

189 Aurora Medical Center in Kenosha
 10400 75th Avenue
 Kenosha, WI 53142
 262-948-5600

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Kenosha
 Analysis Area: Southeastern (2A)
 Volume Group: 6

Selected Utilization Statistics	FY 2020	All GMS Hospitals		Analysis Area 2A		Volume Group 6		FY 2020 vs. 2019	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2019	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	75.8%	52.4%	1.45	54.8%	1.38	51.7%	1.47	71.9%	1.05
Obstetrics	89.1%	36.2%	2.46	30.8%	0.23	29.4%	3.03	74.4%	1.20
Pediatrics	0.0%	53.2%	N/A	0.0%	N/A	6.1%	N/A	0.0%	N/A
Total Hospital	45.2%	53.9%	0.84	53.0%	0.85	48.2%	0.94	67.4%	0.67
Average Census (Patients)									
Adult Medical-Surgical	40.9	25.5	1.60	31.6	1.30	30.8	1.33	38.8	1.05
Obstetrics	7.1	4.7	1.51	4.9	1.47	5.1	1.39	6.0	1.20
Pediatrics	0.0	1.1	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	59.7	47.4	1.26	61.1	0.98	57.5	1.04	55.9	1.07
Average Length of Stay (Days)									
Adult Medical-Surgical	3.8	4.3	0.89	4.0	0.95	4.2	0.90	3.4	1.11
Obstetrics	2.2	2.4	0.92	2.2	1.00	2.1	1.04	2.3	0.96
Pediatrics	0.0	3.5	N/A	2.3	N/A	1.9	N/A	0.0	N/A
Total Hospital	3.7	4.7	0.79	4.2	0.88	4.3	0.87	3.4	1.09
Surgical Operations									
Inpatient	1,263	1,280	0.99	1,268	1.00	1,247	1.01	1,562	0.81
Outpatient	5,315	4,115	1.29	3,637	1.46	4,177	1.27	6,465	0.82
Inpatient as % of All Surgeries	19.2%	23.7%	0.81	25.9%	0.74	23.0%	0.84	19.5%	0.99
Outpatient Visits									
Non-Emergency Visits	137,982	127,898	1.08	151,601	0.91	195,436	0.71	179,713	0.77
Emergency Visits	28,445	15,799	1.80	22,748	1.25	26,485	1.07	30,991	0.92
Full-Time Equivalents (FTEs)									
Administrators	16.0	20.3	0.79	22.1	0.72	24.9	0.64	15.0	1.07
Nurses, Licensed	398.1	255.1	1.56	293.4	1.36	338.1	1.18	391.3	1.02
Ancillary Nursing Personnel	86.6	42.6	2.03	53.2	1.63	60.0	1.44	44.5	1.94
All Other Personnel	830.2	501.2	1.66	528.6	1.57	661.2	1.26	894.8	0.93
Total FTEs	1,330.9	819.2	1.62	897.3	1.48	1,084.2	1.23	1,345.6	0.99
FTEs per 100 Patient Census (Adjusted)									
Administrators	7.7	15.7	0.49	12.5	0.61	12.8	0.60	6.9	1.11
Nurses, Licensed	190.4	197.1	0.97	166.3	1.15	174.4	1.09	179.5	1.06
Ancillary Nursing Personnel	41.4	33.0	1.26	30.2	1.37	31.0	1.34	20.4	2.03
All Other Personnel	397.1	387.2	1.03	299.6	1.33	341.1	1.16	410.3	0.97
Total FTEs	636.6	633.0	1.01	508.6	1.25	559.3	1.14	617.1	1.03

Total Hospital:
 Beds Set Up & Staffed 132
 Discharges 5,910
 Inpatient Days 21,839

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Average Beds Used 0
 Discharges 0
 Inpatient Days 0

Newborn Nursery:
 Bassinets 12
 Total Births 1,142
 Newborn Days 2,738

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2020	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	54	3,934	14,975	75.8%	40.9	3.8
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	2	49	1	3	0.0%	0.0	3.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	8	1,189	2,610	89.1%	7.1	2.2
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	12	416	3,354	76.4%	9.2	8.1
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	1	9	101	897	27.2%	2.5	8.9
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	16	0	16.0	Surgical Personnel	32	8	37.3
Physicians & Dentists	82	24	88.7	Radiological Services Personnel	57	24	74.0
Medical & Dental Residents	0	0	0.0	Sonographers	16	6	18.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	10	4	12.3
Registered Nurses	302	124	365.2	Occupational Therapists	7	6	9.5
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	6	3	7.8	Physical Therapists	19	6	21.5
Ancillary Nursing Personnel	62	42	86.6	Physical Therapy Assistants/Aides	4	1	4.5
Medical Assistants	61	12	70.5	Recreational Therapists	0	0	0.0
Physician Assistants	12	6	13.6	Dietitians & Nutritionists	3	1	3.7
Nurse Practitioners	16	11	20.1	Psychologists	2	0	2.0
Certified Registered Nurse Anesthetists	4	0	4.0	Social Workers	6	0	6.0
Clinical Nurse Specialists	1	0	1.0	All Other Health Professionals	104	34	118.2
Health Info Mgmt-Administrators/Technicians	26	7	30.9	All Other Personnel	200	87	260.4
Pharmacy Personnel	19	12	25.3				
Clinical Laboratory Personnel	30	9	33.7				
				Total	1,097	427	1,330.9

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Selected Financial Statistics	FY 2020	All GMS Hospitals		Analysis Area		Volume Group		FY 2020 vs. 2019		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2019	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$355,566,025	47.0%	46.6%	1.01	51.7%	0.91	47.1%	1.00	46.0%	1.02
Medical Assistance	\$87,437,717	11.5%	13.8%	0.84	10.4%	1.11	15.8%	0.73	10.0%	1.15
Commercial	\$287,696,250	38.0%	34.5%	1.10	35.0%	1.09	32.3%	1.18	40.7%	0.93
All Other	\$26,509,116	3.5%	5.1%	0.68	2.9%	1.20	4.8%	0.73	3.3%	1.05
Deductions as % of Total Gross Patient Revenue										
Medicare	\$294,198,360	38.9%	35.0%	1.11	41.3%	0.94	36.7%	1.06	38.1%	1.02
Medical Assistance	\$68,155,438	9.0%	10.4%	0.87	8.2%	1.09	12.3%	0.73	8.2%	1.10
Commercial	\$124,960,210	16.5%	14.5%	1.13	15.9%	1.04	13.5%	1.22	18.0%	0.92
Charity Care	\$9,697,513	1.3%	1.0%	1.33	1.1%	1.14	1.1%	1.20	1.2%	1.07
Bad Debt	\$9,820,600	1.3%	1.2%	1.10	1.0%	1.28	1.4%	0.95	1.3%	1.00
All Other	\$11,834,850	1.6%	2.6%	0.61	1.4%	1.08	2.6%	0.61	1.5%	1.05
Total Deductions	\$518,666,971	68.5%	64.6%	1.06	69.0%	0.99	67.4%	1.02	68.3%	1.00
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		11.3%	8.4%	1.35	8.1%	1.40	10.8%	1.05	0.3%	37.96
Net Gains/Losses as % of Net Income		0.1%	13.8%	0.00	N/A	N/A	21.2%	0.00	0.1%	0.97
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$68,700,369	37.1%	43.5%	0.85	38.6%	0.96	45.0%	0.82	39.1%	0.95
Supplies & Services	\$101,763,384	54.9%	49.9%	1.10	52.7%	1.04	48.5%	1.13	52.4%	1.05
Capital Component	\$14,915,206	8.0%	6.6%	1.22	8.6%	0.93	6.6%	1.23	8.5%	0.94
Fiscal Statistics										
Operating Margin (%)		31.1%	7.5%	4.13	10.4%	3.00	6.5%	4.79	35.0%	0.89
Total Hospital Net Income (%)		31.1%	8.6%	3.60	7.5%	4.13	8.1%	3.84	35.0%	0.89
Return on Equity (%)		8.6%	4.1%	2.09	4.7%	1.85	2.9%	2.95	10.8%	0.80
Current Ratio		24.0	3.9	6.19	6.8	3.51	3.6	6.60	44.2	0.54
Days in Net Patient Accounts Receivable		53.4	71.5	0.75	46.9	1.14	95.9	0.56	51.0	1.05
Average Payment Period		64.9	90.1	0.72	50.2	1.29	121.9	0.53	33.9	1.92
Equity Financing (%)		95.5%	63.6%	1.50	78.6%	1.22	60.0%	1.59	98.0%	0.97
Long-Term Debt to Equity Ratio		0.0	0.3	0.00	0.1	0.01	0.4	0.00	0.0	0.74
Times Interest Earned		26.1	12.2	2.13	7.0	3.73	10.0	2.62	30.2	0.87
Total Asset Turnover		0.3	0.5	0.59	0.6	0.43	0.4	0.78	0.3	0.90
Average Age of Plant (Years)		8.7	14.1	0.61	10.1	0.86	17.7	0.49	7.9	1.09
Increase (Decrease) Total Net Patient Revenue		-9.2%	-2.2%	4.16	-4.2%	2.19	-3.7%	2.50	7.4%	N/A
Outpatient Gross Revenue (% of Total GPR)		70.0%	63.0%	1.11	63.8%	1.10	69.7%	1.00	72.8%	0.96
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$13,432		\$17,652	0.76	\$12,198	1.10	\$13,747	0.98	\$12,825	1.05
Inpatient Net Revenue per Day	\$3,461		\$3,704	0.93	\$2,790	1.24	\$3,163	1.09	\$3,559	0.97
Outpatient Net Revenue per Visit	\$1,015		\$780	1.30	\$754	1.35	\$688	1.48	\$933	1.09

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$757,209,107	Cash & Cash Equivalents	\$705,628,581	Current Liabilities	\$31,034,669
Less Deductions	\$518,666,971	Net Patient Receivables	\$34,784,162	Long-Term Debt	\$1,269,464
Net Patient Revenue	\$238,542,136	Other Receivables	\$721,219	Other Liabilities	\$11,232,001
Plus Other Revenue	\$30,443,084			Subtotal	\$43,536,134
Total Revenue	\$268,985,222	Land, Buildings & Equipment (Net)	\$220,919,200	Unrestricted Fund Balance	\$925,364,120
Less Expenses	\$185,378,959	Other Assets	\$6,847,092	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$43,803			Total Liabilities & Fund Balance	\$968,900,254
Net Income	\$83,650,066	Total Assets	\$968,900,254		