14-454-6600 Control: Other Not-For-Profit Selected Utilization Statistics FY 2019 Value Ratio FY 3 Occupancy Rate (%) 87.0% 74.2% 1.17 77 Psychiatric 87.0% 74.2% 1.17 77 Alcoholism/Chemical Dependency 45.5% 46.9% 0.97 44 Total Hospital 77.9% 73.4% 1.06 77 Average Census (Patients) 9.1 1.4 6.41 77 Psychiatric 61.7 33.7 1.83 46.0001sm/Chemical Dependency 9.1 1.4 6.41 Average Length of Stay (Days) 9.1 1.4 6.41 6.7 0.66 Psychiatric 4.6 6.6 0.70 3.2 3.1 1.02 Average Length of Stay (Days) 4.4 6.7 0.66 7.8 7.8 Psychiatric 4.6 6.7 0.66 7.8 7.8 7.8 Outpatient Wisits 75.617 50.351 1.50 7.8 </th <th colspan="3" rowspan="2">County: Milwaukee Analysis Area: Milwaukee County (2B) Volume Group:</th>	County: Milwaukee Analysis Area: Milwaukee County (2B) Volume Group:						
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Total Hospital 77.9% 73.4% 1.06 70 Average Census (Patients) 8 8 7 <t< td=""><td>.4%</td><td>1.12</td></t<>	.4%	1.12					
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Total Hospital 70.8 36.5 1.94 Average Length of Stay (Days) Psychiatric 4.6 6.6 0.70 Alcoholism/Chemical Dependency 3.2 3.1 1.02 Total Hospital 4.4 6.7 0.66 Outpatient Visits Non-Emergency Visits 75,617 50,351 1.50 78 Emergency Visits 0 1,378 N/A 78 Full-Time Equivalents (FTEs) 0 1,378 N/A 78 Administrators 11.0 10.4 1.06 1 Nurses, Licensed 117.6 47.8 2.46 1 Psychologists 92.5 12.6 7.36 5 All Other Personnel 252.2 167.6 1.50 2 Total FTEs 477.4 265.2 1.80 4 FTEs per 100 Patient Census (Adjusted) 4 15.5 0.61 4 Nurses, Licensed	54.9	1.12					
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Non-Emergency Visits 75,617 50,351 1.50 78 Emergency Visits 0 1,378 N/A 78 Full-Time Equivalents (FTEs) 71.0 10.4 1.06 78 Administrators 11.0 10.4 1.06 10.4 1.06 10.4 1.06 10.4 1.06 10.4 1.06 10.4 1.06 10.4 1.06 10.4 1.06 10.4 1.06 10.4 1.06 10.4 1.06 10.4 1.06 10.5 10.5 10.6 10.5	4.2	1.04					
Emergency Visits 0 1,378 N/A Full-Time Equivalents (FTEs)							
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Administrators 11.0 10.4 1.06 Nurses, Licensed 117.6 47.8 2.46 1 Psychologists 92.5 12.6 7.36 1 Social Workers 4.0 26.8 0.15 2 All Other Personnel 252.2 167.6 1.50 2 Total FTEs 477.4 265.2 1.80 4 FTEs per 100 Patient Census (Adjusted) 4 15.5 0.61 4 Nurses, Licensed 100.8 71.2 1.42 4 Psychologists 79.3 18.7 4.24 5 Social Workers 3.4 39.9 0.09 0.09	0	N/A					
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All Other Personnel 252.2 167.6 1.50 2 Total FTEs 477.4 265.2 1.80 4 FTEs per 100 Patient Census (Adjusted)	36.7	2.52					
Total FTEs 477.4 265.2 1.80 4 FTEs per 100 Patient Census (Adjusted) 9.4 15.5 0.61 6 Administrators 9.4 15.5 0.61 6 6 Nurses, Licensed 100.8 71.2 1.42 6 6 Psychologists 79.3 18.7 4.24 6 6 Social Workers 3.4 39.9 0.09 6	6.8	0.06					
FTEs per 100 Patient Census (Adjusted) 9.4 15.5 0.61 Administrators 9.4 15.5 1.42 Nurses, Licensed 100.8 71.2 1.42 Psychologists 79.3 18.7 4.24 Social Workers 3.4 39.9 0.09	57.8	0.98					
Administrators 9.4 15.5 0.61 Nurses, Licensed 100.8 71.2 1.42 Psychologists 79.3 18.7 4.24 Social Workers 3.4 39.9 0.09	77.6	1.00					
Nurses, Licensed 100.8 71.2 1.42 Psychologists 79.3 18.7 4.24 Social Workers 3.4 39.9 0.09	10.2	0.02					
Psychologists 79.3 18.7 4.24 Social Workers 3.4 39.9 0.09	10.3	0.92 1.02					
Social Workers 3.4 39.9 0.09	98.6 34.4	2.31					
	54.4 52.6	0.05					
All Other Personnel 216.1 249.6 0.87 2	41.4	0.03					
	47.2	0.90					
Total Hospital: Contract with:							
Beds Set Up & Staffed 91 Health Maintenance Yes							
Discharges 5,858 Organization (HMO)							
Inpatient Days 25,859 Preferred Provider							
Organization (PPO)							

149 Aurora Psychiatric Hospital Wauwatosa, WI 53213

	Level of	Beds Set Up & Staffed	Discharges &	Patient Days	Occupancy	Average Census	Average Length of Stay
Inpatient Service Area	Service*	12/31/2019	Transfers**	of Care	Rate (%)	(Patients)	(Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	3	0	0	0	0.0%	0.0	0.0
Orthopedic	3	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	3	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	4	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	3	0	0	0	0.0%	0.0	0.0
Obstetrics	3	0	0	0	0.0%	0.0	0.0
Psychiatric	1	71	4,893	22,537	87.0%	61.7	4.6
Alcoholism/chemical dependency	1	20	1,036	3,322	45.5%	9.1	3.2
ICU/CCU							
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	4	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns. ** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network 4 = Contracted, 5 = Service Not Provided

	Number	Number	Number			Number	Number	Number
Occupation	Full-Time	Part-Time	FTE	Occupation		Full-Time	Part-Time	FTE
Administrators/Assistant Administrators	11	0	11.0	Surgical Personnel		0	0	0.0
Physicians & Dentists	22	6	23.0	Radiological Services Personnel		0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers		0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists		0	0	0.0
Registered Nurses	71	57	109.7	Occupational Therapists		2	0	2.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides		0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists		0	0	0.0
Ancillary Nursing Personnel	0	0	0.0	Physical Therapy Assistants/Aides		0	0	0.0
Medical Assistants	3	0	3.0	Recreational Therapists		1	3	3.3
Physician Assistants	1	0	1.0	Dietitians & Nutritionists		2	1	2.1
Nurse Practitioners	6	1	6.7	Psychologists		74	41	92.5
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers		4	0	4.0
Clinical Nurse Specialists	1	1	1.2	All Other Health Professionals		67	43	86.5
Health Info Mgmt-Administrators/Technicians	2	2	3.3	All Other Personnel		102	34	119.3
Pharmacy Personnel	7	2	8.7		Total	376	191	477.4
Clinical Laboratory Personnel	0	0	0.0					

Wauwatosa, WI 53213			All PSYCH Hospitals		FY 2019 vs. 2018		
Selected Financial Statistics		FY 2019	Value	Ratio	FY 2018	Ratio	
Gross Revenue as % of Total G	iross Patient Revenue						
Medicare	\$23,174,629	14.4%	11.3%	1.27	13.7%	1.05	
Medical Assistance	\$73,111,114	45.5%	43.1%	1.06	45.8%	0.99	
Commercial	\$60,833,209	37.9%	39.4%	0.96	38.7%	0.98	
All Other	\$3,556,925	2.2%	6.2%	0.36	1.8%	1.21	
Deductions as % of Total Gross	s Patient Revenue						
Medicare	\$17,586,837	10.9%	7.0%	1.55	10.4%	1.05	
Medical Assistance	\$53,777,281	33.5%	20.8%	1.61	34.1%	0.98	
Commercial	\$31,010,462	19.3%	15.8%	1.22	21.1%	0.92	
Charity Care	\$1,319,171	0.8%	2.6%	0.32	0.7%	1.10	
Bad Debt	\$2,508,703	1.6%	1.4%	1.10	1.5%	1.07	
All Other	\$1,547,148	1.0%	1.7%	0.55	0.7%	1.33	
Total Deductions	\$107,749,602	67.1%	49.4%	1.36	68.5%	0.98	
Other Revenue & Net Gains or							
Other Revenue as % of Total	Revenue	1.2%	22.6%	0.05	3.2%	0.37	
Net Gains/Losses as % of Ne	t Income	0.0%	19.6%	N/A	0.0%	N/A	
Expenses as % of Total Expense							
Salary/Fringe Benefits	\$28,108,886	63.6%	50.9%	1.25	62.6%	1.02	
Supplies & Services	\$13,431,333	30.4%	45.5%	0.67	33.6%	0.90	
Capital Component	\$2,686,660	6.1%	3.6%	1.67	3.7%	1.62	
Fiscal Statistics							
Operating Margin (%)		17.4%	3.5%	4.93	8.8%	1.98	
Total Hospital Net Income (%))	17.4%	4.4%	4.00	8.8%	1.98	
Return on Equity (%)		20.4%	4.7%	4.31	11.0%	1.86	
Current Ratio		1.16	2.3	0.50	-0.63	N/A	
Days in Net Patient Accounts	Receivable	55.85	52.0	1.07	62.77	0.89	
Average Payment Period		32.00	46.8	0.68	39.77	0.80	
Equity Financing (%)		91.9%	22.0%	4.17	88.0%	1.04	
Long-Term Debt to Equity Rat	tio	0.00	0.9	N/A	0.00	N/A	
Times Interest Earned		15.15	8.3	1.83	0.00	N/A	
Total Asset Turnover		1.17	1.1	1.09	1.25	0.94	
Average Age of Plant (Years)		6.60	10.7	0.62	7.35	0.90	
Increase (Decrease) Total Ne	t Patient Revenue	18.9%	8.6%	2.19	-0.4%	N/A	
Outpatient Gross Revenue (%		39.0%	48.3%	0.81	39.8%	0.98	
Net Revenue Statistics			10.0,0				
Inpatient Net Revenue per Dis	scharge	\$5,027	\$7,547	0.67	\$4,621	1.09	
Inpatient Net Revenue per Da		\$1,133	\$1,179	0.96	\$1,083	1.05	
Outpatient Net Revenue per \	-	\$344	\$624	0.55	\$268	1.28	
Income Stater			Assets	0.00	Liabilities & Fund Ba		
ross Patient Revenue (GPR)	\$160,675,877	Cash & Cash Equivalents		-\$3,914,140	Current Liabilities	\$3,706,58	
ess Deductions	\$107,749,602	Net Patient Receivables		\$8,098,632	Long-Term Debt	ψ0,700,0	
Net Patient Revenue	\$52,926,275	Other Recei		\$10,671	Other Liabilities		
us Other Revenue	\$622,751		145100	ψι0,071	Subtotal	\$3,706,5	
Total Revenue	\$53,549,027	l and Ruildi	ngs & Equipment (Net)	\$39,544,236	Cabiola	ψ0,100,0	
ess Expenses	\$44,226,879	Other Asset	,	\$1,863,133	Unrestricted Fund Balance	\$41,895,9	
on-Operating Gains/Losses	4 4,220,879 \$0		5	φ1,000,100	Restricted Fund Balance	φ41,090,94	
	ەن \$9,322,148	Total Assets		\$45,602,532	Total Liabilities & Fund Balance	\$45,602,5	
Net Income	JY,JZZ, 140	TUIALASSELS		φ 4 0,002,002		φ40,002,00	