

110 Ascension Columbia St. Mary's Hospital Ozaukee
 13111 N Port Washington Rd
 Mequon, WI 53097
 262-243-7300

Fiscal Year: 07/01 to 06/30
 Type: GMS
 General Medical & Surgical
 Control: Religious Organization

County: Ozaukee
 Analysis Area: Southeastern (2A)
 Volume Group: 5

Selected Utilization Statistics	FY 2020	All GMS Hospitals		Analysis Area 2A		Volume Group 5		FY 2020 vs. 2019	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2019	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	44.3%	52.4%	0.85	54.8%	0.81	44.9%	0.99	41.0%	1.08
Obstetrics	19.7%	36.2%	0.54	30.8%	0.10	25.5%	0.77	21.0%	0.94
Pediatrics	0.0%	53.2%	N/A	0.0%	N/A	98.6%	N/A	0.0%	N/A
Total Hospital	45.2%	53.9%	0.84	53.0%	0.85	52.8%	0.86	45.6%	0.99
Average Census (Patients)									
Adult Medical-Surgical	28.3	25.5	1.11	31.6	0.90	15.7	1.81	26.2	1.08
Obstetrics	3.2	4.7	0.67	4.9	0.65	2.3	1.39	3.4	0.94
Pediatrics	0.0	1.1	N/A	0.0	N/A	4.7	N/A	0.0	N/A
Total Hospital	56.1	47.4	1.18	61.1	0.92	36.1	1.55	56.5	0.99
Average Length of Stay (Days)									
Adult Medical-Surgical	4.2	4.3	0.99	4.0	1.06	3.7	1.15	4.2	1.01
Obstetrics	2.5	2.4	1.04	2.2	1.13	2.2	1.12	2.5	0.98
Pediatrics	0.0	3.5	N/A	2.3	N/A	3.6	N/A	0.0	N/A
Total Hospital	4.6	4.7	0.99	4.2	1.10	4.4	1.05	4.4	1.05
Surgical Operations									
Inpatient	774	1,280	0.60	1,268	0.61	711	1.09	854	0.91
Outpatient	3,780	4,115	0.92	3,637	1.04	2,960	1.28	4,072	0.93
Inpatient as % of All Surgeries	17.0%	23.7%	0.72	25.9%	0.66	19.4%	0.88	17.3%	0.98
Outpatient Visits									
Non-Emergency Visits	214,159	127,898	1.67	151,601	1.41	117,985	1.82	238,071	0.90
Emergency Visits	15,571	15,799	0.99	22,748	0.68	14,651	1.06	16,696	0.93
Full-Time Equivalents (FTEs)									
Administrators	15.3	20.3	0.75	22.1	0.69	17.3	0.89	15.3	1.00
Nurses, Licensed	235.0	255.1	0.92	293.4	0.80	217.2	1.08	232.0	1.01
Ancillary Nursing Personnel	8.1	42.6	0.19	53.2	0.15	30.0	0.27	23.2	0.35
All Other Personnel	357.8	501.2	0.71	528.6	0.68	363.9	0.98	352.5	1.02
Total FTEs	616.2	819.2	0.75	897.3	0.69	628.4	0.98	622.9	0.99
FTEs per 100 Patient Census (Adjusted)									
Administrators	10.7	15.7	0.68	12.5	0.85	16.4	0.65	10.0	1.07
Nurses, Licensed	163.7	197.1	0.83	166.3	0.98	206.1	0.79	151.3	1.08
Ancillary Nursing Personnel	5.6	33.0	0.17	30.2	0.19	28.5	0.20	15.1	0.37
All Other Personnel	249.3	387.2	0.64	299.6	0.83	345.3	0.72	229.8	1.08
Total FTEs	429.3	633.0	0.68	508.6	0.84	596.3	0.72	406.1	1.06

Total Hospital:
 Beds Set Up & Staffed 124
 Discharges 4,445
 Inpatient Days 20,530

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Average Beds Used 0
 Discharges 0
 Inpatient Days 0

Newborn Nursery:
 Bassinets 16
 Total Births 414
 Newborn Days 832

110 Ascension Columbia St. Mary's Hospital Ozaukee
 Mequon, WI 53097

Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2020	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	64	2,442	10,372	44.3%	28.3	4.2
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	3	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	4	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	16	466	1,155	19.7%	3.2	2.5
Psychiatric	1	16	263	2,103	35.9%	5.7	8.0
Alcoholism/chemical dependency	2	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	3	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	28	1,274	6,900	67.3%	18.9	5.4
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.
 ** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network
 4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	14	3	15.3	Surgical Personnel	22	15	29.6
Physicians & Dentists	29	32	41.7	Radiological Services Personnel	25	28	39.4
Medical & Dental Residents	0	0	0.0	Sonographers	4	1	4.5
Dental Hygienists	0	0	0.0	Respiratory Therapists	9	7	10.2
Registered Nurses	147	146	210.5	Occupational Therapists	3	12	4.5
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	1	0.0
Licensed Practical Nurses	5	6	8.6	Physical Therapists	7	13	9.7
Ancillary Nursing Personnel	4	18	8.1	Physical Therapy Assistants/Aides	1	1	1.0
Medical Assistants	37	18	47.3	Recreational Therapists	0	0	0.0
Physician Assistants	5	2	6.5	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	8	10	10.8	Psychologists	0	1	0.0
Certified Registered Nurse Anesthetists	1	9	5.1	Social Workers	3	0	3.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	46	35	54.4
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	43	24	54.9
Pharmacy Personnel	18	5	21.0				
Clinical Laboratory Personnel	23	23	29.9				
				Total	454	410	616.2

110 Ascension Columbia St. Mary's Hospital Ozaukee
 Mequon, WI 53097

Selected Financial Statistics	FY 2020	All GMS Hospitals		Analysis Area		Volume Group		FY 2020 vs. 2019		
		Value	Ratio	2A Value	Ratio	5 Value	Ratio	FY 2019	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$269,024,766	59.4%	46.6%	1.27	51.7%	1.15	41.7%	1.43	57.3%	1.04
Medical Assistance	\$27,302,029	6.0%	13.8%	0.44	10.4%	0.58	18.4%	0.33	6.2%	0.97
Commercial	\$147,068,130	32.5%	34.5%	0.94	35.0%	0.93	36.0%	0.90	34.3%	0.95
All Other	\$9,356,977	2.1%	5.1%	0.40	2.9%	0.71	4.0%	0.52	2.2%	0.95
Deductions as % of Total Gross Patient Revenue										
Medicare	\$220,395,693	48.7%	35.0%	1.39	41.3%	1.18	30.1%	1.62	47.1%	1.03
Medical Assistance	\$22,357,025	4.9%	10.4%	0.48	8.2%	0.60	12.3%	0.40	5.0%	1.00
Commercial	\$74,195,953	16.4%	14.5%	1.13	15.9%	1.03	12.1%	1.36	17.3%	0.95
Charity Care	\$2,971,541	0.7%	1.0%	0.68	1.1%	0.58	0.8%	0.80	0.6%	1.03
Bad Debt	\$6,436,319	1.4%	1.2%	1.21	1.0%	1.41	1.1%	1.28	1.0%	1.44
All Other	\$4,280,491	0.9%	2.6%	0.37	1.4%	0.65	2.3%	0.40	1.7%	0.55
Total Deductions	\$330,637,022	73.0%	64.6%	1.13	69.0%	1.06	58.8%	1.24	72.7%	1.00
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		3.4%	8.4%	0.41	8.1%	0.43	6.4%	0.54	3.9%	0.88
Net Gains/Losses as % of Net Income		N/A	13.8%	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$44,237,556	37.6%	43.5%	0.86	38.6%	0.97	41.7%	0.90	36.4%	1.03
Supplies & Services	\$64,878,891	55.2%	49.9%	1.11	52.7%	1.05	50.0%	1.10	56.1%	0.98
Capital Component	\$8,512,351	7.2%	6.6%	1.10	8.6%	0.84	8.3%	0.87	7.5%	0.97
Fiscal Statistics										
Operating Margin (%)		7.0%	7.5%	0.93	10.4%	0.67	6.6%	1.06	11.0%	0.63
Total Hospital Net Income (%)		6.7%	8.6%	0.77	7.5%	0.89	6.2%	1.07	10.9%	0.61
Return on Equity (%)		7.6%	4.1%	1.84	4.7%	1.63	3.0%	2.52	12.6%	0.60
Current Ratio		2.8	3.9	0.73	6.8	0.41	3.4	0.84	3.2	0.89
Days in Net Patient Accounts Receivable		44.8	71.5	0.63	46.9	0.95	48.8	0.92	47.3	0.95
Average Payment Period		31.9	90.1	0.35	50.2	0.63	63.5	0.50	31.1	1.03
Equity Financing (%)		79.6%	63.6%	1.25	78.6%	1.01	75.1%	1.06	82.7%	0.96
Long-Term Debt to Equity Ratio		0.0	0.3	N/A	0.1	N/A	0.2	N/A	0.0	N/A
Times Interest Earned		0.0	12.2	N/A	7.0	N/A	7.4	N/A	0.0	N/A
Total Asset Turnover		1.1	0.5	2.41	0.6	1.78	0.5	2.35	1.2	0.99
Average Age of Plant (Years)		15.5	14.1	1.10	10.1	1.54	9.8	1.58	14.0	1.11
Increase (Decrease) Total Net Patient Revenue		-7.3%	-2.2%	3.28	-4.2%	1.73	-5.0%	1.47	-3.4%	2.17
Outpatient Gross Revenue (% of Total GPR)		60.6%	63.0%	0.96	63.8%	0.95	64.9%	0.93	63.1%	0.96
Net Revenue Statistics										
Inpatient Net Revenue per Discharge		\$11,699	\$17,652	0.66	\$12,198	0.96	\$18,057	0.65	\$10,826	1.08
Inpatient Net Revenue per Day		\$2,510	\$3,704	0.68	\$2,790	0.90	\$3,961	0.63	\$2,469	1.02
Outpatient Net Revenue per Visit		\$333	\$780	0.43	\$754	0.44	\$669	0.50	\$335	0.99

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$452,751,902	Cash & Cash Equivalents	\$3,182	Current Liabilities	\$9,574,356
Less Deductions	\$330,637,022	Net Patient Receivables	\$14,946,457	Long-Term Debt	\$0
Net Patient Revenue	\$122,114,880	Other Receivables	\$127,183	Other Liabilities	\$13,031,204
Plus Other Revenue	\$4,351,337			Subtotal	\$22,605,560
Total Revenue	\$126,466,215	Land, Buildings & Equipment (Net)	\$82,817,142	Unrestricted Fund Balance	\$88,376,035
Less Expenses	\$117,628,798	Other Assets	\$13,087,631	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	-\$415,187			Total Liabilities & Fund Balance	\$110,981,595
Net Income	\$8,422,230	Total Assets	\$110,981,595		