

027 AdventHealth Durand
 1220 Third Avenue, PO Box 224
 Durand, WI 54736
 715-672-4211

Fiscal Year: 01/01 to 12/31
 Type: GMS
 Critical Access Hospital
 Control: Religious Organization

County: Pepin
 Analysis Area: West Central (5A)
 Volume Group: 1

Selected Utilization Statistics	FY 2020	All GMS Hospitals		Analysis Area 5A		Volume Group 1		FY 2020 vs. 2019	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2019	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	3.2%	52.4%	0.06	40.8%	0.08	11.2%	0.29	4.0%	0.81
Obstetrics	0.0%	36.2%	N/A	24.1%	N/A	0.0%	N/A	0.0%	N/A
Pediatrics	0.0%	53.2%	N/A	0.0%	N/A	43.7%	N/A	0.0%	N/A
Total Hospital	3.2%	53.9%	0.06	42.0%	0.08	15.7%	0.20	4.0%	0.81
Average Census (Patients)									
Adult Medical-Surgical	0.8	25.5	0.03	10.7	0.08	1.7	0.46	1.0	0.81
Obstetrics	0.0	4.7	N/A	2.0	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	1.1	N/A	0.0	N/A	0.2	N/A	0.0	N/A
Total Hospital	0.8	47.4	0.02	17.5	0.05	2.5	0.32	1.0	0.81
Average Length of Stay (Days)									
Adult Medical-Surgical	2.8	4.3	0.66	3.9	0.73	3.3	0.85	2.7	1.03
Obstetrics	0.0	2.4	N/A	2.2	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	3.5	N/A	0.0	N/A	2.7	N/A	0.0	N/A
Total Hospital	2.8	4.7	0.60	4.1	0.69	4.2	0.67	2.7	1.02
Surgical Operations									
Inpatient	0	1,280	N/A	403	N/A	75	N/A	0	N/A
Outpatient	179	4,115	0.04	2,235	0.08	1,365	0.13	199	0.90
Inpatient as % of All Surgeries	0.0%	23.7%	N/A	15.3%	N/A	5.2%	N/A	0.0%	N/A
Outpatient Visits									
Non-Emergency Visits	10,967	127,898	0.09	76,192	0.14	21,938	0.50	24,083	0.46
Emergency Visits	1,355	15,799	0.09	7,621	0.18	2,721	0.50	1,674	0.81
Full-Time Equivalents (FTEs)									
Administrators	1.0	20.3	0.05	12.1	0.08	2.2	0.46	1.0	1.00
Nurses, Licensed	22.6	255.1	0.09	128.5	0.18	40.9	0.55	21.7	1.04
Ancillary Nursing Personnel	8.9	42.6	0.21	19.1	0.47	7.0	1.28	9.1	0.98
All Other Personnel	57.1	501.2	0.11	251.7	0.23	77.4	0.74	43.5	1.31
Total FTEs	89.6	819.2	0.11	411.5	0.22	127.5	0.70	75.3	1.19
FTEs per 100 Patient Census (Adjusted)									
Administrators	16.6	15.7	1.06	18.7	0.89	17.3	0.96	13.6	1.22
Nurses, Licensed	375.2	197.1	1.90	197.9	1.90	323.2	1.16	294.6	1.27
Ancillary Nursing Personnel	148.2	33.0	4.50	29.5	5.02	55.3	2.68	123.4	1.20
All Other Personnel	947.1	387.2	2.45	387.8	2.44	611.6	1.55	589.5	1.61
Total FTEs	1,487.0	633.0	2.35	634.0	2.35	1,007.4	1.48	1,020.9	1.46

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	25	Health Maintenance Organization (HMO)	Yes	Average Beds Used	1	Bassinets	0
Discharges	105	Preferred Provider Organization (PPO)	Yes	Discharges	44	Total Births	0
Inpatient Days	295			Inpatient Days	473	Newborn Days	0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2020	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	25	104	295	3.2%	0.8	2.8
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	1	0	1.0	Surgical Personnel	1	0	1.0
Physicians & Dentists	4	0	4.0	Radiological Services Personnel	5	0	5.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	1	1	1.3
Registered Nurses	10	3	12.1	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	3	2	4.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	5	7	8.9	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	1	0	1.0
Nurse Practitioners	2	0	2.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	1	0	1.0	Social Workers	1	0	1.0
Clinical Nurse Specialists	3	1	3.6	All Other Health Professionals	2	1	2.6
Health Info Mgmt-Administrators/Technicians	3	0	3.0	All Other Personnel	27	5	30.1
Pharmacy Personnel	1	1	1.4				
Clinical Laboratory Personnel	6	1	6.7				
				Total	77	22	89.6

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Selected Financial Statistics	FY 2020	All GMS Hospitals		Analysis Area		Volume Group		FY 2020 vs. 2019		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2019	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$14,072,466	65.1%	46.6%	1.40	50.9%	1.28	46.3%	1.41	60.8%	1.07
Medical Assistance	\$2,189,996	10.1%	13.8%	0.74	11.8%	0.86	11.7%	0.86	8.4%	1.21
Commercial	\$4,940,056	22.8%	34.5%	0.66	33.0%	0.69	37.5%	0.61	29.1%	0.79
All Other	\$421,258	1.9%	5.1%	0.38	4.3%	0.45	4.5%	0.44	1.7%	1.14
Deductions as % of Total Gross Patient Revenue										
Medicare	\$4,756,447	22.0%	35.0%	0.63	34.0%	0.65	23.9%	0.92	22.4%	0.98
Medical Assistance	\$1,250,097	5.8%	10.4%	0.56	8.2%	0.71	7.7%	0.75	6.0%	0.97
Commercial	\$1,316,778	6.1%	14.5%	0.42	9.2%	0.66	10.2%	0.59	8.0%	0.77
Charity Care	\$318,834	1.5%	1.0%	1.53	0.9%	1.73	1.1%	1.39	1.3%	1.09
Bad Debt	\$232,102	1.1%	1.2%	0.91	1.5%	0.73	1.7%	0.65	0.2%	5.25
All Other	\$25,425	0.1%	2.6%	0.05	2.1%	0.06	2.2%	0.05	0.3%	0.46
Total Deductions	\$7,899,683	36.5%	64.6%	0.57	55.8%	0.66	46.7%	0.78	38.1%	0.96
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	14.5%	8.4%	1.72	5.2%	2.76	7.5%	1.92	7.4%	1.96	
Net Gains/Losses as % of Net Income	17.5%	13.8%	1.27	29.1%	0.60	10.6%	1.65	10.6%	1.65	
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$8,283,752	54.0%	43.5%	1.24	52.0%	1.04	50.8%	1.06	53.8%	1.00
Supplies & Services	\$6,591,104	43.0%	49.9%	0.86	42.8%	1.00	42.0%	1.02	43.3%	0.99
Capital Component	\$456,276	3.0%	6.6%	0.45	5.2%	0.57	7.2%	0.42	2.9%	1.04
Fiscal Statistics										
Operating Margin (%)	4.4%	7.5%	0.59	1.9%	2.29	7.8%	0.57	9.7%	0.46	
Total Hospital Net Income (%)	5.3%	8.6%	0.62	2.7%	1.97	8.7%	0.62	10.7%	0.50	
Return on Equity (%)	6.8%	4.1%	1.65	0.4%	17.99	11.1%	0.62	20.1%	0.34	
Current Ratio	1.9	3.9	0.48	2.4	0.79	2.1	0.89	3.2	0.58	
Days in Net Patient Accounts Receivable	48.9	71.5	0.68	254.1	0.19	58.4	0.84	39.6	1.24	
Average Payment Period	144.9	90.1	1.61	354.1	0.41	80.3	1.80	60.4	2.40	
Equity Financing (%)	25.9%	63.6%	0.41	48.0%	0.54	38.8%	0.67	29.2%	0.89	
Long-Term Debt to Equity Ratio	1.0	0.3	3.29	0.7	1.35	0.3	2.89	1.5	0.68	
Times Interest Earned	9.5	12.2	0.78	10.3	0.92	10.1	0.94	15.4	0.62	
Total Asset Turnover	1.3	0.5	2.67	0.1	9.13	1.3	1.00	1.8	0.68	
Average Age of Plant (Years)	1.5	14.1	0.11	51.2	0.03	9.7	0.15	1.1	1.34	
Increase (Decrease) Total Net Patient Revenue	-5.3%	-2.2%	2.37	-1.1%	4.99	-0.9%	5.67	-6.0%	0.88	
Outpatient Gross Revenue (% of Total GPR)	86.6%	63.0%	1.38	73.1%	1.18	80.0%	1.08	86.4%	1.00	
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$24,186	\$17,652	1.37	\$15,718	1.54	\$21,599	1.12	\$17,714	1.37	
Inpatient Net Revenue per Day	\$4,629	\$3,704	1.25	\$3,586	1.29	\$2,988	1.55	\$3,316	1.40	
Outpatient Net Revenue per Visit	\$844	\$780	1.08	\$840	1.00	\$759	1.11	\$436	1.94	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$21,623,776	Cash & Cash Equivalents	\$7,746,428	Current Liabilities	\$5,978,097
Less Deductions	\$7,899,683	Net Patient Receivables	\$1,832,164	Long-Term Debt	\$3,225,393
Net Patient Revenue	\$13,724,093	Other Receivables	\$1,182,132	Other Liabilities	\$221,140
Plus Other Revenue	\$2,320,506			Subtotal	\$9,424,630
Total Revenue	\$16,044,599	Land, Buildings & Equipment (Net)	\$1,286,589	Unrestricted Fund Balance	\$3,289,764
Less Expenses	\$15,331,132	Other Assets	\$667,081	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$151,518			Total Liabilities & Fund Balance	\$12,714,394
Net Income	\$864,985	Total Assets	\$12,714,394		