

**064 UW Hospital and Clinics Authority**  
 600 Highland Avenue  
 Madison, WI 53792  
 608-263-6400

Fiscal Year: 07/01 to 06/30  
 Type: GMS  
 General Medical & Surgical  
 Control: Other Not-For-Profit

County: Dane  
 Analysis Area: Southern (1)  
 Volume Group: 7

Selected Utilization Statistics	FY 2020	All GMS Hospitals		Analysis Area 1		Volume Group 7		FY 2020 vs. 2019	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2019	Ratio
<b>Occupancy Rate (%)</b>									
Adult Medical-Surgical	76.7%	52.4%	1.46	55.7%	1.38	64.6%	1.19	84.1%	0.91
Obstetrics	0.0%	36.2%	N/A	41.0%	N/A	49.9%	N/A	0.0%	N/A
Pediatrics	60.8%	53.2%	1.14	50.3%	1.21	38.2%	1.59	53.1%	1.14
Total Hospital	72.1%	53.9%	1.34	56.6%	1.27	63.5%	1.13	76.5%	0.94
<b>Average Census (Patients)</b>									
Adult Medical-Surgical	293.0	25.5	11.47	23.1	12.71	106.5	2.75	313.6	0.93
Obstetrics	0.0	4.7	N/A	4.5	N/A	14.6	N/A	0.0	N/A
Pediatrics	32.8	1.1	29.70	1.9	17.26	3.2	29.70	35.1	0.94
Total Hospital	449.1	47.4	9.48	49.2	9.13	204.5	2.20	477.2	0.94
<b>Average Length of Stay (Days)</b>									
Adult Medical-Surgical	5.0	4.3	1.16	4.1	1.21	4.8	1.05	4.9	1.02
Obstetrics	0.0	2.4	N/A	2.6	N/A	2.6	N/A	0.0	N/A
Pediatrics	4.0	3.5	1.16	3.9	1.04	3.4	1.19	3.7	1.09
Total Hospital	5.4	4.7	1.15	4.6	1.17	5.2	1.03	5.2	1.03
<b>Surgical Operations</b>									
Inpatient	30,265	1,280	23.64	1,943	15.58	5,196	5.82	32,255	0.94
Outpatient	124,696	4,115	30.30	7,094	17.58	15,397	8.10	138,765	0.90
Inpatient as % of All Surgeries	19.5%	23.7%	0.82	21.5%	0.91	25.2%	0.77	18.9%	1.04
<b>Outpatient Visits</b>									
Non-Emergency Visits	894,280	127,898	6.99	157,467	5.68	396,336	2.26	986,260	0.91
Emergency Visits	79,448	15,799	5.03	15,287	5.20	41,684	1.91	80,141	0.99
<b>Full-Time Equivalents (FTEs)</b>									
Administrators	135.0	20.3	6.66	20.1	6.70	64.4	2.10	141.3	0.96
Nurses, Licensed	2,389.4	255.1	9.36	268.4	8.90	945.5	2.53	2,256.5	1.06
Ancillary Nursing Personnel	351.6	42.6	8.24	43.3	8.12	159.2	2.21	358.1	0.98
All Other Personnel	6,684.3	501.2	13.34	633.6	10.55	1,851.4	3.61	6,615.6	1.01
Total FTEs	9,560.2	819.2	11.67	965.4	9.90	3,020.5	3.17	9,371.5	1.02
<b>FTEs per 100 Patient Census (Adjusted)</b>									
Administrators	13.9	15.7	0.89	16.1	0.86	13.4	1.04	14.0	1.00
Nurses, Licensed	246.1	197.1	1.25	214.6	1.15	197.1	1.25	223.0	1.10
Ancillary Nursing Personnel	36.2	33.0	1.10	34.6	1.05	33.2	1.09	35.4	1.02
All Other Personnel	688.5	387.2	1.78	506.6	1.36	386.0	1.78	653.8	1.05
Total FTEs	984.8	633.0	1.56	771.8	1.28	629.7	1.56	926.1	1.06

<b>Total Hospital:</b>		<b>Contract with:</b>		<b>Medicare-certified Swing Beds:</b>		<b>Newborn Nursery:</b>	
Beds Set Up & Staffed	623	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	0
Discharges	30,660	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	1
Inpatient Days	164,373			Inpatient Days	0	Newborn Days	0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2020	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	1	382	21,496	107,255	76.7%	293.0	5.0
Orthopedic	1	45	3,150	10,172	61.8%	27.8	3.2
Rehabilitation & Physical Medicine	4	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	1	54	2,984	12,009	60.8%	32.8	4.0
<b>Obstetrics</b>	4	0	0	0	0.0%	0.0	0.0
<b>Psychiatric</b>	1	18	1,199	4,790	72.7%	13.1	4.0
<b>Alcoholism/chemical dependency</b>	5	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	1	31	456	10,262	90.4%	28.0	22.5
Cardiac Intensive Unit	1	7	173	2,012	78.5%	5.5	11.6
Pediatric Intensive Care	1	21	275	4,606	59.9%	12.6	16.7
Burn Care	1	11	214	2,462	61.2%	6.7	11.5
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	1	26	184	4,332	45.5%	11.8	23.5
Other Intensive Care	1	18	380	5,728	86.9%	15.7	15.1
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	1	10	148	745	20.4%	2.0	5.0

Note: data should be used only in rows; do not summarize columns.

\*\* Transfers, which may be estimated, refer only to those between units.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	135	0	135.0	Surgical Personnel	90	23	105.3
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	215	60	252.3
Medical & Dental Residents	679	2	679.7	Sonographers	36	12	44.2
Dental Hygienists	0	0	0.0	Respiratory Therapists	115	24	126.0
Registered Nurses	1,758	896	2,340.4	Occupational Therapists	28	48	49.1
Certified Nurse Midwives	3	2	4.3	Occupational Therapy Assistants/Aides	2	4	4.9
Licensed Practical Nurses	0	0	0.0	Physical Therapists	72	66	105.6
Ancillary Nursing Personnel	205	271	351.6	Physical Therapy Assistants/Aides	4	4	6.5
Medical Assistants	225	102	297.4	Recreational Therapists	33	80	57.8
Physician Assistants	0	2	1.5	Dietitians & Nutritionists	41	8	44.8
Nurse Practitioners	1	2	2.4	Psychologists	6	1	6.6
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	57	21	72.2
Clinical Nurse Specialists	37	7	42.3	All Other Health Professionals	874	245	963.5
Health Info Mgmt-Administrators/Technicians	195	21	208.8	All Other Personnel	2,921	457	3,146.0
Pharmacy Personnel	208	57	247.7				
Clinical Laboratory Personnel	227	60	264.8				
				<b>Total</b>	<b>8,167</b>	<b>2,475</b>	<b>9,560.2</b>

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Selected Financial Statistics	FY 2020	All GMS Hospitals		Analysis Area		Volume Group		FY 2020 vs. 2019		
		Value	Ratio	Value <sup>1</sup>	Ratio	Value <sup>7</sup>	Ratio	FY 2019	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$1,885,814,444	35.6%	46.6%	0.76	41.8%	0.85	46.9%	0.76	35.8%	0.99
Medical Assistance	\$498,479,322	9.4%	13.8%	0.68	11.5%	0.81	12.7%	0.74	9.9%	0.94
Commercial	\$2,203,998,923	41.6%	34.5%	1.21	38.1%	1.09	34.7%	1.20	42.4%	0.98
All Other	\$713,878,278	13.5%	5.1%	2.62	8.5%	1.58	5.7%	2.38	11.8%	1.14
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$1,379,118,286	26.0%	35.0%	0.74	31.1%	0.84	36.0%	0.72	26.6%	0.98
Medical Assistance	\$356,410,236	6.7%	10.4%	0.65	8.7%	0.77	9.8%	0.68	7.3%	0.92
Commercial	\$1,067,273,509	20.1%	14.5%	1.38	18.1%	1.11	15.7%	1.28	20.5%	0.98
Charity Care	\$48,078,094	0.9%	1.0%	0.94	0.7%	1.36	1.0%	0.93	0.8%	1.07
Bad Debt	\$50,507,825	1.0%	1.2%	0.81	1.3%	0.73	1.0%	0.94	0.8%	1.19
All Other	\$344,865,957	6.5%	2.6%	2.54	4.4%	1.49	2.7%	2.43	4.8%	1.36
Total Deductions	\$3,246,253,907	61.2%	64.6%	0.95	64.3%	0.95	66.2%	0.93	60.8%	1.01
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue	0.9%	8.4%	0.11	7.9%	0.12	8.0%	0.12	1.4%	0.67	
Net Gains/Losses as % of Net Income	47.7%	13.8%	3.45	48.7%	0.98	13.7%	3.49	35.1%	1.36	
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$821,050,518	41.7%	43.5%	0.96	46.6%	0.89	42.2%	0.99	43.1%	0.97
Supplies & Services	\$1,014,977,210	51.5%	49.9%	1.03	46.2%	1.12	52.0%	0.99	50.2%	1.03
Capital Component	\$134,270,419	6.8%	6.6%	1.04	7.3%	0.94	5.8%	1.17	6.7%	1.01
<b>Fiscal Statistics</b>										
Operating Margin (%)	5.1%	7.5%	0.67	5.4%	0.95	8.5%	0.60	6.3%	0.80	
Total Hospital Net Income (%)	9.3%	8.6%	1.07	9.9%	0.93	9.7%	0.95	9.4%	0.99	
Return on Equity (%)	5.3%	4.1%	1.28	6.1%	0.86	6.1%	0.86	6.6%	0.79	
Current Ratio	4.4	3.9	1.15	3.1	1.42	4.7	0.95	2.3	1.96	
Days in Net Patient Accounts Receivable	49.2	71.5	0.69	48.3	1.02	56.5	0.87	49.3	1.00	
Average Payment Period	58.6	90.1	0.65	71.6	0.82	66.2	0.89	53.7	1.09	
Equity Financing (%)	47.0%	63.6%	0.74	54.8%	0.86	67.7%	0.69	52.9%	0.89	
Long-Term Debt to Equity Ratio	0.4	0.3	1.20	0.3	1.30	0.2	1.85	0.4	0.86	
Times Interest Earned	10.0	12.2	0.81	10.5	0.95	16.4	0.61	10.4	0.96	
Total Asset Turnover	0.5	0.5	1.15	0.6	0.92	0.6	0.87	0.7	0.79	
Average Age of Plant (Years)	10.5	14.1	0.75	11.5	0.92	12.4	0.85	9.2	1.15	
Increase (Decrease) Total Net Patient Revenue	2.5%	-2.2%	N/A	-1.0%	N/A	-0.7%	N/A	7.8%	0.32	
Outpatient Gross Revenue (% of Total GPR)	53.1%	63.0%	0.84	60.3%	0.88	57.1%	0.93	52.6%	1.01	
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge	\$30,320	\$17,652	1.72	\$20,439	1.48	\$20,210	1.50	\$28,808	1.05	
Inpatient Net Revenue per Day	\$5,582	\$3,704	1.51	\$4,396	1.27	\$3,871	1.44	\$5,516	1.01	
Outpatient Net Revenue per Visit	\$1,209	\$780	1.55	\$707	1.71	\$898	1.35	\$1,015	1.19	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$5,302,170,966	Cash & Cash Equivalents	\$366,247,230	Current Liabilities	\$301,735,481
Less Deductions	\$3,246,253,907	Net Patient Receivables	\$276,189,559	Long-Term Debt	\$641,003,839
Net Patient Revenue	\$2,055,917,059	Other Receivables	\$23,723,293	Other Liabilities	\$1,085,290,229
Plus Other Revenue	\$19,714,184			Subtotal	\$2,028,029,549
Total Revenue	\$2,075,631,241	Land, Buildings & Equipment (Net)	\$775,610,088	Unrestricted Fund Balance	\$1,798,713,250
Less Expenses	\$1,970,298,147	Other Assets	\$2,384,972,630	Restricted Fund Balance	\$34,877,498
Non-Operating Gains/Losses	\$96,117,787			Total Liabilities & Fund Balance	\$3,826,742,799
Net Income	\$201,450,881	Total Assets	\$3,826,742,800		