

319 Rogers Memorial Hospital - Brown Deer
 4600 West Schroeder Drive
 Brown Deer, WI 53223
 414-865-2500

Fiscal Year: 08/01 to 07/31
 Type: Psychiatric
 Control: Other Not-For-Profit

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group:

Selected Utilization Statistics	FY 2019	All PSYCH Hospitals		FY 2019 vs. 2018	
		Value	Ratio	FY 2018	Ratio
Occupancy Rate (%)					
Psychiatric	82.8%	74.2%	1.12	77.0%	1.08
Alcoholism/Chemical Dependency	0.0%	46.9%	N/A	0.0%	N/A
Total Hospital	82.8%	73.4%	1.13	77.0%	1.08
Average Census (Patients)					
Psychiatric	46.4	33.7	1.38	43.1	1.08
Alcoholism/Chemical Dependency	0.0	1.4	N/A	0.0	N/A
Total Hospital	46.4	36.5	1.27	43.1	1.08
Average Length of Stay (Days)					
Psychiatric	6.0	6.6	0.90	5.6	1.06
Alcoholism/Chemical Dependency	0.0	3.1	N/A	0.0	N/A
Total Hospital	6.0	6.7	0.89	5.6	1.07
Outpatient Visits					
Non-Emergency Visits	27,466	50,351	0.55	27,519	1.00
Emergency Visits	0	1,378	N/A	0	N/A
Full-Time Equivalents (FTEs)					
Administrators	8.0	10.4	0.77	10.0	0.80
Nurses, Licensed	47.5	47.8	0.99	39.8	1.19
Psychologists	3.8	12.6	0.30	3.8	1.00
Social Workers	42.4	26.8	1.58	44.1	0.96
All Other Personnel	160.4	167.6	0.96	137.5	1.17
Total FTEs	262.1	265.2	0.99	235.1	1.11
FTEs per 100 Patient Census (Adjusted)					
Administrators	12.4	15.5	0.81	16.5	0.75
Nurses, Licensed	73.8	71.2	1.04	65.6	1.13
Psychologists	5.9	18.7	0.32	6.3	0.94
Social Workers	66.0	39.9	1.66	72.7	0.91
All Other Personnel	249.6	249.6	1.00	226.9	1.10
Total FTEs	407.8	394.8	1.03	388.0	1.05

Total Hospital:
 Beds Set Up & Staffed 56
 Discharges 2,824
 Inpatient Days 16,924

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 07/31/2019	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	1	56	2,838	16,924	82.8%	46.4	6.0
Alcoholism/chemical dependency	2	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	8	0	8.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	7	1	7.8	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	2	0	2.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	28	14	42.5	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	1	1	2.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	0	0	0.0	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	3	1	3.9	Recreational Therapists	0	0	0.0
Physician Assistants	8	1	8.8	Dietitians & Nutritionists	1	1	1.7
Nurse Practitioners	3	0	3.0	Psychologists	3	1	3.8
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	35	7	42.4
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	48	25	73.4
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	49	13	61.9
Pharmacy Personnel	1	0	1.0				
Clinical Laboratory Personnel	0	0	0.0				
				Total	197	65	262.1

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Selected Financial Statistics	FY 2019		All PSYCH Hospitals		FY 2019 vs. 2018	
			Value	Ratio	FY 2018	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$6,707,915	8.4%	11.3%	0.74	6.3%	1.34
Medical Assistance	\$37,136,666	46.3%	43.1%	1.08	44.1%	1.05
Commercial	\$36,074,734	45.0%	39.4%	1.14	49.3%	0.91
All Other	\$300,839	0.4%	6.2%	0.06	0.3%	1.32
Deductions as % of Total Gross Patient Revenue						
Medicare	\$4,811,488	6.0%	7.0%	0.85	4.0%	1.48
Medical Assistance	\$25,276,059	31.5%	20.8%	1.51	32.9%	0.96
Commercial	\$16,814,008	21.0%	15.8%	1.33	19.4%	1.08
Charity Care	\$1,087,987	1.4%	2.6%	0.53	1.2%	1.15
Bad Debt	\$1,477,494	1.8%	1.4%	1.30	1.2%	1.52
All Other	\$450,631	0.6%	1.7%	0.32	1.9%	0.29
Total Deductions	\$49,917,666	62.2%	49.4%	1.26	60.7%	1.03
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		0.2%	22.6%	0.01	0.1%	3.70
Net Gains/Losses as % of Net Income		N/A	19.6%	N/A	N/A	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$21,471,978	67.6%	50.9%	1.33	75.3%	0.90
Supplies & Services	\$8,326,276	26.2%	45.5%	0.58	17.1%	1.53
Capital Component	\$1,959,387	6.2%	3.6%	1.69	7.6%	0.81
Fiscal Statistics						
Operating Margin (%)		-4.6%	3.5%	N/A	-10.8%	0.42
Total Hospital Net Income (%)		-2.3%	4.4%	N/A	-9.6%	0.24
Return on Equity (%)		-1.9%	4.7%	N/A	-6.1%	0.30
Current Ratio		2.28	2.3	0.99	2.66	0.86
Days in Net Patient Accounts Receivable		56.07	52.0	1.08	38.40	1.46
Average Payment Period		59.18	46.8	1.26	52.23	1.13
Equity Financing (%)		1.6%	22.0%	0.07	60.9%	0.03
Long-Term Debt to Equity Ratio		14.39	0.9	16.50	0.46	31.40
Times Interest Earned		-1.22	8.3	N/A	-4.31	0.28
Total Asset Turnover		0.80	1.1	0.74	0.63	1.26
Average Age of Plant (Years)		3.90	10.7	0.36	5.69	0.69
Increase (Decrease) Total Net Patient Revenue		2.9%	8.6%	0.34	10.3%	0.28
Outpatient Gross Revenue (% of Total GPR)		28.2%	48.3%	0.58	28.4%	0.99
Net Revenue Statistics						
Inpatient Net Revenue per Discharge		\$7,495	\$7,547	0.99	\$7,660	0.98
Inpatient Net Revenue per Day		\$1,257	\$1,179	1.07	\$1,354	0.93
Outpatient Net Revenue per Visit		\$386	\$624	0.62	\$324	1.19

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$80,220,154	Cash & Cash Equivalents	\$6,427,316	Current Liabilities	\$4,895,967
Less Deductions	\$49,917,666	Net Patient Receivables	\$4,654,990	Long-Term Debt	\$8,983,597
Net Patient Revenue	\$30,302,488	Other Receivables	\$7,138	Other Liabilities	\$23,560,437
Plus Other Revenue	\$59,217			Subtotal	\$37,440,001
Total Revenue	\$30,361,703	Land, Buildings & Equipment (Net)	\$11,986,945	Unrestricted Fund Balance	\$624,174
Less Expenses	\$31,757,640	Other Assets	\$14,987,786	Restricted Fund Balance	\$1,709,062
Non-Operating Gains/Losses	\$683,700			Total Liabilities & Fund Balance	\$38,064,175
Net Income	-\$712,237	Total Assets	\$38,064,175		