

008 SSM Health St. Clare Hospital – Baraboo
 707 Fourteenth Street
 Baraboo, WI 53913
 608-356-1400

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical
 Control: Religious Organization

County: Sauk
 Analysis Area: Southern (1)
 Volume Group: 3

Selected Utilization Statistics	FY 2020	All GMS Hospitals		Analysis Area 1		Volume Group 3		FY 2020 vs. 2019	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2019	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	44.3%	52.4%	0.85	55.7%	0.79	32.9%	1.35	47.9%	0.92
Obstetrics	9.8%	36.2%	0.27	41.0%	0.03	19.7%	0.50	12.8%	0.77
Pediatrics	0.0%	53.2%	N/A	50.3%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	29.2%	53.9%	0.54	56.6%	0.52	33.0%	0.88	32.0%	0.91
Average Census (Patients)									
Adult Medical-Surgical	11.5	25.5	0.45	23.1	0.50	6.4	1.79	12.5	0.92
Obstetrics	1.1	4.7	0.23	4.5	0.24	0.9	1.20	1.4	0.77
Pediatrics	0.0	1.1	N/A	1.9	N/A	0.0	N/A	0.0	N/A
Total Hospital	15.8	47.4	0.33	49.2	0.32	8.6	1.83	17.3	0.91
Average Length of Stay (Days)									
Adult Medical-Surgical	3.3	4.3	0.76	4.1	0.79	3.0	1.10	2.9	1.12
Obstetrics	2.1	2.4	0.87	2.6	0.80	2.0	1.05	2.3	0.92
Pediatrics	0.0	3.5	N/A	3.9	N/A	0.0	N/A	0.0	N/A
Total Hospital	3.7	4.7	0.79	4.6	0.80	3.2	1.15	3.2	1.13
Surgical Operations									
Inpatient	199	1,280	0.16	1,943	0.10	247	0.81	328	0.61
Outpatient	1,144	4,115	0.28	7,094	0.16	1,277	0.90	1,495	0.77
Inpatient as % of All Surgeries	14.8%	23.7%	0.62	21.5%	0.69	16.2%	0.92	18.0%	0.82
Outpatient Visits									
Non-Emergency Visits	49,571	127,898	0.39	157,467	0.31	57,441	0.86	78,870	0.63
Emergency Visits	18,381	15,799	1.16	15,287	1.20	8,355	2.20	22,589	0.81
Full-Time Equivalents (FTEs)									
Administrators	16.6	20.3	0.82	20.1	0.82	11.6	1.44	21.0	0.79
Nurses, Licensed	90.6	255.1	0.36	268.4	0.34	84.6	1.07	80.6	1.12
Ancillary Nursing Personnel	8.0	42.6	0.19	43.3	0.18	14.7	0.55	8.7	0.92
All Other Personnel	160.4	501.2	0.32	633.6	0.25	194.6	0.82	168.5	0.95
Total FTEs	275.6	819.2	0.34	965.4	0.29	305.5	0.90	278.8	0.99
FTEs per 100 Patient Census (Adjusted)									
Administrators	29.6	15.7	1.89	16.1	1.84	28.7	1.03	35.2	0.84
Nurses, Licensed	161.7	197.1	0.82	214.6	0.75	210.0	0.77	135.0	1.20
Ancillary Nursing Personnel	14.3	33.0	0.43	34.6	0.41	36.4	0.39	14.7	0.97
All Other Personnel	286.3	387.2	0.74	506.6	0.57	483.0	0.59	282.4	1.01
Total FTEs	492.0	633.0	0.78	771.8	0.64	758.1	0.65	467.3	1.05

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	54	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	11
Discharges	1,578	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	159
Inpatient Days	5,772			Inpatient Days	0	Newborn Days	304

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2020	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	26	1,289	4,212	44.3%	11.5	3.3
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	1	11	156	304	0.0%	0.8	1.9
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	11	191	396	9.8%	1.1	2.1
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	1	6	149	860	39.2%	2.3	5.8
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	15	2	16.6	Surgical Personnel	7	3	9.4
Physicians & Dentists	6	3	6.0	Radiological Services Personnel	15	6	16.1
Medical & Dental Residents	0	0	0.0	Sonographers	3	3	3.7
Dental Hygienists	0	0	0.0	Respiratory Therapists	5	4	6.4
Registered Nurses	53	59	83.5	Occupational Therapists	0	2	1.5
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	1	0.8	Physical Therapists	6	4	7.1
Ancillary Nursing Personnel	5	6	8.0	Physical Therapy Assistants/Aides	2	1	2.0
Medical Assistants	0	0	0.0	Recreational Therapists	6	7	9.2
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	1	1	1.0
Nurse Practitioners	0	1	0.7	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	5	3	5.6	Social Workers	1	2	2.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	3	7	5.0
Health Info Mgmt-Administrators/Technicians	5	1	5.5	All Other Personnel	44	35	61.0
Pharmacy Personnel	4	2	4.5				
Clinical Laboratory Personnel	14	11	20.0				
				Total	200	164	275.6

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Selected Financial Statistics	FY 2020	All GMS Hospitals		Analysis Area		Volume Group		FY 2020 vs. 2019		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2019	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$100,478,852	53.5%	46.6%	1.15	41.8%	1.28	47.5%	1.13	53.7%	1.00
Medical Assistance	\$25,043,967	13.3%	13.8%	0.97	11.5%	1.16	12.8%	1.04	13.2%	1.01
Commercial	\$52,147,985	27.8%	34.5%	0.81	38.1%	0.73	35.0%	0.79	29.0%	0.96
All Other	\$10,016,265	5.3%	5.1%	1.04	8.5%	0.63	4.8%	1.12	4.1%	1.30
Deductions as % of Total Gross Patient Revenue										
Medicare	\$78,556,273	41.9%	35.0%	1.19	31.1%	1.35	30.4%	1.38	41.8%	1.00
Medical Assistance	\$18,757,176	10.0%	10.4%	0.96	8.7%	1.15	8.9%	1.12	9.8%	1.02
Commercial	\$20,142,401	10.7%	14.5%	0.74	18.1%	0.59	12.0%	0.89	10.3%	1.05
Charity Care	\$1,095,436	0.6%	1.0%	0.61	0.7%	0.87	0.9%	0.62	2.2%	0.27
Bad Debt	\$5,853,248	3.1%	1.2%	2.66	1.3%	2.40	2.0%	1.57	1.9%	1.62
All Other	\$3,442,745	1.8%	2.6%	0.72	4.4%	0.42	2.3%	0.81	1.6%	1.17
Total Deductions	\$127,847,279	68.1%	64.6%	1.05	64.3%	1.06	56.5%	1.20	67.5%	1.01
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	10.4%	8.4%	1.24	7.9%	1.32	10.2%	1.02	3.1%	3.32	
Net Gains/Losses as % of Net Income	52.0%	13.8%	3.76	48.7%	1.07	22.7%	2.29	39.4%	1.32	
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$28,884,610	47.8%	43.5%	1.10	46.6%	1.03	51.7%	0.93	46.3%	1.03
Supplies & Services	\$27,442,891	45.4%	49.9%	0.91	46.2%	0.98	40.6%	1.12	46.9%	0.97
Capital Component	\$4,102,766	6.8%	6.6%	1.03	7.3%	0.94	7.7%	0.88	6.8%	1.00
Fiscal Statistics										
Operating Margin (%)	9.5%	7.5%	1.26	5.4%	1.77	7.4%	1.29	15.4%	0.62	
Total Hospital Net Income (%)	17.9%	8.6%	2.08	9.9%	1.80	9.3%	1.93	23.1%	0.78	
Return on Equity (%)	11.5%	4.1%	2.78	6.1%	1.87	7.6%	1.50	14.8%	0.77	
Current Ratio	-1.0	3.9	N/A	3.1	N/A	4.8	N/A	2.4	N/A	
Days in Net Patient Accounts Receivable	42.0	71.5	0.59	48.3	0.87	49.1	0.85	43.5	0.97	
Average Payment Period	-58.6	90.1	N/A	71.6	N/A	46.4	N/A	51.6	N/A	
Equity Financing (%)	120.7%	63.6%	1.90	54.8%	2.20	79.0%	1.53	89.2%	1.35	
Long-Term Debt to Equity Ratio	0.0	0.3	N/A	0.3	N/A	0.2	N/A	0.0	N/A	
Times Interest Earned	0.0	12.2	N/A	10.5	N/A	13.2	N/A	0.0	N/A	
Total Asset Turnover	0.6	0.5	1.23	0.6	0.99	0.8	0.72	0.6	0.99	
Average Age of Plant (Years)	13.1	14.1	0.93	11.5	1.14	8.8	1.49	13.2	1.00	
Increase (Decrease) Total Net Patient Revenue	-8.5%	-2.2%	3.81	-1.0%	8.16	-1.2%	7.28	9.1%	N/A	
Outpatient Gross Revenue (% of Total GPR)	73.3%	63.0%	1.16	60.3%	1.22	78.9%	0.93	72.9%	1.01	
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$13,611	\$17,652	0.77	\$20,439	0.67	\$14,147	0.96	\$10,990	1.24	
Inpatient Net Revenue per Day	\$3,928	\$3,704	1.06	\$4,396	0.89	\$4,080	0.96	\$3,638	1.08	
Outpatient Net Revenue per Visit	\$651	\$780	0.83	\$707	0.92	\$677	0.96	\$471	1.38	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$187,687,069	Cash & Cash Equivalents	\$207,026	Current Liabilities	-\$9,108,553
Less Deductions	\$127,847,279	Net Patient Receivables	\$6,861,115	Long-Term Debt	\$0
Net Patient Revenue	\$59,839,790	Other Receivables	\$260,462	Other Liabilities	-\$14,703,841
Plus Other Revenue	\$6,938,611			Subtotal	-\$23,812,394
Total Revenue	\$66,778,401	Land, Buildings & Equipment (Net)	\$31,705,232	Unrestricted Fund Balance	\$139,043,659
Less Expenses	\$60,430,267	Other Assets	\$76,197,431	Restricted Fund Balance	\$2,562,838
Non-Operating Gains/Losses	\$6,864,862			Total Liabilities & Fund Balance	\$115,231,265
Net Income	\$13,212,996	Total Assets	\$115,231,266		