

149 Aurora Psychiatric Hospital
 1220 Dewey Avenue
 Wauwatosa, WI 53213
 414-454-6600

Fiscal Year: 01/01 to 12/31
 Type: Psychiatric
 Control: Other Not-For-Profit

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group:

Selected Utilization Statistics	FY 2019	All PSYCH Hospitals		FY 2019 vs. 2018	
		Value	Ratio	FY 2018	Ratio
Occupancy Rate (%)					
Psychiatric	87.0%	74.2%	1.17	77.4%	1.12
Alcoholism/Chemical Dependency	45.5%	46.9%	0.97	44.9%	1.01
Total Hospital	77.9%	73.4%	1.06	70.3%	1.11
Average Census (Patients)					
Psychiatric	61.7	33.7	1.83	54.9	1.12
Alcoholism/Chemical Dependency	9.1	1.4	6.41	9.0	1.01
Total Hospital	70.8	36.5	1.94	63.9	1.11
Average Length of Stay (Days)					
Psychiatric	4.6	6.6	0.70	4.5	1.03
Alcoholism/Chemical Dependency	3.2	3.1	1.02	3.1	1.03
Total Hospital	4.4	6.7	0.66	4.2	1.04
Outpatient Visits					
Non-Emergency Visits	75,617	50,351	1.50	78,918	0.96
Emergency Visits	0	1,378	N/A	0	N/A
Full-Time Equivalents (FTEs)					
Administrators	11.0	10.4	1.06	11.0	1.00
Nurses, Licensed	117.6	47.8	2.46	105.3	1.12
Psychologists	92.5	12.6	7.36	36.7	2.52
Social Workers	4.0	26.8	0.15	66.8	0.06
All Other Personnel	252.2	167.6	1.50	257.8	0.98
Total FTEs	477.4	265.2	1.80	477.6	1.00
FTEs per 100 Patient Census (Adjusted)					
Administrators	9.4	15.5	0.61	10.3	0.92
Nurses, Licensed	100.8	71.2	1.42	98.6	1.02
Psychologists	79.3	18.7	4.24	34.4	2.31
Social Workers	3.4	39.9	0.09	62.6	0.05
All Other Personnel	216.1	249.6	0.87	241.4	0.90
Total FTEs	409.1	394.8	1.04	447.2	0.91

Total Hospital:
 Beds Set Up & Staffed 91
 Discharges 5,858
 Inpatient Days 25,859

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2019	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	3	0	0	0	0.0%	0.0	0.0
Orthopedic	3	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	3	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	4	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	3	0	0	0	0.0%	0.0	0.0
Obstetrics	3	0	0	0	0.0%	0.0	0.0
Psychiatric	1	71	4,893	22,537	87.0%	61.7	4.6
Alcoholism/chemical dependency	1	20	1,036	3,322	45.5%	9.1	3.2
ICU/CCU							
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	4	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	11	0	11.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	22	6	23.0	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	71	57	109.7	Occupational Therapists	2	0	2.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	0	0	0.0	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	3	0	3.0	Recreational Therapists	1	3	3.3
Physician Assistants	1	0	1.0	Dietitians & Nutritionists	2	1	2.1
Nurse Practitioners	6	1	6.7	Psychologists	74	41	92.5
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	4	0	4.0
Clinical Nurse Specialists	1	1	1.2	All Other Health Professionals	67	43	86.5
Health Info Mgmt-Administrators/Technicians	2	2	3.3	All Other Personnel	102	34	119.3
Pharmacy Personnel	7	2	8.7				
Clinical Laboratory Personnel	0	0	0.0				
				Total	376	191	477.4

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Selected Financial Statistics	FY 2019		All PSYCH Hospitals		FY 2019 vs. 2018	
			Value	Ratio	FY 2018	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$23,174,629	14.4%	11.3%	1.27	13.7%	1.05
Medical Assistance	\$73,111,114	45.5%	43.1%	1.06	45.8%	0.99
Commercial	\$60,833,209	37.9%	39.4%	0.96	38.7%	0.98
All Other	\$3,556,925	2.2%	6.2%	0.36	1.8%	1.21
Deductions as % of Total Gross Patient Revenue						
Medicare	\$17,586,837	10.9%	7.0%	1.55	10.4%	1.05
Medical Assistance	\$53,777,281	33.5%	20.8%	1.61	34.1%	0.98
Commercial	\$31,010,462	19.3%	15.8%	1.22	21.1%	0.92
Charity Care	\$1,319,171	0.8%	2.6%	0.32	0.7%	1.10
Bad Debt	\$2,508,703	1.6%	1.4%	1.10	1.5%	1.07
All Other	\$1,547,148	1.0%	1.7%	0.55	0.7%	1.33
Total Deductions	\$107,749,602	67.1%	49.4%	1.36	68.5%	0.98
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		1.2%	22.6%	0.05	3.2%	0.37
Net Gains/Losses as % of Net Income		0.0%	19.6%	N/A	0.0%	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$28,108,886	63.6%	50.9%	1.25	62.6%	1.02
Supplies & Services	\$13,431,333	30.4%	45.5%	0.67	33.6%	0.90
Capital Component	\$2,686,660	6.1%	3.6%	1.67	3.7%	1.62
Fiscal Statistics						
Operating Margin (%)		17.4%	3.5%	4.93	8.8%	1.98
Total Hospital Net Income (%)		17.4%	4.4%	4.00	8.8%	1.98
Return on Equity (%)		20.4%	4.7%	4.31	11.0%	1.86
Current Ratio		1.16	2.3	0.50	-0.63	N/A
Days in Net Patient Accounts Receivable		55.85	52.0	1.07	62.77	0.89
Average Payment Period		32.00	46.8	0.68	39.77	0.80
Equity Financing (%)		91.9%	22.0%	4.17	88.0%	1.04
Long-Term Debt to Equity Ratio		0.00	0.9	N/A	0.00	N/A
Times Interest Earned		15.15	8.3	1.83	0.00	N/A
Total Asset Turnover		1.17	1.1	1.09	1.25	0.94
Average Age of Plant (Years)		6.60	10.7	0.62	7.35	0.90
Increase (Decrease) Total Net Patient Revenue		18.9%	8.6%	2.19	-0.4%	N/A
Outpatient Gross Revenue (% of Total GPR)		39.0%	48.3%	0.81	39.8%	0.98
Net Revenue Statistics						
Inpatient Net Revenue per Discharge	\$5,027		\$7,547	0.67	\$4,621	1.09
Inpatient Net Revenue per Day	\$1,133		\$1,179	0.96	\$1,083	1.05
Outpatient Net Revenue per Visit	\$344		\$624	0.55	\$268	1.28

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$160,675,877	Cash & Cash Equivalents	-\$3,914,140	Current Liabilities	\$3,706,584
Less Deductions	\$107,749,602	Net Patient Receivables	\$8,098,632	Long-Term Debt	\$0
Net Patient Revenue	\$52,926,275	Other Receivables	\$10,671	Other Liabilities	\$0
Plus Other Revenue	\$622,751			Subtotal	\$3,706,584
Total Revenue	\$53,549,027	Land, Buildings & Equipment (Net)	\$39,544,236	Unrestricted Fund Balance	\$41,895,947
Less Expenses	\$44,226,879	Other Assets	\$1,863,133	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0			Total Liabilities & Fund Balance	\$45,602,531
Net Income	\$9,322,148	Total Assets	\$45,602,532		