospital	82.0%	73.4%	1.12	69.2%	1.18
Average Census (Patients)					
Psychiatric	12.9	33.7	0.38	13.1	0.98
Alcoholism/Chemical Dependency	0.6	1.4	0.40	0.6	0.95
Total Hospital	34.4	36.5	0.94	29.1	1.18
Average Length of Stay (Days)					
Psychiatric	6.5	6.6	0.98	6.0	1.07
Alcoholism/Chemical Dependency	2.5	3.1	0.79	2.9	0.85
Total Hospital	15.4	6.7	2.29	12.2	1.27
Outpatient Visits					
Non-Emergency Visits	170,824	50,351	3.39	182,562	0.94
Emergency Visits	2,326	1,378	1.69	3,647	0.64
Full-Time Equivalents (FTEs)					
Administrators	0.0	10.4	N/A	2.0	0.00
Nurses, Licensed	26.6	47.8	0.56	17.1	1.56
Psychologists	2.0	12.6	0.16	3.0	0.67
Social Workers	7.0	26.8	0.26	47.7	0.15
All Other Personnel	342.9	167.6	2.05	308.6	1.11
Total FTEs	378.6	265.2	1.43	378.3	1.00
FTEs per 100 Patient Census (Adjusted)					
Administrators	0.0	15.5	N/A	2.3	0.00
Nurses, Licensed	26.4	71.2	0.37	19.8	1.33
Psychologists	2.0	18.7	0.11	3.5	0.57
Social Workers	6.9	39.9	0.17	55.5	0.12
All Other Personnel	339.2	249.6	1.36	359.0	0.94
Total FTEs	374.5	394.8	0.95	440.2	0.85

Total Hospital:
 Beds Set Up & Staffed 42
 Discharges 814
 Inpatient Days 12,570

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2019	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	1	16	730	4,712	80.7%	12.9	6.5
Alcoholism/chemical dependency	1	0	84	208	0.0%	0.6	2.5
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	1	26	415	7,650	80.6%	21.0	18.4

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	0	0	0.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	3	1	3.9	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	4	7	4.7
Registered Nurses	19	47	19.6	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	1	0	1.0
Licensed Practical Nurses	4	10	4.8	Physical Therapists	2	1	2.2
Ancillary Nursing Personnel	31	87	31.6	Physical Therapy Assistants/Aides	2	0	2.0
Medical Assistants	2	1	2.9	Recreational Therapists	3	0	3.0
Physician Assistants	1	1	1.2	Dietitians & Nutritionists	0	4	0.6
Nurse Practitioners	2	1	2.2	Psychologists	2	0	2.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	7	0	7.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	120	68	120.7
Health Info Mgmt-Administrators/Technicians	5	1	5.7	All Other Personnel	155	53	155.6
Pharmacy Personnel	8	0	8.0				
Clinical Laboratory Personnel	0	0	0.0				
				Total	371	282	378.6

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Selected Financial Statistics	FY 2019		All PSYCH Hospitals		FY 2018 vs. 2018	
			Value	Ratio	FY 2018	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$12,472,516	23.2%	11.3%	2.05	24.8%	0.93
Medical Assistance	\$32,671,174	60.8%	43.1%	1.41	58.2%	1.04
Commercial	\$2,774,255	5.2%	39.4%	0.13	6.6%	0.78
All Other	\$5,800,150	10.8%	6.2%	1.74	10.3%	1.05
Deductions as % of Total Gross Patient Revenue						
Medicare	\$7,078,409	13.2%	7.0%	1.87	14.2%	0.92
Medical Assistance	\$6,443,857	12.0%	20.8%	0.58	13.3%	0.90
Commercial	\$1,095,159	2.0%	15.8%	0.13	2.4%	0.83
Charity Care	\$4,873,761	9.1%	2.6%	3.55	8.6%	1.05
Bad Debt	\$307,838	0.6%	1.4%	0.40	0.7%	0.78
All Other	-\$77,433	-0.1%	1.7%	N/A	-0.1%	1.23
Total Deductions	\$19,721,591	36.7%	49.4%	0.74	39.3%	0.94
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		31.0%	22.6%	1.37	35.4%	0.88
Net Gains/Losses as % of Net Income		N/A	19.6%	N/A	159.2%	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$29,635,712	54.0%	50.9%	1.06	57.4%	0.94
Supplies & Services	\$23,515,347	42.9%	45.5%	0.94	38.6%	1.11
Capital Component	\$1,710,521	3.1%	3.6%	0.86	4.0%	0.77
Fiscal Statistics						
Operating Margin (%)		-11.4%	3.5%	N/A	-0.2%	52.28
Total Hospital Net Income (%)		-10.2%	4.4%	N/A	0.4%	N/A
Return on Equity (%)		-10.2%	4.7%	N/A	0.4%	N/A
Current Ratio		1.65	2.3	0.71	2.54	0.65
Days in Net Patient Accounts Receivable		28.44	52.0	0.55	34.76	0.82
Average Payment Period		31.61	46.8	0.68	35.29	0.90
Equity Financing (%)		58.0%	22.0%	2.63	74.2%	0.78
Long-Term Debt to Equity Ratio		0.37	0.9	0.42	0.03	12.59
Times Interest Earned		-2,827.27	8.3	N/A	0.00	N/A
Total Asset Turnover		0.98	1.1	0.91	0.99	0.99
Average Age of Plant (Years)		20.31	10.7	1.90	17.74	1.14
Increase (Decrease) Total Net Patient Revenue		15.0%	8.6%	1.74	22.8%	0.66
Outpatient Gross Revenue (% of Total GPR)		86.5%	48.3%	1.79	83.8%	1.03
Net Revenue Statistics						
Inpatient Net Revenue per Discharge	\$5,303		\$7,547	0.70	\$5,070	1.05
Inpatient Net Revenue per Day	\$870		\$1,179	0.74	\$869	1.00
Outpatient Net Revenue per Visit	\$173		\$624	0.28	\$137	1.26

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$53,718,095	Cash & Cash Equivalents	-\$95,148	Current Liabilities	\$4,631,501
Less Deductions	\$19,721,591	Net Patient Receivables	\$2,649,163	Long-Term Debt	\$10,710,906
Net Patient Revenue	\$33,996,504	Other Receivables	\$4,323,794	Other Liabilities	\$5,738,404
Plus Other Revenue	\$15,265,199			Subtotal	\$21,080,811
Total Revenue	\$49,261,703	Land, Buildings & Equipment (Net)	\$13,285,194	Unrestricted Fund Balance	\$29,114,215
Less Expenses	\$54,861,580	Other Assets	\$30,032,023	Restricted Fund Balance	\$9,274,487
Non-Operating Gains/Losses	\$503,339			Total Liabilities & Fund Balance	\$50,195,026
Net Income	-\$5,096,538	Total Assets	\$50,195,026		