

198 OakLeaf Surgical Hospital
 1000 OakLeaf Way
 Altoona, WI 54720
 715-831-8130

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical
 Corporation

County: Eau Claire
 Analysis Area: West Central (5A)
 Volume Group: 1

Selected Utilization Statistics	FY 2020	All GMS Hospitals		Analysis Area 5A		Volume Group 1		FY 2020 vs. 2019	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2019	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	13.3%	52.4%	0.25	40.8%	0.32	11.2%	1.18	16.5%	0.80
Obstetrics	0.0%	36.2%	N/A	24.1%	N/A	0.0%	N/A	0.0%	N/A
Pediatrics	0.0%	53.2%	N/A	0.0%	N/A	43.7%	N/A	0.0%	N/A
Total Hospital	13.3%	53.9%	0.25	42.0%	0.32	15.7%	0.84	16.5%	0.80
Average Census (Patients)									
Adult Medical-Surgical	1.7	25.5	0.07	10.7	0.16	1.7	0.99	2.1	0.80
Obstetrics	0.0	4.7	N/A	2.0	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	1.1	N/A	0.0	N/A	0.2	N/A	0.0	N/A
Total Hospital	1.7	47.4	0.04	17.5	0.10	2.5	0.68	2.1	0.80
Average Length of Stay (Days)									
Adult Medical-Surgical	2.1	4.3	0.48	3.9	0.53	3.3	0.62	1.9	1.08
Obstetrics	0.0	2.4	N/A	2.2	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	3.5	N/A	0.0	N/A	2.7	N/A	0.0	N/A
Total Hospital	2.1	4.7	0.44	4.1	0.51	4.2	0.49	1.9	1.08
Surgical Operations									
Inpatient	306	1,280	0.24	403	0.76	75	4.07	408	0.75
Outpatient	12,262	4,115	2.98	2,235	5.49	1,365	8.98	11,397	1.08
Inpatient as % of All Surgeries	2.4%	23.7%	0.10	15.3%	0.16	5.2%	0.47	3.5%	0.70
Outpatient Visits									
Non-Emergency Visits	12,262	127,898	0.10	76,192	0.16	21,938	0.56	11,397	1.08
Emergency Visits	0	15,799	N/A	7,621	N/A	2,721	N/A	0	N/A
Full-Time Equivalents (FTEs)									
Administrators	5.9	20.3	0.29	12.1	0.48	2.2	2.67	6.0	0.98
Nurses, Licensed	87.3	255.1	0.34	128.5	0.68	40.9	2.13	88.5	0.99
Ancillary Nursing Personnel	7.4	42.6	0.17	19.1	0.39	7.0	1.06	7.1	1.05
All Other Personnel	123.4	501.2	0.25	251.7	0.49	77.4	1.59	125.9	0.98
Total FTEs	223.9	819.2	0.27	411.5	0.54	127.5	1.76	227.4	0.98
FTEs per 100 Patient Census (Adjusted)									
Administrators	52.3	15.7	3.34	18.7	2.80	17.3	3.02	52.6	1.00
Nurses, Licensed	780.3	197.1	3.96	197.9	3.94	323.2	2.41	775.2	1.01
Ancillary Nursing Personnel	66.2	33.0	2.01	29.5	2.24	55.3	1.20	61.8	1.07
All Other Personnel	1,103.6	387.2	2.85	387.8	2.85	611.6	1.80	1,103.0	1.00
Total FTEs	2,002.4	633.0	3.16	634.0	3.16	1,007.4	1.99	1,992.5	1.00

Total Hospital:

Beds Set Up & Staffed 13
 Discharges 306
 Inpatient Days 631

Contract with:

Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
 Discharges 0
 Inpatient Days 0

Newborn Nursery:

Bassinets 0
 Total Births 0
 Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2020	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	13	306	631	13.3%	1.7	2.1
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	4	0	0	0	0.0%	0.0	0.0
Hospice	4	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	4	0	0	0	0.0%	0.0	0.0
Pediatric, acute	4	0	0	0	0.0%	0.0	0.0
Obstetrics	4	0	0	0	0.0%	0.0	0.0
Psychiatric	4	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	4	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	4	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	4	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	5	1	5.9	Surgical Personnel	15	5	18.8
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	3	6	7.4
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	1	0	1.0
Registered Nurses	37	67	87.3	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	3	6	7.4	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	1	0	1.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	0	0	0.0
Health Info Mgmt-Administrators/Technicians	3	0	3.0	All Other Personnel	65	23	81.2
Pharmacy Personnel	7	3	9.2				
Clinical Laboratory Personnel	1	1	1.8				
				Total	141	112	223.9

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Selected Financial Statistics	FY 2020	All GMS Hospitals		Analysis Area		Volume Group		FY 2020 vs. 2019		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2019	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$56,804,379	35.3%	46.6%	0.76	50.9%	0.69	46.3%	0.76	33.0%	1.07
Medical Assistance	\$12,526,599	7.8%	13.8%	0.57	11.8%	0.66	11.7%	0.66	7.2%	1.08
Commercial	\$86,407,763	53.7%	34.5%	1.56	33.0%	1.63	37.5%	1.43	57.5%	0.93
All Other	\$5,228,373	3.2%	5.1%	0.63	4.3%	0.75	4.5%	0.73	2.3%	1.39
Deductions as % of Total Gross Patient Revenue										
Medicare	\$41,704,992	25.9%	35.0%	0.74	34.0%	0.76	23.9%	1.09	24.9%	1.04
Medical Assistance	\$11,341,573	7.0%	10.4%	0.68	8.2%	0.86	7.7%	0.92	6.5%	1.08
Commercial	\$24,247,843	15.1%	14.5%	1.04	9.2%	1.64	10.2%	1.47	13.9%	1.08
Charity Care	\$0	0.0%	1.0%	N/A	0.9%	N/A	1.1%	N/A	0.0%	N/A
Bad Debt	\$45,388	0.0%	1.2%	0.02	1.5%	0.02	1.7%	0.02	0.4%	0.06
All Other	\$3,173,572	2.0%	2.6%	0.77	2.1%	0.94	2.2%	0.89	1.4%	1.45
Total Deductions	\$80,513,368	50.0%	64.6%	0.77	55.8%	0.90	46.7%	1.07	47.1%	1.06
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		0.1%	8.4%	0.01	5.2%	0.01	7.5%	0.01	0.2%	0.49
Net Gains/Losses as % of Net Income		4.0%	13.8%	0.29	29.1%	0.14	10.6%	0.38	0.3%	12.02
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$19,039,638	34.5%	43.5%	0.79	52.0%	0.66	50.8%	0.68	35.5%	0.97
Supplies & Services	\$29,398,329	53.3%	49.9%	1.07	42.8%	1.24	42.0%	1.27	52.1%	1.02
Capital Component	\$6,762,181	12.3%	6.6%	1.86	5.2%	2.35	7.2%	1.71	12.4%	0.99
Fiscal Statistics										
Operating Margin (%)		31.4%	7.5%	4.17	1.9%	16.22	7.8%	4.03	31.3%	1.00
Total Hospital Net Income (%)		32.3%	8.6%	3.74	2.7%	11.92	8.7%	3.74	31.4%	1.03
Return on Equity (%)		49.9%	4.1%	12.10	0.4%	132.08	11.1%	4.52	52.7%	0.95
Current Ratio		2.0	3.9	0.52	2.4	0.86	2.1	0.97	2.5	0.81
Days in Net Patient Accounts Receivable		69.4	71.5	0.97	254.1	0.27	58.4	1.19	63.8	1.09
Average Payment Period		90.2	90.1	1.00	354.1	0.25	80.3	1.12	54.0	1.67
Equity Financing (%)		66.3%	63.6%	1.04	48.0%	1.38	38.8%	1.71	68.9%	0.96
Long-Term Debt to Equity Ratio		0.1	0.3	0.47	0.7	0.19	0.3	0.41	0.2	0.65
Times Interest Earned		104.4	12.2	8.53	10.3	10.12	10.1	10.30	65.6	1.59
Total Asset Turnover		1.5	0.5	3.23	0.1	11.02	1.3	1.20	1.7	0.91
Average Age of Plant (Years)		7.1	14.1	0.50	51.2	0.14	9.7	0.73	6.6	1.08
Increase (Decrease) Total Net Patient Revenue		2.9%	-2.2%	N/A	-1.1%	N/A	-0.9%	N/A	-0.6%	N/A
Outpatient Gross Revenue (% of Total GPR)		84.6%	63.0%	1.34	73.1%	1.16	80.0%	1.06	81.2%	1.04
Net Revenue Statistics										
Inpatient Net Revenue per Discharge		\$39,199	\$17,652	2.22	\$15,718	2.49	\$21,599	1.81	\$33,447	1.17
Inpatient Net Revenue per Day		\$19,009	\$3,704	5.13	\$3,586	5.30	\$2,988	6.36	\$17,493	1.09
Outpatient Net Revenue per Visit		\$5,587	\$780	7.16	\$840	6.65	\$759	7.36	\$5,717	0.98

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$160,967,114	Cash & Cash Equivalents	\$8,168,951	Current Liabilities	\$12,910,152
Less Deductions	\$80,513,368	Net Patient Receivables	\$15,261,462	Long-Term Debt	\$4,883,372
Net Patient Revenue	\$80,453,746	Other Receivables	\$0	Other Liabilities	\$0
Plus Other Revenue	\$61,622			Subtotal	\$17,793,524
Total Revenue	\$80,515,367	Land, Buildings & Equipment (Net)	\$13,110,593	Unrestricted Fund Balance	\$35,020,588
Less Expenses	\$55,200,148	Other Assets	\$16,273,106	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$1,058,250			Total Liabilities & Fund Balance	\$52,814,112
Net Income	\$26,373,469	Total Assets	\$52,814,112		