

192 Rogers Memorial Hospital - Milwaukee
 11101 W Lincoln Ave
 West Allis, WI 53227
 414-327-3000

Fiscal Year: 08/01 to 07/31
 Type: Psychiatric
 Control: Other Not-For-Profit

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group:

Selected Utilization Statistics	FY 2019	All PSYCH Hospitals		FY 2019 vs. 2018	
		Value	Ratio	FY 2018	Ratio
Occupancy Rate (%)					
Psychiatric	80.8%	74.2%	1.09	77.1%	1.05
Alcoholism/Chemical Dependency	0.0%	46.9%	N/A	0.0%	N/A
Total Hospital	80.8%	73.4%	1.10	77.1%	1.05
Average Census (Patients)					
Psychiatric	59.0	33.7	1.75	56.3	1.05
Alcoholism/Chemical Dependency	0.0	1.4	N/A	0.0	N/A
Total Hospital	59.0	36.5	1.62	56.3	1.05
Average Length of Stay (Days)					
Psychiatric	5.6	6.6	0.85	5.4	1.03
Alcoholism/Chemical Dependency	0.0	3.1	N/A	0.0	N/A
Total Hospital	5.7	6.7	0.84	5.4	1.04
Outpatient Visits					
Non-Emergency Visits	25,652	50,351	0.51	30,830	0.83
Emergency Visits	0	1,378	N/A	0	N/A
Full-Time Equivalents (FTEs)					
Administrators	10.5	10.4	1.01	6.5	1.63
Nurses, Licensed	53.5	47.8	1.12	46.4	1.15
Psychologists	2.0	12.6	0.16	3.0	0.67
Social Workers	48.5	26.8	1.81	51.7	0.94
All Other Personnel	217.2	167.6	1.30	150.8	1.44
Total FTEs	331.6	265.2	1.25	258.4	1.28
FTEs per 100 Patient Census (Adjusted)					
Administrators	13.5	15.5	0.87	8.3	1.61
Nurses, Licensed	68.5	71.2	0.96	60.0	1.14
Psychologists	2.6	18.7	0.14	3.9	0.66
Social Workers	62.1	39.9	1.56	66.9	0.93
All Other Personnel	278.2	249.6	1.11	195.2	1.43
Total FTEs	424.9	394.8	1.08	334.3	1.27

Total Hospital:
 Beds Set Up & Staffed 73
 Discharges 3,808
 Inpatient Days 21,524

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 07/31/2019	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	1	73	3,830	21,524	80.8%	59.0	5.6
Alcoholism/chemical dependency	2	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	10	1	10.5	Surgical Personnel	0	0	0.0
Physicians & Dentists	13	0	13.0	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	3	0	3.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	21	23	44.2	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	2	3	5.2	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	0	0	0.0	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	2	0	2.0	Recreational Therapists	0	0	0.0
Physician Assistants	1	0	1.0	Dietitians & Nutritionists	2	2	3.6
Nurse Practitioners	1	3	4.1	Psychologists	2	0	2.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	37	11	48.5
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	66	53	118.6
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	58	17	75.0
Pharmacy Personnel	1	0	1.0				
Clinical Laboratory Personnel	0	0	0.0				
				Total	219	113	331.6

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Selected Financial Statistics	FY 2019		All PSYCH Hospitals		FY 2019 vs. 2018	
			Value	Ratio	FY 2018	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$9,769,046	10.0%	11.3%	0.88	7.6%	1.31
Medical Assistance	\$45,836,030	46.8%	43.1%	1.09	51.6%	0.91
Commercial	\$41,666,935	42.5%	39.4%	1.08	40.4%	1.05
All Other	\$706,970	0.7%	6.2%	0.12	0.4%	1.86
Deductions as % of Total Gross Patient Revenue						
Medicare	\$6,791,745	6.9%	7.0%	0.98	5.1%	1.37
Medical Assistance	\$30,933,675	31.6%	20.8%	1.52	34.8%	0.91
Commercial	\$19,092,428	19.5%	15.8%	1.24	14.9%	1.31
Charity Care	\$1,801,726	1.8%	2.6%	0.72	1.8%	1.03
Bad Debt	\$2,000,401	2.0%	1.4%	1.44	1.2%	1.65
All Other	\$581,142	0.6%	1.7%	0.34	4.7%	0.13
Total Deductions	\$61,201,116	62.5%	49.4%	1.27	62.5%	1.00
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		0.0%	22.6%	N/A	0.0%	N/A
Net Gains/Losses as % of Net Income		N/A	19.6%	N/A	N/A	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$26,841,916	65.9%	50.9%	1.30	74.5%	0.89
Supplies & Services	\$11,492,416	28.2%	45.5%	0.62	17.4%	1.63
Capital Component	\$2,378,981	5.8%	3.6%	1.60	8.1%	0.72
Fiscal Statistics						
Operating Margin (%)		-10.7%	3.5%	N/A	-7.0%	1.54
Total Hospital Net Income (%)		-8.1%	4.4%	N/A	-5.7%	1.43
Return on Equity (%)		-6.1%	4.7%	N/A	-3.6%	1.66
Current Ratio		2.17	2.3	0.94	2.68	0.81
Days in Net Patient Accounts Receivable		59.78	52.0	1.15	39.46	1.51
Average Payment Period		61.12	46.8	1.31	54.05	1.13
Equity Financing (%)		1.6%	22.0%	0.07	60.9%	0.03
Long-Term Debt to Equity Ratio		14.39	0.9	16.50	0.46	31.50
Times Interest Earned		-6.85	8.3	N/A	-2.01	3.41
Total Asset Turnover		0.73	1.1	0.67	0.63	1.15
Average Age of Plant (Years)		4.82	10.7	0.45	6.09	0.79
Increase (Decrease) Total Net Patient Revenue		2.1%	8.6%	0.24	0.9%	2.24
Outpatient Gross Revenue (% of Total GPR)		24.8%	48.3%	0.51	26.6%	0.93
Net Revenue Statistics						
Inpatient Net Revenue per Discharge	\$6,880		\$7,547	0.91	\$6,271	1.10
Inpatient Net Revenue per Day	\$1,223		\$1,179	1.04	\$1,145	1.07
Outpatient Net Revenue per Visit	\$490		\$624	0.79	\$439	1.12

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$97,978,982	Cash & Cash Equivalents	\$7,794,275	Current Liabilities	\$6,499,684
Less Deductions	\$61,201,116	Net Patient Receivables	\$6,023,672	Long-Term Debt	\$11,926,254
Net Patient Revenue	\$36,777,866	Other Receivables	\$41,331	Other Liabilities	\$31,277,867
Plus Other Revenue	\$0			Subtotal	\$49,703,805
Total Revenue	\$36,777,866	Land, Buildings & Equipment (Net)	\$17,980,418	Unrestricted Fund Balance	\$828,628
Less Expenses	\$40,713,313	Other Assets	\$18,692,737	Restricted Fund Balance	\$2,072,545
Non-Operating Gains/Losses	\$870,264			Total Liabilities & Fund Balance	\$50,532,433
Net Income	-\$3,065,183	Total Assets	\$50,532,433		