

**017 Ascension SE Wisconsin - Elmbrook Campus**  
 19333 West North Avenue  
 Brookfield, WI 53045  
 262-785-2000

Fiscal Year: 07/01 to 06/30  
 Type: GMS  
 General Medical & Surgical  
 Control: Religious Organization

County: Waukesha  
 Analysis Area: Southeastern (2A)  
 Volume Group: 5

Selected Utilization Statistics	FY 2020	All GMS Hospitals		Analysis Area 2A		Volume Group 5		FY 2020 vs. 2019	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2019	Ratio
<b>Occupancy Rate (%)</b>									
Adult Medical-Surgical	0.0%	52.4%	N/A	54.8%	N/A	44.9%	N/A	0.0%	N/A
Obstetrics	108.7%	36.2%	3.00	30.8%	0.11	25.5%	4.27	63.2%	1.72
Pediatrics	0.0%	53.2%	N/A	0.0%	N/A	98.6%	N/A	0.0%	N/A
Total Hospital	104.6%	53.9%	1.94	53.0%	1.97	52.8%	1.98	82.3%	1.27
<b>Average Census (Patients)</b>									
Adult Medical-Surgical	0.0	25.5	N/A	31.6	N/A	15.7	N/A	0.0	N/A
Obstetrics	3.3	4.7	0.69	4.9	0.67	2.3	1.43	3.2	1.03
Pediatrics	0.0	1.1	N/A	0.0	N/A	4.7	N/A	0.0	N/A
Total Hospital	42.9	47.4	0.91	61.1	0.70	36.1	1.19	49.4	0.87
<b>Average Length of Stay (Days)</b>									
Adult Medical-Surgical	0.0	4.3	N/A	4.0	N/A	3.7	N/A	0.0	N/A
Obstetrics	2.6	2.4	1.08	2.2	1.18	2.2	1.17	2.4	1.08
Pediatrics	0.0	3.5	N/A	2.3	N/A	3.6	N/A	0.0	N/A
Total Hospital	4.4	4.7	0.95	4.2	1.06	4.4	1.00	4.2	1.04
<b>Surgical Operations</b>									
Inpatient	1,257	1,280	0.98	1,268	0.99	711	1.77	1,733	0.73
Outpatient	5,114	4,115	1.24	3,637	1.41	2,960	1.73	5,895	0.87
Inpatient as % of All Surgeries	19.7%	23.7%	0.83	25.9%	0.76	19.4%	1.02	22.7%	0.87
<b>Outpatient Visits</b>									
Non-Emergency Visits	134,391	127,898	1.05	151,601	0.89	117,985	1.14	139,962	0.96
Emergency Visits	10,927	15,799	0.69	22,748	0.48	14,651	0.75	11,782	0.93
<b>Full-Time Equivalents (FTEs)</b>									
Administrators	25.7	20.3	1.27	22.1	1.16	17.3	1.49	28.4	0.91
Nurses, Licensed	203.6	255.1	0.80	293.4	0.69	217.2	0.94	201.1	1.01
Ancillary Nursing Personnel	22.6	42.6	0.53	53.2	0.43	30.0	0.75	18.3	1.24
All Other Personnel	256.9	501.2	0.51	528.6	0.49	363.9	0.71	292.2	0.88
Total FTEs	508.8	819.2	0.62	897.3	0.57	628.4	0.81	539.9	0.94
<b>FTEs per 100 Patient Census (Adjusted)</b>									
Administrators	18.3	15.7	1.17	12.5	1.46	16.4	1.12	19.1	0.96
Nurses, Licensed	145.1	197.1	0.74	166.3	0.87	206.1	0.70	135.3	1.07
Ancillary Nursing Personnel	16.1	33.0	0.49	30.2	0.54	28.5	0.57	12.3	1.31
All Other Personnel	183.1	387.2	0.47	299.6	0.61	345.3	0.53	196.6	0.93
Total FTEs	362.7	633.0	0.57	508.6	0.71	596.3	0.61	363.2	1.00

<b>Total Hospital:</b>		<b>Contract with:</b>		<b>Medicare-certified Swing Beds:</b>		<b>Newborn Nursery:</b>	
Beds Set Up & Staffed	41	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	3
Discharges	3,553	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	394
Inpatient Days	15,691			Inpatient Days	0	Newborn Days	708

**017 Ascension SE Wisconsin - Elmbrook Campus**  
 Brookfield, WI 53045

Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2020	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	2	0	0	0	0.0%	0.0	0.0
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	1	4	116	2,383	162.8%	6.5	20.5
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	3	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	1	3	462	1,194	108.7%	3.3	2.6
<b>Psychiatric</b>	3	0	0	0	0.0%	0.0	0.0
<b>Alcoholism/chemical dependency</b>	3	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	3	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	5	98	1,586	86.7%	4.3	16.2
Step-Down (Special Care)	1	29	2,876	10,528	99.2%	28.8	3.7
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\*\* Transfers, which may be estimated, refer only to those between units.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	23	4	25.7	Surgical Personnel	37	17	46.3
Physicians & Dentists	0	1	0.0	Radiological Services Personnel	30	28	43.7
Medical & Dental Residents	0	0	0.0	Sonographers	4	5	5.9
Dental Hygienists	0	0	0.0	Respiratory Therapists	5	12	11.6
Registered Nurses	134	131	201.7	Occupational Therapists	7	15	11.8
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	1	0	1.0
Licensed Practical Nurses	0	1	0.0	Physical Therapists	17	19	24.7
Ancillary Nursing Personnel	16	42	22.6	Physical Therapy Assistants/Aides	2	1	2.6
Medical Assistants	2	0	2.0	Recreational Therapists	0	1	0.7
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	3	1.9
Clinical Nurse Specialists	1	1	1.8	All Other Health Professionals	22	20	32.7
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	27	12	33.1
Pharmacy Personnel	10	8	14.6				
Clinical Laboratory Personnel	11	29	24.2				
				<b>Total</b>	<b>349</b>	<b>350</b>	<b>508.8</b>

**017 Ascension SE Wisconsin - Elmbrook Campus**

Brookfield, WI 53045

Selected Financial Statistics	FY 2020	All GMS Hospitals		Analysis Area		Volume Group		FY 2020 vs. 2019		
		Value	Ratio	2A Value	Ratio	5 Value	Ratio	FY 2019	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$244,830,579	52.4%	46.6%	1.12	51.7%	1.01	41.7%	1.26	52.0%	1.01
Medical Assistance	\$41,027,244	8.8%	13.8%	0.64	10.4%	0.85	18.4%	0.48	9.3%	0.94
Commercial	\$165,600,119	35.5%	34.5%	1.03	35.0%	1.01	36.0%	0.99	35.4%	1.00
All Other	\$15,659,213	3.4%	5.1%	0.65	2.9%	1.14	4.0%	0.84	3.2%	1.05
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$183,783,734	39.3%	35.0%	1.12	41.3%	0.95	30.1%	1.31	39.3%	1.00
Medical Assistance	\$36,994,652	7.9%	10.4%	0.76	8.2%	0.96	12.3%	0.64	7.1%	1.11
Commercial	\$69,745,469	14.9%	14.5%	1.03	15.9%	0.94	12.1%	1.24	15.7%	0.95
Charity Care	\$5,205,078	1.1%	1.0%	1.16	1.1%	0.99	0.8%	1.36	0.9%	1.31
Bad Debt	\$4,716,984	1.0%	1.2%	0.86	1.0%	1.00	1.1%	0.91	0.8%	1.28
All Other	\$10,300,741	2.2%	2.6%	0.86	1.4%	1.52	2.3%	0.94	1.5%	1.52
Total Deductions	\$310,746,658	66.5%	64.6%	1.03	69.0%	0.96	58.8%	1.13	65.2%	1.02
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue		2.4%	8.4%	0.29	8.1%	0.30	6.4%	0.38	0.7%	3.32
Net Gains/Losses as % of Net Income		N/A	13.8%	N/A	N/A	N/A	N/A	N/A	N/A	N/A
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$51,701,828	33.9%	43.5%	0.78	38.6%	0.88	41.7%	0.81	34.5%	0.98
Supplies & Services	\$90,339,962	59.3%	49.9%	1.19	52.7%	1.12	50.0%	1.19	59.2%	1.00
Capital Component	\$10,347,935	6.8%	6.6%	1.03	8.6%	0.79	8.3%	0.82	6.3%	1.08
<b>Fiscal Statistics</b>										
Operating Margin (%)		4.9%	7.5%	0.65	10.4%	0.47	6.6%	0.75	15.1%	0.33
Total Hospital Net Income (%)		4.8%	8.6%	0.56	7.5%	0.64	6.2%	0.77	15.1%	0.32
Return on Equity (%)		5.5%	4.1%	1.33	4.7%	1.18	3.0%	1.82	18.2%	0.30
Current Ratio		3.0	3.9	0.76	6.8	0.43	3.4	0.88	3.9	0.76
Days in Net Patient Accounts Receivable		41.2	71.5	0.58	46.9	0.88	48.8	0.85	43.1	0.96
Average Payment Period		29.2	90.1	0.32	50.2	0.58	63.5	0.46	29.2	1.00
Equity Financing (%)		79.2%	63.6%	1.25	78.6%	1.01	75.1%	1.06	82.0%	0.97
Long-Term Debt to Equity Ratio		0.0	0.3	N/A	0.1	N/A	0.2	N/A	0.0	N/A
Times Interest Earned		0.0	12.2	N/A	7.0	N/A	7.4	N/A	0.0	N/A
Total Asset Turnover		1.1	0.5	2.42	0.6	1.79	0.5	2.35	1.2	0.95
Average Age of Plant (Years)		4.5	14.1	0.32	10.1	0.44	9.8	0.46	3.6	1.24
Increase (Decrease) Total Net Patient Revenue		-12.2%	-2.2%	5.51	-4.2%	2.90	-5.0%	2.47	-0.2%	70.38
Outpatient Gross Revenue (% of Total GPR)		68.7%	63.0%	1.09	63.8%	1.08	64.9%	1.06	66.1%	1.04
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge	\$15,312		\$17,652	0.87	\$12,198	1.26	\$18,057	0.85	\$17,963	0.85
Inpatient Net Revenue per Day	\$3,385		\$3,704	0.91	\$2,790	1.21	\$3,961	0.85	\$4,153	0.81
Outpatient Net Revenue per Visit	\$734		\$780	0.94	\$754	0.97	\$669	1.10	\$698	1.05

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$467,117,157	Cash & Cash Equivalents	\$81,865	Current Liabilities	\$11,473,136
Less Deductions	\$310,746,658	Net Patient Receivables	\$17,614,948	Long-Term Debt	\$0
Net Patient Revenue	\$156,370,499	Other Receivables	\$36	Other Liabilities	\$17,691,286
Plus Other Revenue	\$3,909,924			Subtotal	\$29,164,422
Total Revenue	\$160,280,422	Land, Buildings & Equipment (Net)	\$103,874,225	Unrestricted Fund Balance	\$111,319,724
Less Expenses	\$152,389,724	Other Assets	\$18,913,071	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	-\$185,334	Total Assets	\$140,484,145	Total Liabilities & Fund Balance	\$140,484,146
Net Income	\$7,705,363				