

**019 Ascension Calumet Hospital**  
 614 Memorial Drive  
 Chilton, WI 53014  
 920-849-2386

Fiscal Year: 07/01 to 06/30  
 Type: GMS  
 Critical Access Hospital  
 Control: Religious Organization

County: Calumet  
 Analysis Area: Lake Winnebago (3)  
 Volume Group: 2

Selected Utilization Statistics	FY 2020	All GMS Hospitals		Analysis Area 3		Volume Group 2		FY 2020 vs. 2019		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2019	Ratio	
<b>Occupancy Rate (%)</b>										
Adult Medical-Surgical	9.0%	52.4%	0.17	46.3%	0.19	17.7%	0.51	9.1%	0.99	
Obstetrics	0.0%	36.2%	N/A	29.1%	N/A	19.7%	N/A	0.0%	N/A	
Pediatrics	0.0%	53.2%	N/A	14.0%	N/A	0.0%	N/A	0.0%	N/A	
Total Hospital	9.0%	53.9%	0.17	45.8%	0.20	19.6%	0.46	9.1%	0.99	
<b>Average Census (Patients)</b>										
Adult Medical-Surgical	1.3	25.5	0.05	21.6	0.06	2.7	0.50	1.4	0.99	
Obstetrics	0.0	4.7	N/A	4.5	N/A	0.6	N/A	0.0	N/A	
Pediatrics	0.0	1.1	N/A	0.3	N/A	0.0	N/A	0.0	N/A	
Total Hospital	1.3	47.4	0.03	35.1	0.04	3.6	0.38	1.4	0.99	
<b>Average Length of Stay (Days)</b>										
Adult Medical-Surgical	2.0	4.3	0.46	3.8	0.51	3.3	0.59	2.3	0.87	
Obstetrics	0.0	2.4	N/A	2.3	N/A	2.1	N/A	0.0	N/A	
Pediatrics	0.0	3.5	N/A	2.6	N/A	0.0	N/A	0.0	N/A	
Total Hospital	2.0	4.7	0.42	4.1	0.47	3.0	0.66	2.3	0.86	
<b>Surgical Operations</b>										
Inpatient	84	1,280	0.07	1,093	0.08	228	0.37	95	0.88	
Outpatient	1,128	4,115	0.27	4,901	0.23	1,022	1.10	1,491	0.76	
Inpatient as % of All Surgeries	6.9%	23.7%	0.29	18.2%	0.38	18.2%	0.38	6.0%	1.16	
<b>Outpatient Visits</b>										
Non-Emergency Visits	56,325	127,898	0.44	75,740	0.74	29,970	1.88	58,451	0.96	
Emergency Visits	4,537	15,799	0.29	13,956	0.33	3,972	1.14	4,615	0.98	
<b>Full-Time Equivalents (FTEs)</b>										
Administrators	5.0	20.3	0.25	15.8	0.32	5.2	0.96	5.0	1.00	
Nurses, Licensed	29.6	255.1	0.12	188.9	0.16	42.2	0.70	32.1	0.92	
Ancillary Nursing Personnel	1.3	42.6	0.03	18.4	0.07	6.8	0.19	2.1	0.62	
All Other Personnel	63.7	501.2	0.13	307.4	0.21	106.2	0.60	62.8	1.01	
Total FTEs	99.6	819.2	0.12	530.5	0.19	160.3	0.62	101.9	0.98	
<b>FTEs per 100 Patient Census (Adjusted)</b>										
Administrators	34.7	15.7	2.22	14.2	2.44	30.2	1.15	38.4	0.90	
Nurses, Licensed	205.8	197.1	1.04	169.9	1.21	246.1	0.84	246.5	0.83	
Ancillary Nursing Personnel	8.8	33.0	0.27	16.5	0.53	39.6	0.22	15.8	0.56	
All Other Personnel	442.3	387.2	1.14	276.5	1.60	618.8	0.71	482.7	0.92	
Total FTEs	691.6	633.0	1.09	477.2	1.45	934.7	0.74	783.5	0.88	

<b>Total Hospital:</b>		<b>Contract with:</b>		<b>Medicare-certified Swing Beds:</b>		<b>Newborn Nursery:</b>	
Beds Set Up & Staffed	15	Health Maintenance		Average Beds Used	10	Bassinets	0
Discharges	252	Organization (HMO)	Yes	Discharges	60	Total Births	0
Inpatient Days	493	Preferred Provider		Inpatient Days	734	Newborn Days	0
		Organization (PPO)	Yes				

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2020	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	1	15	252	493	9.0%	1.3	2.0
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	2	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	3	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	3	0	0	0	0.0%	0.0	0.0
<b>Psychiatric</b>	3	0	0	0	0.0%	0.0	0.0
<b>Alcoholism/chemical dependency</b>	3	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	3	0	0	0	0.0%	0.0	0.0
Burn Care	3	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

\*\* Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	5	0	5.0	Surgical Personnel	2	4	3.5
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	4	9	7.5
Medical & Dental Residents	0	0	0.0	Sonographers	1	2	1.6
Dental Hygienists	0	0	0.0	Respiratory Therapists	1	1	1.0
Registered Nurses	19	21	27.6	Occupational Therapists	1	1	1.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	1	0.5
Licensed Practical Nurses	2	1	2.0	Physical Therapists	3	0	3.0
Ancillary Nursing Personnel	1	2	1.3	Physical Therapy Assistants/Aides	1	0	1.0
Medical Assistants	13	1	13.6	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	1	0	1.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	6	13	7.9
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	9	3	10.7
Pharmacy Personnel	1	0	1.0				
Clinical Laboratory Personnel	9	2	10.3				
				<b>Total</b>	<b>79</b>	<b>61</b>	<b>99.6</b>

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Selected Financial Statistics	FY 2020	All GMS Hospitals		Analysis Area <sup>3</sup>		Volume Group <sup>2</sup>		FY 2020 vs. 2019		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2019	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$33,946,756	56.1%	46.6%	1.20	49.0%	1.14	47.7%	1.17	56.3%	1.00
Medical Assistance	\$5,540,212	9.1%	13.8%	0.66	10.8%	0.85	11.0%	0.83	7.4%	1.24
Commercial	\$18,931,712	31.3%	34.5%	0.91	37.1%	0.84	37.9%	0.83	33.4%	0.94
All Other	\$2,139,030	3.5%	5.1%	0.69	3.1%	1.15	3.4%	1.03	2.9%	1.21
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$17,113,313	28.3%	35.0%	0.81	34.7%	0.81	26.3%	1.07	30.3%	0.93
Medical Assistance	\$3,971,076	6.6%	10.4%	0.63	8.0%	0.82	7.6%	0.86	5.5%	1.19
Commercial	\$4,885,743	8.1%	14.5%	0.55	14.1%	0.57	13.5%	0.60	5.6%	1.43
Charity Care	\$610,294	1.0%	1.0%	1.05	0.7%	1.50	0.7%	1.53	0.7%	1.49
Bad Debt	\$923,283	1.5%	1.2%	1.30	1.5%	1.01	1.3%	1.20	2.0%	0.77
All Other	\$2,256,109	3.7%	2.6%	1.46	2.0%	1.88	2.2%	1.69	3.2%	1.16
Total Deductions	\$29,759,818	49.1%	64.6%	0.76	60.9%	0.81	51.6%	0.95	47.3%	1.04
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue		12.7%	8.4%	1.51	5.8%	2.18	8.0%	1.60	0.5%	26.23
Net Gains/Losses as % of Net Income		0.0%	13.8%	0.00	15.0%	0.00	14.0%	0.00	0.8%	0.04
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$9,195,047	31.3%	43.5%	0.72	40.0%	0.78	45.5%	0.69	31.0%	1.01
Supplies & Services	\$18,423,531	62.7%	49.9%	1.26	52.8%	1.19	47.2%	1.33	62.6%	1.00
Capital Component	\$1,759,084	6.0%	6.6%	0.91	7.2%	0.83	7.3%	0.82	6.4%	0.93
<b>Fiscal Statistics</b>										
Operating Margin (%)		16.8%	7.5%	2.22	11.9%	1.41	10.9%	1.54	14.4%	1.16
Total Hospital Net Income (%)		16.8%	8.6%	1.94	13.7%	1.22	12.4%	1.35	14.5%	1.15
Return on Equity (%)		29.1%	4.1%	7.05	11.6%	2.50	1.2%	24.35	17.8%	1.64
Current Ratio		2.3	3.9	0.58	5.7	0.40	2.4	0.94	6.3	0.36
Days in Net Patient Accounts Receivable		52.8	71.5	0.74	57.0	0.93	397.6	0.13	64.8	0.82
Average Payment Period		29.7	90.1	0.33	36.6	0.81	577.7	0.05	23.3	1.28
Equity Financing (%)		74.7%	63.6%	1.18	86.7%	0.86	46.0%	1.62	83.6%	0.89
Long-Term Debt to Equity Ratio		0.0	0.3	N/A	0.1	N/A	0.8	N/A	0.0	N/A
Times Interest Earned		0.0	12.2	N/A	28.5	N/A	17.3	N/A	0.0	N/A
Total Asset Turnover		1.7	0.5	3.68	0.8	2.09	0.1	18.41	1.2	1.42
Average Age of Plant (Years)		5.8	14.1	0.41	6.8	0.85	60.0	0.10	4.5	1.27
Increase (Decrease) Total Net Patient Revenue		-6.3%	-2.2%	2.85	-4.6%	1.37	-3.0%	2.09	11.3%	N/A
Outpatient Gross Revenue (% of Total GPR)		90.3%	63.0%	1.43	68.8%	1.31	79.2%	1.14	90.1%	1.00
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge	\$17,059		\$17,652	0.97	\$12,208	1.40	\$16,342	1.04	\$12,355	1.38
Inpatient Net Revenue per Day	\$4,099		\$3,704	1.11	\$2,930	1.40	\$4,448	0.92	\$2,907	1.41
Outpatient Net Revenue per Visit	\$431		\$780	0.55	\$917	0.47	\$767	0.56	\$487	0.88

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$60,557,710	Cash & Cash Equivalents	\$2,221	Current Liabilities	\$2,260,226
Less Deductions	\$29,759,818	Net Patient Receivables	\$4,445,018	Long-Term Debt	\$0
Net Patient Revenue	\$30,797,892	Other Receivables	-\$2,329	Other Liabilities	\$2,872,571
Plus Other Revenue	\$4,491,011			Subtotal	\$5,132,797
Total Revenue	\$35,288,904	Land, Buildings & Equipment (Net)	\$15,098,347	Unrestricted Fund Balance	\$15,179,730
Less Expenses	\$29,377,662	Other Assets	\$769,275	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$1,882			Total Liabilities & Fund Balance	\$20,312,527
Net Income	\$5,913,124	Total Assets	\$20,312,532		