

001 Amery Regional Medical Center
 265 Griffin Street East
 Amery, WI 54001
 715-268-8000

Fiscal Year: 01/01 to 12/31
 Type: GMS
 Critical Access Hospital
 Control: Other Not-For-Profit

County: Polk
 Analysis Area: West Central (5A)
 Volume Group: 3

Selected Utilization Statistics	FY 2020	All GMS Hospitals		Analysis Area 5A		Volume Group 3		FY 2020 vs. 2019	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2019	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	43.1%	52.4%	0.82	40.8%	1.05	32.9%	1.31	53.0%	0.81
Obstetrics	0.0%	36.2%	N/A	24.1%	0.02	19.7%	N/A	48.8%	0.00
Pediatrics	0.0%	53.2%	N/A	0.0%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	71.7%	53.9%	1.33	42.0%	1.71	33.0%	2.17	74.7%	0.96
Average Census (Patients)									
Adult Medical-Surgical	5.6	25.5	0.22	10.7	0.52	6.4	0.87	5.3	1.06
Obstetrics	0.5	4.7	0.11	2.0	0.26	0.9	0.57	0.5	1.06
Pediatrics	0.0	1.1	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	11.5	47.4	0.24	17.5	0.66	8.6	1.33	12.7	0.90
Average Length of Stay (Days)									
Adult Medical-Surgical	3.2	4.3	0.75	3.9	0.83	3.0	1.09	2.9	1.11
Obstetrics	1.8	2.4	0.73	2.2	0.80	2.0	0.89	1.9	0.92
Pediatrics	0.0	3.5	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	3.9	4.7	0.84	4.1	0.96	3.2	1.23	4.1	0.96
Surgical Operations									
Inpatient	125	1,280	0.10	403	0.31	247	0.51	198	0.63
Outpatient	1,244	4,115	0.30	2,235	0.56	1,277	0.97	1,470	0.85
Inpatient as % of All Surgeries	9.1%	23.7%	0.38	15.3%	0.60	16.2%	0.56	11.9%	0.77
Outpatient Visits									
Non-Emergency Visits	94,684	127,898	0.74	76,192	1.24	57,441	1.65	105,812	0.89
Emergency Visits	6,086	15,799	0.39	7,621	0.80	8,355	0.73	8,058	0.76
Full-Time Equivalents (FTEs)									
Administrators	4.0	20.3	0.20	12.1	0.33	11.6	0.35	4.0	1.00
Nurses, Licensed	82.9	255.1	0.32	128.5	0.65	84.6	0.98	83.1	1.00
Ancillary Nursing Personnel	15.4	42.6	0.36	19.1	0.80	14.7	1.05	16.7	0.92
All Other Personnel	175.0	501.2	0.35	251.7	0.70	194.6	0.90	209.7	0.83
Total FTEs	277.3	819.2	0.34	411.5	0.67	305.5	0.91	313.4	0.88
FTEs per 100 Patient Census (Adjusted)									
Administrators	6.6	15.7	0.42	18.7	0.35	28.7	0.23	6.2	1.06
Nurses, Licensed	136.6	197.1	0.69	197.9	0.69	210.0	0.65	128.8	1.06
Ancillary Nursing Personnel	25.4	33.0	0.77	29.5	0.86	36.4	0.70	25.8	0.98
All Other Personnel	288.2	387.2	0.74	387.8	0.74	483.0	0.60	324.9	0.89
Total FTEs	456.7	633.0	0.72	634.0	0.72	758.1	0.60	485.8	0.94

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	16	Health Maintenance Organization (HMO)	Yes	Average Beds Used	2	Bassinets	0
Discharges	1,070	Preferred Provider Organization (PPO)	Yes	Discharges	55	Total Births	108
Inpatient Days	4,201			Inpatient Days	465	Newborn Days	190

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2020	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	13	638	2,049	43.1%	5.6	3.2
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	0	108	190	0.0%	0.5	1.8
Psychiatric	1	3	332	1,962	178.7%	5.4	5.9
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	3	0	0	0	0.0%	0.0	0.0
Burn Care	3	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	3	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	4	0	4.0	Surgical Personnel	2	3	3.8
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	11	0	11.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	2	1	2.9
Registered Nurses	55	37	77.1	Occupational Therapists	0	2	1.4
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	1	0.6
Licensed Practical Nurses	0	1	0.6	Physical Therapists	6	0	6.0
Ancillary Nursing Personnel	9	11	15.4	Physical Therapy Assistants/Aides	1	0	1.0
Medical Assistants	28	4	30.5	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	1	0	1.0
Nurse Practitioners	5	1	5.2	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	1	0	1.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	26	4	28.5
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	62	21	71.7
Pharmacy Personnel	5	0	5.0				
Clinical Laboratory Personnel	10	1	10.7				
				Total	228	87	277.3

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Selected Financial Statistics	FY 2020	All GMS Hospitals		Analysis Area		Volume Group		FY 2020 vs. 2019		
		Value	Ratio	5A Value	Ratio	3 Value	Ratio	FY 2019	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$55,276,132	48.1%	46.6%	1.03	50.9%	0.95	47.5%	1.01	51.2%	0.94
Medical Assistance	\$17,471,605	15.2%	13.8%	1.11	11.8%	1.29	12.8%	1.19	13.6%	1.12
Commercial	\$37,695,730	32.8%	34.5%	0.95	33.0%	0.99	35.0%	0.94	31.5%	1.04
All Other	\$4,418,980	3.8%	5.1%	0.75	4.3%	0.89	4.8%	0.81	3.8%	1.01
Deductions as % of Total Gross Patient Revenue										
Medicare	\$27,552,177	24.0%	35.0%	0.68	34.0%	0.71	30.4%	0.79	24.6%	0.97
Medical Assistance	\$10,139,503	8.8%	10.4%	0.85	8.2%	1.08	8.9%	0.99	7.7%	1.15
Commercial	\$11,434,534	10.0%	14.5%	0.68	9.2%	1.09	12.0%	0.83	9.1%	1.10
Charity Care	\$644,715	0.6%	1.0%	0.58	0.9%	0.66	0.9%	0.59	1.0%	0.55
Bad Debt	\$2,354,515	2.0%	1.2%	1.75	1.5%	1.39	2.0%	1.03	1.9%	1.08
All Other	\$3,997,818	3.5%	2.6%	1.36	2.1%	1.66	2.3%	1.53	4.9%	0.72
Total Deductions	\$56,123,260	48.9%	64.6%	0.76	55.8%	0.88	56.5%	0.86	49.2%	0.99
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		1.1%	8.4%	0.13	5.2%	0.21	10.2%	0.11	1.9%	0.57
Net Gains/Losses as % of Net Income		168.1%	13.8%	12.15	29.1%	5.77	22.7%	7.40	51.1%	3.29
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$40,045,848	64.7%	43.5%	1.49	52.0%	1.24	51.7%	1.25	63.9%	1.01
Supplies & Services	\$17,430,511	28.2%	49.9%	0.56	42.8%	0.66	40.6%	0.69	28.9%	0.98
Capital Component	\$4,436,197	7.2%	6.6%	1.09	5.2%	1.37	7.7%	0.93	7.3%	0.98
Fiscal Statistics										
Operating Margin (%)		-4.2%	7.5%	N/A	1.9%	N/A	7.4%	N/A	1.6%	N/A
Total Hospital Net Income (%)		5.6%	8.6%	0.65	2.7%	2.08	9.3%	0.61	3.3%	1.71
Return on Equity (%)		5.5%	4.1%	1.34	0.4%	14.58	7.6%	0.72	4.0%	1.39
Current Ratio		1.9	3.9	0.50	2.4	0.82	4.8	0.41	3.2	0.61
Days in Net Patient Accounts Receivable		41.4	71.5	0.58	254.1	0.16	49.1	0.84	43.2	0.96
Average Payment Period		105.2	90.1	1.17	354.1	0.30	46.4	2.27	33.8	3.12
Equity Financing (%)		40.9%	63.6%	0.64	48.0%	0.85	79.0%	0.52	45.0%	0.91
Long-Term Debt to Equity Ratio		0.8	0.3	2.63	0.7	1.08	0.2	4.66	1.0	0.82
Times Interest Earned		5.9	12.2	0.48	10.3	0.57	13.2	0.45	3.7	1.61
Total Asset Turnover		0.9	0.5	1.87	0.1	6.40	0.8	1.10	1.2	0.75
Average Age of Plant (Years)		12.0	14.1	0.85	51.2	0.23	8.8	1.36	12.1	0.99
Increase (Decrease) Total Net Patient Revenue		-4.3%	-2.2%	1.92	-1.1%	4.05	-1.2%	3.67	3.1%	N/A
Outpatient Gross Revenue (% of Total GPR)		81.2%	63.0%	1.29	73.1%	1.11	78.9%	1.03	80.2%	1.01
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$11,769		\$17,652	0.67	\$15,718	0.75	\$14,147	0.83	\$11,557	1.02
Inpatient Net Revenue per Day	\$2,843		\$3,704	0.77	\$3,586	0.79	\$4,080	0.70	\$2,677	1.06
Outpatient Net Revenue per Visit	\$474		\$780	0.61	\$840	0.56	\$677	0.70	\$436	1.09

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$114,862,448	Cash & Cash Equivalents	\$24,597,436	Current Liabilities	\$16,826,154
Less Deductions	\$56,123,260	Net Patient Receivables	\$6,642,463	Long-Term Debt	\$21,528,435
Net Patient Revenue	\$58,739,188	Other Receivables	\$297,714	Other Liabilities	\$1,327,037
Plus Other Revenue	\$652,600			Subtotal	\$39,681,626
Total Revenue	\$59,391,788	Land, Buildings & Equipment (Net)	\$19,492,605	Unrestricted Fund Balance	\$27,479,087
Less Expenses	\$61,912,556	Other Assets	\$16,130,493	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$6,222,822			Total Liabilities & Fund Balance	\$67,160,711
Net Income	\$3,702,053	Total Assets	\$67,160,711		