

018 Aurora Medical Center Burlington
 252 McHenry Street
 Burlington, WI 53105
 262-767-6000

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Racine
 Analysis Area: Southeastern (2A)
 Volume Group: 4

Selected Utilization Statistics	FY 2020	All GMS Hospitals		Analysis Area 2A		Volume Group 4		FY 2020 vs. 2019	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2019	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	57.6%	52.4%	1.10	54.8%	1.05	40.5%	1.42	56.3%	1.02
Obstetrics	0.0%	36.2%	N/A	30.8%	N/A	24.6%	N/A	0.0%	N/A
Pediatrics	0.0%	53.2%	N/A	0.0%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	57.4%	53.9%	1.07	53.0%	1.08	42.0%	1.37	54.7%	1.05
Average Census (Patients)									
Adult Medical-Surgical	15.6	25.5	0.61	31.6	0.49	10.2	1.53	15.2	1.02
Obstetrics	0.0	4.7	N/A	4.9	N/A	1.7	N/A	0.0	N/A
Pediatrics	0.0	1.1	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	21.8	47.4	0.46	61.1	0.36	17.9	1.22	20.8	1.05
Average Length of Stay (Days)									
Adult Medical-Surgical	3.5	4.3	0.81	4.0	0.87	3.3	1.06	3.3	1.05
Obstetrics	0.0	2.4	N/A	2.2	N/A	2.2	N/A	0.0	N/A
Pediatrics	0.0	3.5	N/A	2.3	N/A	2.4	N/A	0.0	N/A
Total Hospital	3.9	4.7	0.85	4.2	0.94	3.5	1.14	3.7	1.07
Surgical Operations									
Inpatient	447	1,280	0.35	1,268	0.35	482	0.93	583	0.77
Outpatient	3,436	4,115	0.83	3,637	0.94	1,905	1.80	3,587	0.96
Inpatient as % of All Surgeries	11.5%	23.7%	0.49	25.9%	0.45	20.2%	0.57	14.0%	0.82
Outpatient Visits									
Non-Emergency Visits	70,300	127,898	0.55	151,601	0.46	69,880	1.01	85,851	0.82
Emergency Visits	13,127	15,799	0.83	22,748	0.58	11,349	1.16	14,710	0.89
Full-Time Equivalents (FTEs)									
Administrators	12.0	20.3	0.59	22.1	0.54	14.9	0.80	10.0	1.20
Nurses, Licensed	160.0	255.1	0.63	293.4	0.55	112.6	1.42	157.5	1.02
Ancillary Nursing Personnel	37.7	42.6	0.89	53.2	0.71	19.7	1.91	28.9	1.31
All Other Personnel	328.6	501.2	0.66	528.6	0.62	239.6	1.37	341.8	0.96
Total FTEs	538.3	819.2	0.66	897.3	0.60	386.8	1.39	538.1	1.00
FTEs per 100 Patient Census (Adjusted)									
Administrators	12.7	15.7	0.81	12.5	1.02	21.9	0.58	10.0	1.28
Nurses, Licensed	170.0	197.1	0.86	166.3	1.02	165.1	1.03	157.3	1.08
Ancillary Nursing Personnel	40.1	33.0	1.22	30.2	1.33	28.9	1.39	28.8	1.39
All Other Personnel	349.1	387.2	0.90	299.6	1.17	351.3	0.99	341.4	1.02
Total FTEs	572.0	633.0	0.90	508.6	1.12	567.2	1.01	537.5	1.06

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	38	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	0
Discharges	2,023	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	0
Inpatient Days	7,987			Inpatient Days	0	Newborn Days	0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2020	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	27	1,627	5,692	57.6%	15.6	3.5
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	2	1	77	175	47.8%	0.5	2.3
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	3	0	0	0	0.0%	0.0	0.0
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	10	336	2,120	57.9%	5.8	6.3
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	2	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	12	0	12.0	Surgical Personnel	19	6	23.5
Physicians & Dentists	19	17	21.7	Radiological Services Personnel	20	21	32.3
Medical & Dental Residents	0	0	0.0	Sonographers	6	5	9.6
Dental Hygienists	0	0	0.0	Respiratory Therapists	5	5	7.0
Registered Nurses	108	70	150.1	Occupational Therapists	3	5	5.5
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	1	0.7	Physical Therapists	11	5	13.7
Ancillary Nursing Personnel	20	32	37.7	Physical Therapy Assistants/Aides	5	4	7.3
Medical Assistants	0	1	0.6	Recreational Therapists	0	0	0.0
Physician Assistants	2	1	2.4	Dietitians & Nutritionists	0	2	1.6
Nurse Practitioners	3	2	4.7	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	3	1	3.6	Social Workers	0	2	1.2
Clinical Nurse Specialists	1	0	1.0	All Other Health Professionals	31	20	37.3
Health Info Mgmt-Administrators/Technicians	7	1	7.9	All Other Personnel	82	63	122.0
Pharmacy Personnel	5	7	8.9				
Clinical Laboratory Personnel	16	15	26.0				
				Total	378	286	538.3

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Selected Financial Statistics	FY 2020	All GMS Hospitals		Analysis Area 2A		Volume Group 4		FY 2020 vs. 2019		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2019	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$186,068,029	55.6%	46.6%	1.19	51.7%	1.08	49.5%	1.12	54.7%	1.02
Medical Assistance	\$31,966,069	9.6%	13.8%	0.69	10.4%	0.92	11.6%	0.82	9.2%	1.04
Commercial	\$106,097,428	31.7%	34.5%	0.92	35.0%	0.91	34.7%	0.91	33.1%	0.96
All Other	\$10,399,074	3.1%	5.1%	0.61	2.9%	1.06	4.2%	0.74	3.1%	1.01
Deductions as % of Total Gross Patient Revenue										
Medicare	\$152,423,846	45.6%	35.0%	1.30	41.3%	1.10	36.2%	1.26	45.2%	1.01
Medical Assistance	\$27,512,402	8.2%	10.4%	0.79	8.2%	1.00	8.8%	0.93	7.9%	1.04
Commercial	\$45,636,067	13.6%	14.5%	0.94	15.9%	0.86	13.9%	0.98	14.4%	0.95
Charity Care	\$4,402,588	1.3%	1.0%	1.37	1.1%	1.17	0.9%	1.51	1.5%	0.90
Bad Debt	\$3,678,063	1.1%	1.2%	0.94	1.0%	1.09	1.5%	0.75	1.0%	1.06
All Other	\$4,173,395	1.2%	2.6%	0.49	1.4%	0.86	2.2%	0.57	1.0%	1.20
Total Deductions	\$237,826,361	71.1%	64.6%	1.10	69.0%	1.03	63.5%	1.12	71.0%	1.00
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		9.3%	8.4%	1.11	8.1%	1.15	7.3%	1.28	1.8%	5.26
Net Gains/Losses as % of Net Income		0.3%	13.8%	0.02	N/A	N/A	12.9%	0.02	N/A	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$33,200,097	37.1%	43.5%	0.85	38.6%	0.96	45.1%	0.82	41.4%	0.90
Supplies & Services	\$45,271,801	50.7%	49.9%	1.02	52.7%	0.96	46.8%	1.08	46.3%	1.09
Capital Component	\$10,906,651	12.2%	6.6%	1.86	8.6%	1.41	8.1%	1.51	12.2%	1.00
Fiscal Statistics										
Operating Margin (%)		16.2%	7.5%	2.15	10.4%	1.56	3.1%	5.27	21.9%	0.74
Total Hospital Net Income (%)		16.2%	8.6%	1.88	7.5%	2.16	3.5%	4.62	21.9%	0.74
Return on Equity (%)		5.6%	4.1%	1.37	4.7%	1.21	2.0%	2.85	8.2%	0.69
Current Ratio		20.9	3.9	5.40	6.8	3.06	4.6	4.60	26.3	0.80
Days in Net Patient Accounts Receivable		55.0	71.5	0.77	46.9	1.17	47.2	1.16	49.3	1.12
Average Payment Period		44.5	90.1	0.49	50.2	0.89	73.5	0.61	32.9	1.35
Equity Financing (%)		94.9%	63.6%	1.49	78.6%	1.21	66.1%	1.44	97.6%	0.97
Long-Term Debt to Equity Ratio		0.0	0.3	N/A	0.1	N/A	0.2	N/A	0.0	N/A
Times Interest Earned		8.3	12.2	0.68	7.0	1.18	4.2	1.97	19.5	0.42
Total Asset Turnover		0.3	0.5	0.74	0.6	0.54	0.6	0.62	0.4	0.93
Average Age of Plant (Years)		6.9	14.1	0.49	10.1	0.68	10.5	0.65	5.6	1.24
Increase (Decrease) Total Net Patient Revenue		-6.5%	-2.2%	2.93	-4.2%	1.54	-6.0%	1.08	8.2%	N/A
Outpatient Gross Revenue (% of Total GPR)		75.7%	63.0%	1.20	63.8%	1.19	72.9%	1.04	77.6%	0.98
Net Revenue Statistics										
Inpatient Net Revenue per Discharge		\$12,815	\$17,652	0.73	\$12,198	1.05	\$11,149	1.15	\$11,600	1.10
Inpatient Net Revenue per Day		\$3,098	\$3,704	0.84	\$2,790	1.11	\$3,062	1.01	\$2,928	1.06
Outpatient Net Revenue per Visit		\$892	\$780	1.14	\$754	1.18	\$705	1.27	\$828	1.08

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$334,530,599	Cash & Cash Equivalents	\$190,117,707	Current Liabilities	\$9,894,778
Less Deductions	\$237,826,361	Net Patient Receivables	\$14,524,412	Long-Term Debt	\$0
Net Patient Revenue	\$96,704,238	Other Receivables	\$125,483	Other Liabilities	\$5,853,517
Plus Other Revenue	\$9,959,261			Subtotal	\$15,748,295
Total Revenue	\$106,663,501	Land, Buildings & Equipment (Net)	\$97,118,315	Unrestricted Fund Balance	\$291,471,260
Less Expenses	\$89,378,549	Other Assets	\$5,333,639	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$44,708			Total Liabilities & Fund Balance	\$307,219,555
Net Income	\$17,329,660	Total Assets	\$307,219,556		