

032 Aurora Lakeland Medical Center in Elkhorn
W3985 Cty Rd NN
Elkhorn, WI 53121
262-741-2000

Fiscal Year: 01/01 to 12/31
Type: GMS
General Medical & Surgical
Control: Other Not-For-Profit

County: Walworth
Analysis Area: Southeastern (2A)
Volume Group: 4

Selected Utilization Statistics	FY 2020	All GMS Hospitals		Analysis Area 2A		Volume Group 4		FY 2020 vs. 2019	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2019	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	46.3%	52.4%	0.88	54.8%	0.85	40.5%	1.15	42.0%	1.10
Obstetrics	23.5%	36.2%	0.65	30.8%	0.11	24.6%	0.95	26.0%	0.90
Pediatrics	0.0%	53.2%	N/A	0.0%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	42.3%	53.9%	0.78	53.0%	0.80	42.0%	1.01	39.3%	1.08
Average Census (Patients)									
Adult Medical-Surgical	12.0	25.5	0.47	31.6	0.38	10.2	1.18	10.9	1.10
Obstetrics	3.5	4.7	0.75	4.9	0.72	1.7	2.06	3.9	0.90
Pediatrics	0.0	1.1	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	27.1	47.4	0.57	61.1	0.44	17.9	1.51	25.2	1.08
Average Length of Stay (Days)									
Adult Medical-Surgical	3.5	4.3	0.82	4.0	0.88	3.3	1.07	3.0	1.19
Obstetrics	2.0	2.4	0.83	2.2	0.91	2.2	0.92	2.0	0.98
Pediatrics	0.0	3.5	N/A	2.3	N/A	2.4	N/A	0.0	N/A
Total Hospital	3.7	4.7	0.81	4.2	0.90	3.5	1.08	3.3	1.14
Surgical Operations									
Inpatient	527	1,280	0.41	1,268	0.42	482	1.09	530	0.99
Outpatient	1,013	4,115	0.25	3,637	0.28	1,905	0.53	1,497	0.68
Inpatient as % of All Surgeries	34.2%	23.7%	1.44	25.9%	1.32	20.2%	1.69	26.1%	1.31
Outpatient Visits									
Non-Emergency Visits	45,991	127,898	0.36	151,601	0.30	69,880	0.66	55,986	0.82
Emergency Visits	13,385	15,799	0.85	22,748	0.59	11,349	1.18	15,216	0.88
Full-Time Equivalents (FTEs)									
Administrators	5.0	20.3	0.25	22.1	0.23	14.9	0.33	6.0	0.83
Nurses, Licensed	134.5	255.1	0.53	293.4	0.46	112.6	1.19	115.4	1.17
Ancillary Nursing Personnel	45.0	42.6	1.05	53.2	0.85	19.7	2.28	23.1	1.94
All Other Personnel	273.6	501.2	0.55	528.6	0.52	239.6	1.14	285.2	0.96
Total FTEs	458.1	819.2	0.56	897.3	0.51	386.8	1.18	429.8	1.07
FTEs per 100 Patient Census (Adjusted)									
Administrators	6.7	15.7	0.43	12.5	0.53	21.9	0.30	7.7	0.86
Nurses, Licensed	179.4	197.1	0.91	166.3	1.08	165.1	1.09	148.5	1.21
Ancillary Nursing Personnel	60.0	33.0	1.82	30.2	1.99	28.9	2.07	29.8	2.01
All Other Personnel	365.0	387.2	0.94	299.6	1.22	351.3	1.04	367.0	0.99
Total FTEs	611.0	633.0	0.97	508.6	1.20	567.2	1.08	553.0	1.10

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	64	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	12
Discharges	2,644	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	626
Inpatient Days	9,907			Inpatient Days	0	Newborn Days	1,116

032 Aurora Lakeland Medical Center in Elkhorn
Elkhorn, WI 53121

Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2020	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	26	1,249	4,408	46.3%	12.0	3.5
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	1	10	120	1,251	34.2%	3.4	10.4
Hospice	2	1	79	189	51.6%	0.5	2.4
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	15	647	1,288	23.5%	3.5	2.0
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	12	376	2,771	63.1%	7.6	7.4
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	2	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	5	0	5.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	22	15	23.8	Radiological Services Personnel	14	9	20.3
Medical & Dental Residents	8	0	8.0	Sonographers	2	3	4.6
Dental Hygienists	0	0	0.0	Respiratory Therapists	6	2	6.5
Registered Nurses	100	48	129.5	Occupational Therapists	5	4	6.1
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	3	0	3.0	Physical Therapists	12	9	18.2
Ancillary Nursing Personnel	29	34	45.0	Physical Therapy Assistants/Aides	6	2	7.7
Medical Assistants	4	0	4.0	Recreational Therapists	0	1	0.6
Physician Assistants	3	0	3.0	Dietitians & Nutritionists	1	0	1.0
Nurse Practitioners	2	0	2.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	2	0	2.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	25	18	29.5
Health Info Mgmt-Administrators/Technicians	2	4	4.6	All Other Personnel	75	34	97.1
Pharmacy Personnel	14	4	16.3				
Clinical Laboratory Personnel	17	6	20.2				
				Total	357	193	458.1

032 Aurora Lakeland Medical Center in Elkhorn
Elkhorn, WI 53121

Selected Financial Statistics	FY 2020	All GMS Hospitals		Analysis Area 2A		Volume Group 4		FY 2020 vs. 2019		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2019	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$106,212,127	48.6%	46.6%	1.04	51.7%	0.94	49.5%	0.98	49.5%	0.98
Medical Assistance	\$34,166,771	15.6%	13.8%	1.14	10.4%	1.51	11.6%	1.35	14.6%	1.07
Commercial	\$66,474,887	30.4%	34.5%	0.88	35.0%	0.87	34.7%	0.88	31.0%	0.98
All Other	\$11,508,984	5.3%	5.1%	1.03	2.9%	1.80	4.2%	1.26	4.9%	1.07
Deductions as % of Total Gross Patient Revenue										
Medicare	\$83,880,814	38.4%	35.0%	1.10	41.3%	0.93	36.2%	1.06	39.0%	0.98
Medical Assistance	\$24,424,014	11.2%	10.4%	1.08	8.2%	1.36	8.8%	1.27	11.1%	1.01
Commercial	\$27,236,090	12.5%	14.5%	0.86	15.9%	0.79	13.9%	0.90	12.9%	0.97
Charity Care	\$5,608,625	2.6%	1.0%	2.67	1.1%	2.28	0.9%	2.94	2.7%	0.94
Bad Debt	\$3,555,614	1.6%	1.2%	1.39	1.0%	1.61	1.5%	1.11	1.5%	1.07
All Other	\$3,942,316	1.8%	2.6%	0.71	1.4%	1.25	2.2%	0.82	1.3%	1.38
Total Deductions	\$148,647,473	68.1%	64.6%	1.05	69.0%	0.99	63.5%	1.07	68.5%	0.99
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		2.9%	8.4%	0.34	8.1%	0.35	7.3%	0.39	0.4%	8.07
Net Gains/Losses as % of Net Income		0.3%	13.8%	0.02	N/A	N/A	12.9%	0.02	0.2%	1.36
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$27,307,545	43.5%	43.5%	1.00	38.6%	1.12	45.1%	0.96	46.8%	0.93
Supplies & Services	\$29,832,416	47.5%	49.9%	0.95	52.7%	0.90	46.8%	1.01	42.7%	1.11
Capital Component	\$5,681,705	9.0%	6.6%	1.38	8.6%	1.05	8.1%	1.12	10.5%	0.86
Fiscal Statistics										
Operating Margin (%)		12.5%	7.5%	1.65	10.4%	1.20	3.1%	4.06	16.9%	0.74
Total Hospital Net Income (%)		12.5%	8.6%	1.45	7.5%	1.66	3.5%	3.56	16.9%	0.74
Return on Equity (%)		3.2%	4.1%	0.77	4.7%	0.68	2.0%	1.60	4.5%	0.71
Current Ratio		31.2	3.9	8.05	6.8	4.56	4.6	6.85	52.0	0.60
Days in Net Patient Accounts Receivable		61.1	71.5	0.85	46.9	1.30	47.2	1.29	53.9	1.13
Average Payment Period		49.3	90.1	0.55	50.2	0.98	73.5	0.67	30.1	1.64
Equity Financing (%)		94.9%	63.6%	1.49	78.6%	1.21	66.1%	1.44	97.5%	0.97
Long-Term Debt to Equity Ratio		0.0	0.3	0.02	0.1	0.07	0.2	0.04	0.0	0.92
Times Interest Earned		9.9	12.2	0.81	7.0	1.42	4.2	2.36	11.0	0.91
Total Asset Turnover		0.3	0.5	0.54	0.6	0.40	0.6	0.45	0.3	0.96
Average Age of Plant (Years)		9.1	14.1	0.65	10.1	0.91	10.5	0.87	7.7	1.19
Increase (Decrease) Total Net Patient Revenue		-0.8%	-2.2%	0.38	-4.2%	0.20	-6.0%	0.14	4.4%	N/A
Outpatient Gross Revenue (% of Total GPR)		61.0%	63.0%	0.97	63.8%	0.96	72.9%	0.84	65.0%	0.94
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$12,785	\$17,652	0.72	\$12,198	1.05	\$11,149	1.15	\$10,552	1.21	
Inpatient Net Revenue per Day	\$3,158	\$3,704	0.85	\$2,790	1.13	\$3,062	1.03	\$2,961	1.07	
Outpatient Net Revenue per Visit	\$665	\$780	0.85	\$754	0.88	\$705	0.94	\$623	1.07	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$218,362,769	Cash & Cash Equivalents	\$233,104,975	Current Liabilities	\$7,890,452
Less Deductions	\$148,647,473	Net Patient Receivables	\$11,629,985	Long-Term Debt	\$1,999,424
Net Patient Revenue	\$69,715,296	Other Receivables	\$229,366	Other Liabilities	\$4,428,095
Plus Other Revenue	\$2,046,613			Subtotal	\$14,317,971
Total Revenue	\$71,761,909	Land, Buildings & Equipment (Net)	\$34,248,233	Unrestricted Fund Balance	\$268,675,646
Less Expenses	\$62,821,666	Other Assets	\$3,781,059	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$26,000			Total Liabilities & Fund Balance	\$282,993,617
Net Income	\$8,966,243	Total Assets	\$282,993,618		