

022 Prairie Ridge Health
 1515 Park Avenue
 Columbus, WI 53925
 920-623-2200

Fiscal Year: 10/01 to 09/30
 Type: GMS
 Critical Access Hospital
 Control: Other Not-For-Profit

County: Columbia
 Analysis Area: Southern (1)
 Volume Group: 2

Selected Utilization Statistics	FY 2020	All GMS Hospitals		Analysis Area 1		Volume Group 2		FY 2020 vs. 2019	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2019	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	34.9%	52.4%	0.67	55.7%	0.63	17.7%	1.97	32.9%	1.06
Obstetrics	12.8%	36.2%	0.35	41.0%	0.01	19.7%	0.65	12.1%	1.06
Pediatrics	0.0%	53.2%	N/A	50.3%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	27.6%	53.9%	0.51	56.6%	0.49	19.6%	1.41	26.5%	1.04
Average Census (Patients)									
Adult Medical-Surgical	4.9	25.5	0.19	23.1	0.21	2.7	1.81	4.6	1.06
Obstetrics	0.5	4.7	0.11	4.5	0.11	0.6	0.80	0.5	1.06
Pediatrics	0.0	1.1	N/A	1.9	N/A	0.0	N/A	0.0	N/A
Total Hospital	6.9	47.4	0.15	49.2	0.14	3.6	1.93	6.6	1.04
Average Length of Stay (Days)									
Adult Medical-Surgical	4.0	4.3	0.93	4.1	0.96	3.3	1.20	3.8	1.04
Obstetrics	2.0	2.4	0.85	2.6	0.79	2.1	0.98	2.0	1.02
Pediatrics	0.0	3.5	N/A	3.9	N/A	0.0	N/A	0.0	N/A
Total Hospital	3.0	4.7	0.63	4.6	0.65	3.0	0.99	2.9	1.02
Surgical Operations									
Inpatient	346	1,280	0.27	1,943	0.18	228	1.52	351	0.99
Outpatient	668	4,115	0.16	7,094	0.09	1,022	0.65	704	0.95
Inpatient as % of All Surgeries	34.1%	23.7%	1.44	21.5%	1.59	18.2%	1.87	33.3%	1.03
Outpatient Visits									
Non-Emergency Visits	52,215	127,898	0.41	157,467	0.33	29,970	1.74	55,551	0.94
Emergency Visits	4,265	15,799	0.27	15,287	0.28	3,972	1.07	4,001	1.07
Full-Time Equivalents (FTEs)									
Administrators	8.0	20.3	0.39	20.1	0.40	5.2	1.54	7.0	1.14
Nurses, Licensed	61.9	255.1	0.24	268.4	0.23	42.2	1.47	53.9	1.15
Ancillary Nursing Personnel	6.4	42.6	0.15	43.3	0.15	6.8	0.95	6.1	1.05
All Other Personnel	176.1	501.2	0.35	633.6	0.28	106.2	1.66	161.2	1.09
Total FTEs	252.5	819.2	0.31	965.4	0.26	160.3	1.57	228.2	1.11
FTEs per 100 Patient Census (Adjusted)									
Administrators	30.5	15.7	1.94	16.1	1.89	30.2	1.01	24.9	1.22
Nurses, Licensed	235.8	197.1	1.20	214.6	1.10	246.1	0.96	191.9	1.23
Ancillary Nursing Personnel	24.5	33.0	0.74	34.6	0.71	39.6	0.62	21.8	1.13
All Other Personnel	670.7	387.2	1.73	506.6	1.32	618.8	1.08	574.0	1.17
Total FTEs	961.4	633.0	1.52	771.8	1.25	934.7	1.03	812.7	1.18

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	25	Health Maintenance Organization (HMO)	Yes	Average Beds Used	1	Bassinets	4
Discharges	856	Preferred Provider Organization (PPO)	Yes	Discharges	7	Total Births	89
Inpatient Days	2,526			Inpatient Days	71	Newborn Days	161

022 Prairie Ridge Health
Columbus, WI 53925

Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2020	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	14	450	1,788	34.9%	4.9	4.0
Orthopedic	1	3	180	214	19.5%	0.6	1.2
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	1	4	92	187	12.8%	0.5	2.0
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	2	0	0	0	0.0%	0.0	0.0
Burn Care	2	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	4	134	337	23.0%	0.9	2.5
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	8	0	8.0	Surgical Personnel	4	0	4.0
Physicians & Dentists	5	4	9.3	Radiological Services Personnel	3	8	7.8
Medical & Dental Residents	0	0	0.0	Sonographers	0	1	0.6
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	5	1.6
Registered Nurses	24	40	53.7	Occupational Therapists	0	1	0.8
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	1	0.5
Licensed Practical Nurses	2	6	5.6	Physical Therapists	5	5	8.1
Ancillary Nursing Personnel	3	5	6.4	Physical Therapy Assistants/Aides	0	3	2.0
Medical Assistants	2	1	2.8	Recreational Therapists	0	0	0.0
Physician Assistants	3	0	3.0	Dietitians & Nutritionists	3	3	5.4
Nurse Practitioners	2	1	2.6	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	1	0.9
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	0	0	0.0
Health Info Mgmt-Administrators/Technicians	2	1	2.6	All Other Personnel	70	64	114.6
Pharmacy Personnel	3	2	4.3				
Clinical Laboratory Personnel	6	4	7.9				
				Total	145	156	252.5

022 Prairie Ridge Health
Columbus, WI 53925

Selected Financial Statistics	FY 2020	All GMS Hospitals		Analysis Area		Volume Group		FY 2020 vs. 2019		
		Value	Ratio	Value ¹	Ratio	Value ²	Ratio	FY 2019	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$50,879,176	47.3%	46.6%	1.01	41.8%	1.13	47.7%	0.99	49.1%	0.96
Medical Assistance	\$8,797,997	8.2%	13.8%	0.59	11.5%	0.71	11.0%	0.74	7.9%	1.04
Commercial	\$45,366,368	42.2%	34.5%	1.22	38.1%	1.11	37.9%	1.11	40.3%	1.05
All Other	\$2,494,018	2.3%	5.1%	0.45	8.5%	0.27	3.4%	0.68	2.7%	0.85
Deductions as % of Total Gross Patient Revenue										
Medicare	\$29,299,395	27.2%	35.0%	0.78	31.1%	0.88	26.3%	1.03	30.7%	0.89
Medical Assistance	\$6,208,376	5.8%	10.4%	0.56	8.7%	0.66	7.6%	0.76	5.4%	1.08
Commercial	\$16,978,703	15.8%	14.5%	1.09	18.1%	0.87	13.5%	1.17	15.7%	1.00
Charity Care	\$575,403	0.5%	1.0%	0.56	0.7%	0.80	0.7%	0.81	0.9%	0.62
Bad Debt	\$1,712,311	1.6%	1.2%	1.36	1.3%	1.22	1.3%	1.25	1.5%	1.06
All Other	\$4,375,403	4.1%	2.6%	1.59	4.4%	0.93	2.2%	1.84	1.9%	2.10
Total Deductions	\$59,149,591	55.0%	64.6%	0.85	64.3%	0.86	51.6%	1.07	56.1%	0.98
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		3.4%	8.4%	0.40	7.9%	0.43	8.0%	0.42	2.9%	1.17
Net Gains/Losses as % of Net Income		93.9%	13.8%	6.79	48.7%	1.93	14.0%	6.69	29.8%	3.15
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$27,208,918	54.8%	43.5%	1.26	46.6%	1.18	45.5%	1.20	51.8%	1.06
Supplies & Services	\$17,560,604	35.4%	49.9%	0.71	46.2%	0.77	47.2%	0.75	37.9%	0.93
Capital Component	\$4,837,967	9.8%	6.6%	1.48	7.3%	1.34	7.3%	1.34	10.2%	0.95
Fiscal Statistics										
Operating Margin (%)		0.9%	7.5%	0.12	5.4%	0.17	10.9%	0.08	5.9%	0.16
Total Hospital Net Income (%)		13.3%	8.6%	1.54	9.9%	1.33	12.4%	1.07	8.2%	1.63
Return on Equity (%)		7.8%	4.1%	1.88	6.1%	1.27	1.2%	6.50	4.7%	1.66
Current Ratio		2.3	3.9	0.60	3.1	0.75	2.4	0.97	2.4	0.97
Days in Net Patient Accounts Receivable		58.7	71.5	0.82	48.3	1.22	397.6	0.15	74.4	0.79
Average Payment Period		98.8	90.1	1.10	71.6	1.38	577.7	0.17	69.4	1.42
Equity Financing (%)		60.9%	63.6%	0.96	54.8%	1.11	46.0%	1.32	59.8%	1.02
Long-Term Debt to Equity Ratio		0.4	0.3	1.45	0.3	1.57	0.8	0.53	0.5	0.84
Times Interest Earned		11.4	12.2	0.93	10.5	1.09	17.3	0.66	6.3	1.81
Total Asset Turnover		0.5	0.5	1.09	0.6	0.87	0.1	5.43	0.6	0.91
Average Age of Plant (Years)		11.8	14.1	0.84	11.5	1.03	60.0	0.20	11.3	1.05
Increase (Decrease) Total Net Patient Revenue		1.0%	-2.2%	N/A	-1.0%	N/A	-3.0%	N/A	4.8%	0.22
Outpatient Gross Revenue (% of Total GPR)		73.5%	63.0%	1.17	60.3%	1.22	79.2%	0.93	76.5%	0.96
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$18,923		\$17,652	1.07	\$20,439	0.93	\$16,342	1.16	\$17,222	1.10
Inpatient Net Revenue per Day	\$6,242		\$3,704	1.69	\$4,396	1.42	\$4,448	1.40	\$5,900	1.06
Outpatient Net Revenue per Visit	\$598		\$780	0.77	\$707	0.85	\$767	0.78	\$586	1.02

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$107,537,559	Cash & Cash Equivalents	\$17,992,926	Current Liabilities	\$12,472,347
Less Deductions	\$59,149,591	Net Patient Receivables	\$7,764,703	Long-Term Debt	\$25,694,444
Net Patient Revenue	\$48,387,968	Other Receivables	\$492,895	Other Liabilities	\$0
Plus Other Revenue	\$1,679,978			Subtotal	\$38,166,791
Total Revenue	\$50,067,948	Land, Buildings & Equipment (Net)	\$40,846,238	Unrestricted Fund Balance	\$59,556,388
Less Expenses	\$49,607,489	Other Assets	\$30,626,417	Restricted Fund Balance	\$1,502,254
Non-Operating Gains/Losses	\$7,128,637			Total Liabilities & Fund Balance	\$97,723,179
Net Income	\$7,589,096	Total Assets	\$97,723,179		