

**038 Burnett Medical Center**  
 257 W St George Avenue  
 Grantsburg, WI 54840  
 715-463-5353

Fiscal Year: 10/01 to 09/30  
 Type: GMS  
 Critical Access Hospital  
 Control: Other Not-For-Profit

County: Burnett  
 Analysis Area: Western Lake Superior (7)  
 Volume Group: 1

Selected Utilization Statistics	FY 2020	All GMS Hospitals		Analysis Area 7		Volume Group 1		FY 2020 vs. 2019	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2019	Ratio
<b>Occupancy Rate (%)</b>									
Adult Medical-Surgical	8.5%	52.4%	0.16	22.5%	0.38	11.2%	0.76	6.6%	1.28
Obstetrics	0.0%	36.2%	N/A	24.8%	N/A	0.0%	N/A	0.0%	N/A
Pediatrics	0.0%	53.2%	N/A	0.0%	N/A	43.7%	N/A	0.0%	N/A
Total Hospital	8.5%	53.9%	0.16	25.0%	0.34	15.7%	0.54	6.6%	1.28
<b>Average Census (Patients)</b>									
Adult Medical-Surgical	1.4	25.5	0.06	4.2	0.34	1.7	0.83	1.1	1.28
Obstetrics	0.0	4.7	N/A	1.1	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	1.1	N/A	0.0	N/A	0.2	N/A	0.0	N/A
Total Hospital	1.4	47.4	0.03	5.8	0.25	2.5	0.57	1.1	1.28
<b>Average Length of Stay (Days)</b>									
Adult Medical-Surgical	3.3	4.3	0.77	3.0	1.09	3.3	0.98	2.6	1.29
Obstetrics	0.0	2.4	N/A	2.4	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	3.5	N/A	0.0	N/A	2.7	N/A	0.0	N/A
Total Hospital	3.3	4.7	0.71	3.5	0.95	4.2	0.78	2.6	1.29
<b>Surgical Operations</b>									
Inpatient	12	1,280	0.01	122	0.10	75	0.16	12	1.00
Outpatient	288	4,115	0.07	777	0.37	1,365	0.21	338	0.85
Inpatient as % of All Surgeries	4.0%	23.7%	0.17	13.5%	0.30	5.2%	0.77	3.4%	1.17
<b>Outpatient Visits</b>									
Non-Emergency Visits	25,994	127,898	0.20	31,162	0.83	21,938	1.18	26,279	0.99
Emergency Visits	3,214	15,799	0.20	6,476	0.50	2,721	1.18	3,630	0.89
<b>Full-Time Equivalents (FTEs)</b>									
Administrators	1.0	20.3	0.05	2.4	0.41	2.2	0.46	7.0	0.14
Nurses, Licensed	35.5	255.1	0.14	68.9	0.52	40.9	0.87	34.1	1.04
Ancillary Nursing Personnel	0.0	42.6	N/A	8.9	N/A	7.0	N/A	0.0	N/A
All Other Personnel	102.0	501.2	0.20	169.3	0.60	77.4	1.32	91.0	1.12
Total FTEs	138.5	819.2	0.17	249.6	0.56	127.5	1.09	132.0	1.05
<b>FTEs per 100 Patient Census (Adjusted)</b>									
Administrators	6.5	15.7	0.42	6.5	0.99	17.3	0.38	53.3	0.12
Nurses, Licensed	231.1	197.1	1.17	185.7	1.24	323.2	0.71	259.7	0.89
Ancillary Nursing Personnel	0.0	33.0	N/A	24.1	N/A	55.3	N/A	0.0	N/A
All Other Personnel	663.5	387.2	1.71	456.1	1.45	611.6	1.08	693.1	0.96
Total FTEs	901.1	633.0	1.42	672.4	1.34	1,007.4	0.89	1,006.2	0.90

**Total Hospital:**

Beds Set Up & Staffed 17  
 Discharges 161  
 Inpatient Days 529

**Contract with:**

Health Maintenance Organization (HMO) Yes  
 Preferred Provider Organization (PPO) Yes

**Medicare-certified Swing Beds:**

Average Beds Used 1  
 Discharges 33  
 Inpatient Days 302

**Newborn Nursery:**

Bassinets 0  
 Total Births 0  
 Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2020	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	1	17	161	529	8.5%	1.4	3.3
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	2	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	5	0	0	0	0.0%	0.0	0.0
<b>Psychiatric</b>	5	0	0	0	0.0%	0.0	0.0
<b>Alcoholism/chemical dependency</b>	5	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\*\* Transfers, which may be estimated, refer only to those between units.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	1	0	1.0	Surgical Personnel	0	2	1.6
Physicians & Dentists	2	0	2.0	Radiological Services Personnel	3	2	4.7
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	20	11	25.0	Occupational Therapists	0	1	0.5
Certified Nurse Midwives	0	1	0.6	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	3	4	4.9	Physical Therapists	2	1	2.5
Ancillary Nursing Personnel	0	0	0.0	Physical Therapy Assistants/Aides	1	1	1.8
Medical Assistants	2	1	2.8	Recreational Therapists	0	0	0.0
Physician Assistants	2	0	2.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	5	0	5.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	1	0.8
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	14	4	15.7
Health Info Mgmt-Administrators/Technicians	6	2	7.8	All Other Personnel	34	37	48.4
Pharmacy Personnel	4	3	4.6				
Clinical Laboratory Personnel	6	1	6.6				
				<b>Total</b>	<b>105</b>	<b>72</b>	<b>138.5</b>

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Selected Financial Statistics	FY 2020	All GMS Hospitals		Analysis Area		Volume Group		FY 2020 vs. 2019		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2019	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$15,882,398	48.8%	46.6%	1.05	49.5%	0.99	46.3%	1.05	51.4%	0.95
Medical Assistance	\$5,627,752	17.3%	13.8%	1.26	17.2%	1.00	11.7%	1.47	17.5%	0.99
Commercial	\$8,489,725	26.1%	34.5%	0.76	27.4%	0.95	37.5%	0.70	24.2%	1.08
All Other	\$2,536,529	7.8%	5.1%	1.52	5.9%	1.32	4.5%	1.74	6.9%	1.13
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$7,472,156	23.0%	35.0%	0.66	26.0%	0.88	23.9%	0.96	22.2%	1.03
Medical Assistance	\$3,680,885	11.3%	10.4%	1.09	11.1%	1.02	7.7%	1.47	8.4%	1.35
Commercial	\$2,343,165	7.2%	14.5%	0.50	5.3%	1.37	10.2%	0.70	6.1%	1.19
Charity Care	\$80,132	0.2%	1.0%	0.26	1.2%	0.20	1.1%	0.23	0.3%	0.97
Bad Debt	\$1,268,998	3.9%	1.2%	3.32	1.8%	2.13	1.7%	2.35	3.9%	1.01
All Other	\$726,975	2.2%	2.6%	0.87	2.4%	0.95	2.2%	1.01	1.7%	1.30
Total Deductions	\$15,572,311	47.9%	64.6%	0.74	47.8%	1.00	46.7%	1.02	42.5%	1.13
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue	1.8%	8.4%	0.21	5.0%	0.35	7.5%	0.24	1.3%	1.35	
Net Gains/Losses as % of Net Income	112.7%	13.8%	8.15	5.2%	21.60	10.6%	10.59	12.7%	8.88	
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$10,036,068	58.1%	43.5%	1.33	52.9%	1.10	50.8%	1.14	58.7%	0.99
Supplies & Services	\$6,001,372	34.7%	49.9%	0.70	39.9%	0.87	42.0%	0.83	30.0%	1.16
Capital Component	\$1,250,332	7.2%	6.6%	1.10	7.2%	1.00	7.2%	1.01	11.2%	0.64
<b>Fiscal Statistics</b>										
Operating Margin (%)	-0.1%	7.5%	N/A	9.6%	N/A	7.8%	N/A	3.4%	N/A	
Total Hospital Net Income (%)	0.8%	8.6%	0.09	10.1%	0.08	8.7%	0.09	3.9%	0.20	
Return on Equity (%)	0.5%	4.1%	0.12	6.2%	0.08	11.1%	0.05	3.9%	0.13	
Current Ratio	2.1	3.9	0.55	3.6	0.60	2.1	1.03	2.5	0.85	
Days in Net Patient Accounts Receivable	74.4	71.5	1.04	47.2	1.57	58.4	1.27	78.3	0.95	
Average Payment Period	173.8	90.1	1.93	92.6	1.88	80.3	2.16	59.7	2.91	
Equity Financing (%)	16.7%	63.6%	0.26	72.6%	0.23	38.8%	0.43	24.2%	0.69	
Long-Term Debt to Equity Ratio	2.1	0.3	7.06	0.1	14.69	0.3	6.20	2.4	0.87	
Times Interest Earned	1.5	12.2	0.12	24.0	0.06	10.1	0.15	2.3	0.67	
Total Asset Turnover	0.6	0.5	1.34	0.6	1.04	1.3	0.50	1.0	0.63	
Average Age of Plant (Years)	26.8	14.1	1.90	9.6	2.80	9.7	2.77	18.3	1.47	
Increase (Decrease) Total Net Patient Revenue	-3.6%	-2.2%	1.63	4.5%	N/A	-0.9%	3.91	5.6%	N/A	
Outpatient Gross Revenue (% of Total GPR)	89.6%	63.0%	1.42	85.2%	1.05	80.0%	1.12	91.4%	0.98	
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge	\$12,439	\$17,652	0.70	\$13,212	0.94	\$21,599	0.58	\$9,690	1.28	
Inpatient Net Revenue per Day	\$2,727	\$3,704	0.74	\$3,475	0.78	\$2,988	0.91	\$2,998	0.91	
Outpatient Net Revenue per Visit	\$542	\$780	0.69	\$981	0.55	\$759	0.71	\$565	0.96	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$32,536,404	Cash & Cash Equivalents	\$11,862,894	Current Liabilities	\$7,856,181
Less Deductions	\$15,572,311	Net Patient Receivables	\$3,446,863	Long-Term Debt	\$9,591,729
Net Patient Revenue	\$16,964,093	Other Receivables	\$41,591	Other Liabilities	\$5,376,639
Plus Other Revenue	\$306,226			Subtotal	\$22,824,549
Total Revenue	\$17,270,319	Land, Buildings & Equipment (Net)	\$8,465,411	Unrestricted Fund Balance	\$4,561,159
Less Expenses	\$17,287,772	Other Assets	\$3,568,949	Restricted Fund Balance	\$15,596
Non-Operating Gains/Losses	\$154,488			Total Liabilities & Fund Balance	\$27,385,708
Net Income	\$137,035	Total Assets	\$27,385,708		