

313 Midwest Orthopedic Specialty Hospital
 10101 South 27th Street
 Franklin, WI 53132
 414-817-5800

Fiscal Year: 01/01 to 12/31
 Type: **GMS**
 General Medical & Surgical
 Control: **Partnership**

County: **Milwaukee**
 Analysis Area: **Milwaukee County (2B)**
 Volume Group: **2**

Selected Utilization Statistics	FY 2020	All GMS Hospitals		Analysis Area 2B		Volume Group 2		FY 2020 vs. 2019	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2019	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	0.0%	52.4%	N/A	66.4%	N/A	17.7%	N/A	0.0%	N/A
Obstetrics	0.0%	36.2%	N/A	43.0%	N/A	19.7%	N/A	0.0%	N/A
Pediatrics	0.0%	53.2%	N/A	98.6%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	31.6%	53.9%	0.59	66.2%	0.48	19.6%	1.62	47.6%	0.67
Average Census (Patients)									
Adult Medical-Surgical	0.0	25.5	N/A	111.5	N/A	2.7	N/A	0.0	N/A
Obstetrics	0.0	4.7	N/A	16.3	N/A	0.6	N/A	0.0	N/A
Pediatrics	0.0	1.1	N/A	7.3	N/A	0.0	N/A	0.0	N/A
Total Hospital	5.1	47.4	0.11	162.1	0.03	3.6	1.42	7.6	0.67
Average Length of Stay (Days)									
Adult Medical-Surgical	0.0	4.3	N/A	5.4	N/A	3.3	N/A	0.0	N/A
Obstetrics	0.0	2.4	N/A	2.4	N/A	2.1	N/A	0.0	N/A
Pediatrics	0.0	3.5	N/A	3.6	N/A	0.0	N/A	0.0	N/A
Total Hospital	1.9	4.7	0.40	5.8	0.32	3.0	0.62	1.9	0.99
Surgical Operations									
Inpatient	999	1,280	0.78	2,762	0.36	228	4.39	1,511	0.66
Outpatient	3,341	4,115	0.81	4,604	0.73	1,022	3.27	3,693	0.90
Inpatient as % of All Surgeries	23.0%	23.7%	0.97	37.5%	0.61	18.2%	1.26	29.0%	0.79
Outpatient Visits									
Non-Emergency Visits	5,489	127,898	0.04	235,708	0.02	29,970	0.18	6,039	0.91
Emergency Visits	0	15,799	N/A	39,022	N/A	3,972	N/A	0	N/A
Full-Time Equivalents (FTEs)									
Administrators	6.2	20.3	0.30	58.5	0.11	5.2	1.19	5.6	1.09
Nurses, Licensed	55.1	255.1	0.22	773.0	0.07	42.2	1.30	57.8	0.95
Ancillary Nursing Personnel	15.3	42.6	0.36	167.4	0.09	6.8	2.25	3.8	3.97
All Other Personnel	36.6	501.2	0.07	1,237.1	0.03	106.2	0.34	50.9	0.72
Total FTEs	113.1	819.2	0.14	2,235.9	0.05	160.3	0.71	118.2	0.96
FTEs per 100 Patient Census (Adjusted)									
Administrators	43.3	15.7	2.77	17.2	2.52	30.2	1.43	33.0	1.31
Nurses, Licensed	387.5	197.1	1.97	226.9	1.71	246.1	1.57	338.8	1.14
Ancillary Nursing Personnel	107.4	33.0	3.26	49.1	2.19	39.6	2.72	22.5	4.77
All Other Personnel	257.6	387.2	0.67	363.1	0.71	618.8	0.42	298.0	0.86
Total FTEs	795.9	633.0	1.26	656.3	1.21	934.7	0.85	692.3	1.15

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	16	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	0
Discharges	999	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	0
Inpatient Days	1,853			Inpatient Days	0	Newborn Days	0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2020	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	3	0	0	0	0.0%	0.0	0.0
Orthopedic	1	16	999	1,853	31.6%	5.1	1.9
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	3	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	4	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	3	0	0	0	0.0%	0.0	0.0
Obstetrics	3	0	0	0	0.0%	0.0	0.0
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	3	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	5	2	6.2	Surgical Personnel	24	5	26.4
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	40	22	54.5	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	12	9	15.3	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	1	0.5	All Other Health Professionals	1	1	1.8
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	6	4	8.4
Pharmacy Personnel	0	0	0.0				
Clinical Laboratory Personnel	0	0	0.0				
				Total	88	44	113.1

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Selected Financial Statistics	FY 2020	All GMS Hospitals		Analysis Area		Volume Group		FY 2020 vs. 2019		
		Value	Ratio	2B Value	Ratio	2 Value	Ratio	FY 2019	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$60,794,898	38.6%	46.6%	0.83	44.2%	0.87	47.7%	0.81	39.3%	0.98
Medical Assistance	\$10,644,562	6.8%	13.8%	0.49	20.8%	0.33	11.0%	0.61	6.7%	1.01
Commercial	\$85,921,085	54.5%	34.5%	1.58	31.0%	1.76	37.9%	1.44	53.9%	1.01
All Other	\$229,268	0.1%	5.1%	0.03	4.0%	0.04	3.4%	0.04	0.1%	1.14
Deductions as % of Total Gross Patient Revenue										
Medicare	\$45,889,263	29.1%	35.0%	0.83	35.0%	0.83	26.3%	1.11	30.5%	0.96
Medical Assistance	\$9,645,737	6.1%	10.4%	0.59	15.7%	0.39	7.6%	0.80	5.8%	1.05
Commercial	\$37,191,136	23.6%	14.5%	1.62	13.8%	1.70	13.5%	1.75	22.0%	1.07
Charity Care	\$420,100	0.3%	1.0%	0.28	1.3%	0.20	0.7%	0.40	0.3%	1.02
Bad Debt	\$537,215	0.3%	1.2%	0.29	1.0%	0.33	1.3%	0.27	0.8%	0.43
All Other	\$2,938	0.0%	2.6%	0.00	1.2%	0.00	2.2%	0.00	0.0%	0.06
Total Deductions	\$93,686,389	59.4%	64.6%	0.92	68.0%	0.87	51.6%	1.15	59.3%	1.00
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		2.9%	8.4%	0.35	8.2%	0.36	8.0%	0.37	0.6%	5.21
Net Gains/Losses as % of Net Income		0.7%	13.8%	0.05	N/A	N/A	14.0%	0.05	0.4%	1.97
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$8,979,278	22.6%	43.5%	0.52	35.4%	0.64	45.5%	0.50	23.2%	0.98
Supplies & Services	\$29,337,214	73.9%	49.9%	1.48	58.6%	1.26	47.2%	1.57	74.4%	0.99
Capital Component	\$1,372,012	3.5%	6.6%	0.53	6.0%	0.57	7.3%	0.48	2.4%	1.42
Fiscal Statistics										
Operating Margin (%)		39.7%	7.5%	5.27	10.3%	3.84	10.9%	3.65	42.7%	0.93
Total Hospital Net Income (%)		39.9%	8.6%	4.62	9.9%	4.05	12.4%	3.20	42.8%	0.93
Return on Equity (%)		59.0%	4.1%	14.29	6.2%	9.50	1.2%	49.31	70.3%	0.84
Current Ratio		2.5	3.9	0.63	6.7	0.37	2.4	1.02	3.6	0.69
Days in Net Patient Accounts Receivable		51.4	71.5	0.72	49.7	1.03	397.6	0.13	54.9	0.94
Average Payment Period		110.6	90.1	1.23	51.9	2.13	577.7	0.19	66.1	1.67
Equity Financing (%)		74.1%	63.6%	1.17	81.7%	0.91	46.0%	1.61	83.4%	0.89
Long-Term Debt to Equity Ratio		0.0	0.3	N/A	0.1	N/A	0.8	N/A	0.0	N/A
Times Interest Earned		0.0	12.2	N/A	14.2	N/A	17.3	N/A	0.0	N/A
Total Asset Turnover		1.5	0.5	3.12	0.6	2.33	0.1	15.62	1.6	0.90
Average Age of Plant (Years)		13.6	14.1	0.96	11.0	1.24	60.0	0.23	16.9	0.80
Increase (Decrease) Total Net Patient Revenue		-12.3%	-2.2%	5.51	-1.8%	6.95	-3.0%	4.05	-2.8%	4.34
Outpatient Gross Revenue (% of Total GPR)		64.1%	63.0%	1.02	51.0%	1.26	79.2%	0.81	55.4%	1.16
Net Revenue Statistics										
Inpatient Net Revenue per Discharge		\$23,399	\$17,652	1.33	\$24,215	0.97	\$16,342	1.43	\$21,252	1.10
Inpatient Net Revenue per Day		\$12,520	\$3,704	3.38	\$4,018	3.12	\$4,448	2.81	\$11,315	1.11
Outpatient Net Revenue per Visit		\$7,481	\$780	9.59	\$850	8.80	\$767	9.75	\$7,088	1.06

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$157,589,813	Cash & Cash Equivalents	\$16,852,359	Current Liabilities	\$11,582,170
Less Deductions	\$93,686,389	Net Patient Receivables	\$8,976,179	Long-Term Debt	\$0
Net Patient Revenue	\$63,903,424	Other Receivables	\$838,245	Other Liabilities	\$1,201
Plus Other Revenue	\$1,941,325			Subtotal	\$11,583,371
Total Revenue	\$65,844,749	Land, Buildings & Equipment (Net)	\$16,265,167	Unrestricted Fund Balance	\$33,096,230
Less Expenses	\$39,688,504	Other Assets	\$1,747,651	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$188,248			Total Liabilities & Fund Balance	\$44,679,601
Net Income	\$26,344,493	Total Assets	\$44,679,601		