

**015 Mayo Clinic Health System - Chippewa Valley in Bloomer**  
 1501 Thompson Street  
 Bloomer, WI 54724  
 715-568-2000

Fiscal Year: 01/01 to 12/31  
 Type: GMS  
 Critical Access Hospital  
 Control: Other Not-For-Profit

County: Chippewa  
 Analysis Area: West Central (5A)  
 Volume Group: 1

Selected Utilization Statistics	FY 2020	All GMS Hospitals		Analysis Area 5A		Volume Group 1		FY 2020 vs. 2019	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2019	Ratio
<b>Occupancy Rate (%)</b>									
Adult Medical-Surgical	10.3%	52.4%	0.20	40.8%	0.25	11.2%	0.92	9.0%	1.15
Obstetrics	0.0%	36.2%	N/A	24.1%	N/A	0.0%	N/A	0.0%	N/A
Pediatrics	0.0%	53.2%	N/A	0.0%	N/A	43.7%	N/A	0.0%	N/A
Total Hospital	10.3%	53.9%	0.19	42.0%	0.25	15.7%	0.66	9.0%	1.15
<b>Average Census (Patients)</b>									
Adult Medical-Surgical	2.0	25.5	0.08	10.7	0.18	1.7	1.13	1.6	1.22
Obstetrics	0.0	4.7	N/A	2.0	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	1.1	N/A	0.0	N/A	0.2	N/A	0.0	N/A
Total Hospital	2.0	47.4	0.04	17.5	0.11	2.5	0.77	1.6	1.22
<b>Average Length of Stay (Days)</b>									
Adult Medical-Surgical	4.0	4.3	0.94	3.9	1.04	3.3	1.21	3.5	1.17
Obstetrics	0.0	2.4	N/A	2.2	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	3.5	N/A	0.0	N/A	2.7	N/A	0.0	N/A
Total Hospital	4.0	4.7	0.87	4.1	0.99	4.2	0.96	3.5	1.17
<b>Surgical Operations</b>									
Inpatient	0	1,280	N/A	403	N/A	75	N/A	0	N/A
Outpatient	0	4,115	N/A	2,235	N/A	1,365	N/A	1	0.00
Inpatient as % of All Surgeries	0.0%	23.7%	N/A	15.3%	N/A	5.2%	N/A	0.0%	N/A
<b>Outpatient Visits</b>									
Non-Emergency Visits	36,246	127,898	0.28	76,192	0.48	21,938	1.65	40,528	0.89
Emergency Visits	2,324	15,799	0.15	7,621	0.30	2,721	0.85	2,640	0.88
<b>Full-Time Equivalents (FTEs)</b>									
Administrators	0.0	20.3	N/A	12.1	N/A	2.2	N/A	0.5	0.00
Nurses, Licensed	61.6	255.1	0.24	128.5	0.48	40.9	1.50	61.4	1.00
Ancillary Nursing Personnel	12.4	42.6	0.29	19.1	0.65	7.0	1.77	14.0	0.89
All Other Personnel	110.1	501.2	0.22	251.7	0.44	77.4	1.42	108.2	1.02
Total FTEs	184.1	819.2	0.22	411.5	0.45	127.5	1.44	184.1	1.00
<b>FTEs per 100 Patient Census (Adjusted)</b>									
Administrators	0.0	15.7	N/A	18.7	N/A	17.3	N/A	6.9	0.00
Nurses, Licensed	803.0	197.1	4.07	197.9	4.06	323.2	2.48	850.1	0.94
Ancillary Nursing Personnel	161.7	33.0	4.91	29.5	5.48	55.3	2.93	193.4	0.84
All Other Personnel	1,435.6	387.2	3.71	387.8	3.70	611.6	2.35	1,497.1	0.96
Total FTEs	2,400.3	633.0	3.79	634.0	3.79	1,007.4	2.38	2,547.5	0.94

<b>Total Hospital:</b>		<b>Contract with:</b>		<b>Medicare-certified Swing Beds:</b>		<b>Newborn Nursery:</b>	
Beds Set Up & Staffed	19	Health Maintenance Organization (HMO)	Yes	Average Beds Used	12	Bassinets	0
Discharges	178	Preferred Provider Organization (PPO)	Yes	Discharges	249	Total Births	0
Inpatient Days	719			Inpatient Days	4,309	Newborn Days	0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2020	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	1	19	178	719	10.3%	2.0	4.0
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	2	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	3	0	0	0	0.0%	0.0	0.0
<b>Psychiatric</b>	3	0	0	0	0.0%	0.0	0.0
<b>Alcoholism/chemical dependency</b>	3	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	3	0	0	0	0.0%	0.0	0.0
Burn Care	4	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	2	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\*\* Transfers, which may be estimated, refer only to those between units.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	0	0	0.0	Surgical Personnel	0	3	0.6
Physicians & Dentists	8	22	14.6	Radiological Services Personnel	2	7	7.3
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	4	6	5.9
Registered Nurses	12	77	53.4	Occupational Therapists	2	1	2.6
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	5	1.6
Licensed Practical Nurses	2	2	3.3	Physical Therapists	4	5	7.3
Ancillary Nursing Personnel	3	19	12.4	Physical Therapy Assistants/Aides	3	6	5.7
Medical Assistants	6	12	10.0	Recreational Therapists	0	0	0.0
Physician Assistants	4	6	7.0	Dietitians & Nutritionists	0	1	0.3
Nurse Practitioners	2	3	3.4	Psychologists	1	1	1.1
Certified Registered Nurse Anesthetists	1	2	1.5	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	6	12	12.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	11	18	19.7
Pharmacy Personnel	0	13	2.5				
Clinical Laboratory Personnel	8	5	12.0				
				<b>Total</b>	<b>79</b>	<b>226</b>	<b>184.1</b>

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Selected Financial Statistics	FY 2020	All GMS Hospitals		Analysis Area		Volume Group		FY 2020 vs. 2019		
		Value	Ratio	5A Value	Ratio	1 Value	Ratio	FY 2019	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$37,065,360	59.5%	46.6%	1.28	50.9%	1.17	46.3%	1.29	56.9%	1.05
Medical Assistance	\$4,995,834	8.0%	13.8%	0.58	11.8%	0.68	11.7%	0.68	7.4%	1.09
Commercial	\$18,664,688	30.0%	34.5%	0.87	33.0%	0.91	37.5%	0.80	33.5%	0.89
All Other	\$1,558,632	2.5%	5.1%	0.49	4.3%	0.58	4.5%	0.56	2.1%	1.17
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$15,426,973	24.8%	35.0%	0.71	34.0%	0.73	23.9%	1.04	26.1%	0.95
Medical Assistance	\$2,876,598	4.6%	10.4%	0.44	8.2%	0.56	7.7%	0.60	4.6%	1.00
Commercial	\$4,958,313	8.0%	14.5%	0.55	9.2%	0.87	10.2%	0.78	8.4%	0.94
Charity Care	\$1,485,028	2.4%	1.0%	2.48	0.9%	2.80	1.1%	2.25	2.5%	0.95
Bad Debt	\$996,038	1.6%	1.2%	1.36	1.5%	1.08	1.7%	0.96	0.6%	2.59
All Other	\$346,711	0.6%	2.6%	0.22	2.1%	0.26	2.2%	0.25	1.0%	0.55
Total Deductions	\$26,089,661	41.9%	64.6%	0.65	55.8%	0.75	46.7%	0.90	43.3%	0.97
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue		2.4%	8.4%	0.29	5.2%	0.46	7.5%	0.32	0.4%	6.49
Net Gains/Losses as % of Net Income		0.1%	13.8%	0.01	29.1%	0.00	10.6%	0.01	20.5%	0.01
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$22,137,374	59.0%	43.5%	1.35	52.0%	1.13	50.8%	1.16	57.6%	1.02
Supplies & Services	\$14,063,999	37.5%	49.9%	0.75	42.8%	0.88	42.0%	0.89	38.8%	0.97
Capital Component	\$1,326,769	3.5%	6.6%	0.54	5.2%	0.68	7.2%	0.49	3.6%	0.98
<b>Fiscal Statistics</b>										
Operating Margin (%)		-1.2%	7.5%	N/A	1.9%	N/A	7.8%	N/A	3.3%	N/A
Total Hospital Net Income (%)		-1.2%	8.6%	N/A	2.7%	N/A	8.7%	N/A	4.2%	N/A
Return on Equity (%)		-1.9%	4.1%	N/A	0.4%	N/A	11.1%	N/A	7.7%	N/A
Current Ratio		7.5	3.9	1.93	2.4	3.18	2.1	3.59	14.7	0.51
Days in Net Patient Accounts Receivable		43.3	71.5	0.61	254.1	0.17	58.4	0.74	47.5	0.91
Average Payment Period		21.1	90.1	0.23	354.1	0.06	80.3	0.26	8.6	2.47
Equity Financing (%)		50.1%	63.6%	0.79	48.0%	1.04	38.8%	1.29	70.1%	0.71
Long-Term Debt to Equity Ratio		0.0	0.3	N/A	0.7	N/A	0.3	N/A	0.0	N/A
Times Interest Earned		-179.4	12.2	N/A	10.3	N/A	10.1	N/A	410.1	N/A
Total Asset Turnover		1.6	0.5	3.37	0.1	11.51	1.3	1.26	1.8	0.86
Average Age of Plant (Years)		13.9	14.1	0.98	51.2	0.27	9.7	1.43	12.0	1.15
Increase (Decrease) Total Net Patient Revenue		-4.2%	-2.2%	1.88	-1.1%	3.96	-0.9%	4.51	6.3%	N/A
Outpatient Gross Revenue (% of Total GPR)		74.1%	63.0%	1.18	73.1%	1.01	80.0%	0.93	78.2%	0.95
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge		\$29,642	\$17,652	1.68	\$15,718	1.89	\$21,599	1.37	\$29,956	0.99
Inpatient Net Revenue per Day		\$2,408	\$3,704	0.65	\$3,586	0.67	\$2,988	0.81	\$2,334	1.03
Outpatient Net Revenue per Visit		\$598	\$780	0.77	\$840	0.71	\$759	0.79	\$590	1.01

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$62,284,514	Cash & Cash Equivalents	\$507	Current Liabilities	\$2,095,237
Less Deductions	\$26,089,661	Net Patient Receivables	\$4,285,002	Long-Term Debt	\$0
Net Patient Revenue	\$36,194,853	Other Receivables	\$693	Other Liabilities	\$9,537,203
Plus Other Revenue	\$889,143			Subtotal	\$11,632,440
Total Revenue	\$37,083,996	Land, Buildings & Equipment (Net)	\$7,504,103	Unrestricted Fund Balance	\$11,668,275
Less Expenses	\$37,528,142	Other Assets	\$11,510,410	Restricted Fund Balance	\$56,337
Non-Operating Gains/Losses	-\$499	Total Assets	\$23,300,715	Total Liabilities & Fund Balance	\$23,300,715
Net Income	-\$444,645				