

172 Bellin Psychiatric Center
 301 E St Joseph Ave, PO Box 23725
 Green Bay, WI 54305
 920-433-3630

Fiscal Year: 10/01 to 09/30
 Type: Psychiatric

County: Brown
 Analysis Area: Northeastern (4)
 Volume Group:

Control: Other Not-For-Profit

Selected Utilization Statistics	FY 2019	All PSYCH Hospitals		FY 2019 vs. 2018	
		Value	Ratio	FY 2018	Ratio
Occupancy Rate (%)					
Psychiatric	39.0%	74.2%	0.53	39.1%	1.00
Alcoholism/Chemical Dependency	51.6%	46.9%	1.10	37.5%	1.38
Total Hospital	40.4%	73.4%	0.55	38.9%	1.04
Average Census (Patients)					
Psychiatric	18.3	33.7	0.54	18.4	1.00
Alcoholism/Chemical Dependency	3.1	1.4	2.18	2.2	1.38
Total Hospital	21.4	36.5	0.59	20.6	1.04
Average Length of Stay (Days)					
Psychiatric	5.2	6.6	0.78	5.4	0.96
Alcoholism/Chemical Dependency	3.1	3.1	0.99	2.9	1.08
Total Hospital	4.7	6.7	0.70	4.9	0.96
Outpatient Visits					
Non-Emergency Visits	78,819	50,351	1.57	84,487	0.93
Emergency Visits	0	1,378	N/A	0	N/A
Full-Time Equivalents (FTEs)					
Administrators	2.0	10.4	0.19	2.0	1.00
Nurses, Licensed	48.6	47.8	1.02	54.4	0.89
Psychologists	8.8	12.6	0.70	5.8	1.53
Social Workers	53.4	26.8	1.99	54.0	0.99
All Other Personnel	70.1	167.6	0.42	62.3	1.13
Total FTEs	182.9	265.2	0.69	178.4	1.03
FTEs per 100 Patient Census (Adjusted)					
Administrators	3.6	15.5	0.23	3.9	0.93
Nurses, Licensed	88.0	71.2	1.24	105.7	0.83
Psychologists	16.0	18.7	0.85	11.2	1.43
Social Workers	96.6	39.9	2.42	105.0	0.92
All Other Personnel	126.9	249.6	0.51	121.1	1.05
Total FTEs	331.1	394.8	0.84	346.9	0.95

Total Hospital:

Beds Set Up & Staffed 53
 Discharges 1,661
 Inpatient Days 7,821

Contract with:

Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2019	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	4	0	0	0	0.0%	0.0	0.0
Orthopedic	4	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	4	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	4	0	0	0	0.0%	0.0	0.0
Obstetrics	4	0	0	0	0.0%	0.0	0.0
Psychiatric	1	47	1,299	6,690	39.0%	18.3	5.2
Alcoholism/chemical dependency	1	6	362	1,131	51.6%	3.1	3.1
ICU/CCU							
Medical-Surgical Intensive Care	4	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	4	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	2	0	2.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	11	1	11.5	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	26	15	36.3	Occupational Therapists	0	2	1.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	2	0	2.0
Licensed Practical Nurses	4	3	6.3	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	4	12	11.9	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	3	1	3.8	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	6	0	6.0	Psychologists	6	4	8.8
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	45	13	53.4
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	6	5	10.4
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	26	8	29.5
Pharmacy Personnel	0	0	0.0				
Clinical Laboratory Personnel	0	0	0.0				
				Total	141	64	182.9

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Selected Financial Statistics	FY 2019		All PSYCH Hospitals		FY 2018 vs. 2018	
			Value	Ratio	FY 2018	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$8,112,098	17.4%	11.3%	1.53	19.5%	0.89
Medical Assistance	\$14,588,189	31.2%	43.1%	0.72	28.1%	1.11
Commercial	\$21,983,676	47.0%	39.4%	1.19	48.4%	0.97
All Other	\$2,061,654	4.4%	6.2%	0.71	4.0%	1.10
Deductions as % of Total Gross Patient Revenue						
Medicare	\$4,971,282	10.6%	7.0%	1.51	11.9%	0.89
Medical Assistance	\$9,408,628	20.1%	20.8%	0.97	18.3%	1.10
Commercial	\$6,624,042	14.2%	15.8%	0.90	14.4%	0.99
Charity Care	\$896,566	1.9%	2.6%	0.75	1.4%	1.33
Bad Debt	\$846,489	1.8%	1.4%	1.27	1.5%	1.20
All Other	\$775,469	1.7%	1.7%	0.95	1.9%	0.86
Total Deductions	\$23,522,476	50.3%	49.4%	1.02	49.5%	1.02
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		2.3%	22.6%	0.10	1.9%	1.19
Net Gains/Losses as % of Net Income		N/A	19.6%	N/A	N/A	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$20,299,799	78.9%	50.9%	1.55	78.5%	1.01
Supplies & Services	\$4,716,260	18.3%	45.5%	0.40	18.1%	1.01
Capital Component	\$708,066	2.8%	3.6%	0.76	3.4%	0.81
Fiscal Statistics						
Operating Margin (%)		-8.2%	3.5%	N/A	-6.3%	1.30
Total Hospital Net Income (%)		-7.2%	4.4%	N/A	-4.9%	1.46
Return on Equity (%)		-8.8%	4.7%	N/A	-6.1%	1.45
Current Ratio		2.97	2.3	1.29	2.76	1.08
Days in Net Patient Accounts Receivable		37.12	52.0	0.71	35.51	1.05
Average Payment Period		31.68	46.8	0.68	31.11	1.02
Equity Financing (%)		31.8%	22.0%	1.44	43.0%	0.74
Long-Term Debt to Equity Ratio		0.31	0.9	0.35	0.28	1.09
Times Interest Earned		-10.52	8.3	N/A	-5.84	1.80
Total Asset Turnover		1.21	1.1	1.12	1.21	0.99
Average Age of Plant (Years)		9.38	10.7	0.88	7.14	1.31
Increase (Decrease) Total Net Patient Revenue		5.0%	8.6%	0.58	6.6%	0.75
Outpatient Gross Revenue (% of Total GPR)		60.9%	48.3%	1.26	59.9%	1.02
Net Revenue Statistics						
Inpatient Net Revenue per Discharge	\$6,516		\$7,547	0.86	\$6,599	0.99
Inpatient Net Revenue per Day	\$1,375		\$1,179	1.17	\$1,348	1.02
Outpatient Net Revenue per Visit	\$168		\$624	0.27	\$150	1.12

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$46,745,616	Cash & Cash Equivalents	\$4,151,855	Current Liabilities	\$2,191,717
Less Deductions	\$23,522,476	Net Patient Receivables	\$2,361,879	Long-Term Debt	\$1,931,918
Net Patient Revenue	\$23,223,140	Other Receivables	\$0	Other Liabilities	\$9,312,027
Plus Other Revenue	\$544,124			Subtotal	\$13,435,662
Total Revenue	\$23,767,264	Land, Buildings & Equipment (Net)	\$7,165,431	Unrestricted Fund Balance	\$6,259,193
Less Expenses	\$25,724,125	Other Assets	\$6,015,690	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$224,523			Total Liabilities & Fund Balance	\$19,694,855
Net Income	-\$1,732,338	Total Assets	\$19,694,855		