

075 Children's Wisconsin-Milwaukee Hospital
 9000 W Wisconsin Ave, PO Box 1997
 Milwaukee, WI 53201
 414-266-2000

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group: 5

Selected Utilization Statistics	FY 2020	All GMS Hospitals		Analysis Area 2B		Volume Group 5		FY 2020 vs. 2019	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2019	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	0.0%	52.4%	N/A	66.4%	N/A	44.9%	N/A	0.0%	N/A
Obstetrics	0.0%	36.2%	N/A	43.0%	N/A	25.5%	N/A	0.0%	N/A
Pediatrics	98.6%	53.2%	1.85	98.6%	1.00	98.6%	1.00	100.5%	0.98
Total Hospital	99.7%	53.9%	1.85	66.2%	1.51	52.8%	1.89	99.7%	1.00
Average Census (Patients)									
Adult Medical-Surgical	0.0	25.5	N/A	111.5	N/A	15.7	N/A	0.0	N/A
Obstetrics	0.0	4.7	N/A	16.3	N/A	2.3	N/A	0.0	N/A
Pediatrics	51.3	1.1	46.43	7.3	7.00	4.7	46.43	65.3	0.79
Total Hospital	161.5	47.4	3.41	162.1	1.00	36.1	4.47	184.5	0.88
Average Length of Stay (Days)									
Adult Medical-Surgical	0.0	4.3	N/A	5.4	N/A	3.7	N/A	0.0	N/A
Obstetrics	0.0	2.4	N/A	2.4	N/A	2.2	N/A	0.0	N/A
Pediatrics	3.6	3.5	1.04	3.6	1.00	3.6	1.00	3.4	1.06
Total Hospital	7.9	4.7	1.69	5.8	1.34	4.4	1.78	7.1	1.10
Surgical Operations									
Inpatient	2,776	1,280	2.17	2,762	1.01	711	3.90	3,346	0.83
Outpatient	9,176	4,115	2.23	4,604	1.99	2,960	3.10	11,351	0.81
Inpatient as % of All Surgeries	23.2%	23.7%	0.98	37.5%	0.62	19.4%	1.20	22.8%	1.02
Outpatient Visits									
Non-Emergency Visits	270,877	127,898	2.12	235,708	1.15	117,985	2.30	359,000	0.75
Emergency Visits	45,806	15,799	2.90	39,022	1.17	14,651	3.13	70,709	0.65
Full-Time Equivalents (FTEs)									
Administrators	48.6	20.3	2.40	58.5	0.83	17.3	2.82	43.4	1.12
Nurses, Licensed	1,147.8	255.1	4.50	773.0	1.48	217.2	5.28	1,132.2	1.01
Ancillary Nursing Personnel	147.3	42.6	3.45	167.4	0.88	30.0	4.91	160.2	0.92
All Other Personnel	1,449.7	501.2	2.89	1,237.1	1.17	363.9	3.98	1,443.5	1.00
Total FTEs	2,793.4	819.2	3.41	2,235.9	1.25	628.4	4.45	2,779.3	1.01
FTEs per 100 Patient Census (Adjusted)									
Administrators	16.9	15.7	1.08	17.2	0.98	16.4	1.03	13.3	1.26
Nurses, Licensed	398.1	197.1	2.02	226.9	1.75	206.1	1.93	348.1	1.14
Ancillary Nursing Personnel	51.1	33.0	1.55	49.1	1.04	28.5	1.79	49.2	1.04
All Other Personnel	502.9	387.2	1.30	363.1	1.38	345.3	1.46	443.8	1.13
Total FTEs	969.0	633.0	1.53	656.3	1.48	596.3	1.63	854.4	1.13

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	162	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	0
Discharges	7,528	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	0
Inpatient Days	59,100			Inpatient Days	0	Newborn Days	0

075 Children's Wisconsin-Milwaukee Hospital
Milwaukee, WI 53201

Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2020	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	1	52	5,200	18,775	98.6%	51.3	3.6
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	1	40	947	14,633	100.0%	40.0	15.5
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	1	52	713	19,157	100.7%	52.3	26.9
Other Intensive Care	1	18	668	6,535	99.2%	17.9	9.8
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	48	1	48.6	Surgical Personnel	28	8	31.5
Physicians & Dentists	10	7	10.5	Radiological Services Personnel	91	64	129.1
Medical & Dental Residents	8	0	8.0	Sonographers	0	0	0.0
Dental Hygienists	3	3	4.8	Respiratory Therapists	85	29	98.1
Registered Nurses	686	681	1,077.7	Occupational Therapists	39	25	54.4
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	2	4	3.9
Licensed Practical Nurses	0	1	1.3	Physical Therapists	30	21	40.4
Ancillary Nursing Personnel	72	159	147.3	Physical Therapy Assistants/Aides	0	1	1.2
Medical Assistants	32	16	43.5	Recreational Therapists	1	0	1.0
Physician Assistants	2	0	2.0	Dietitians & Nutritionists	20	14	30.6
Nurse Practitioners	46	15	53.2	Psychologists	13	2	14.6
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	30	31	42.0
Clinical Nurse Specialists	15	1	15.6	All Other Health Professionals	96	49	116.7
Health Info Mgmt-Administrators/Technicians	10	1	10.2	All Other Personnel	520	214	629.6
Pharmacy Personnel	84	55	110.1				
Clinical Laboratory Personnel	55	22	67.6	Total	2,026	1,424	2,793.4

075 Children's Wisconsin-Milwaukee Hospital
Milwaukee, WI 53201

Selected Financial Statistics	FY 2020	All GMS Hospitals		Analysis Area		Volume Group		FY 2020 vs. 2019		
		Value	Ratio	2B Value	Ratio	5 Value	Ratio	FY 2019	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$8,292,010	0.7%	46.6%	0.02	44.2%	0.02	41.7%	0.02	0.6%	1.16
Medical Assistance	\$569,291,398	49.9%	13.8%	3.63	20.8%	2.40	18.4%	2.72	49.5%	1.01
Commercial	\$542,805,684	47.6%	34.5%	1.38	31.0%	1.54	36.0%	1.32	48.0%	0.99
All Other	\$20,453,600	1.8%	5.1%	0.35	4.0%	0.44	4.0%	0.45	1.9%	0.96
Deductions as % of Total Gross Patient Revenue										
Medicare	\$5,952,863	0.5%	35.0%	0.01	35.0%	0.01	30.1%	0.02	0.4%	1.19
Medical Assistance	\$347,197,152	30.4%	10.4%	2.93	15.7%	1.94	12.3%	2.47	31.3%	0.97
Commercial	\$122,503,157	10.7%	14.5%	0.74	13.8%	0.78	12.1%	0.89	10.9%	0.99
Charity Care	\$2,517,587	0.2%	1.0%	0.23	1.3%	0.17	0.8%	0.27	0.1%	1.51
Bad Debt	\$5,736,136	0.5%	1.2%	0.43	1.0%	0.49	1.1%	0.45	0.6%	0.91
All Other	\$15,091,194	1.3%	2.6%	0.52	1.2%	1.09	2.3%	0.56	1.3%	0.99
Total Deductions	\$498,998,090	43.7%	64.6%	0.68	68.0%	0.64	58.8%	0.74	44.7%	0.98
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	8.0%	8.4%	0.95		8.2%	0.97	6.4%	1.25	6.5%	1.22
Net Gains/Losses as % of Net Income	19.4%	13.8%	1.40		N/A	N/A	N/A	N/A	17.8%	1.09
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$257,626,397	39.6%	43.5%	0.91	35.4%	1.12	41.7%	0.95	39.4%	1.01
Supplies & Services	\$322,187,377	49.6%	49.9%	0.99	58.6%	0.85	50.0%	0.99	49.0%	1.01
Capital Component	\$70,225,034	10.8%	6.6%	1.64	6.0%	1.79	8.3%	1.30	11.6%	0.93
Fiscal Statistics										
Operating Margin (%)	6.8%	7.5%	0.90		10.3%	0.66	6.6%	1.03	13.7%	0.50
Total Hospital Net Income (%)	8.3%	8.6%	0.96		9.9%	0.84	6.2%	1.33	16.2%	0.51
Return on Equity (%)	2.6%	4.1%	0.62		6.2%	0.42	3.0%	0.86	6.3%	0.41
Current Ratio	2.7	3.9	0.70		6.7	0.40	3.4	0.80	2.5	1.07
Days in Net Patient Accounts Receivable	47.9	71.5	0.67		49.7	0.96	48.8	0.98	47.9	1.00
Average Payment Period	63.0	90.1	0.70		51.9	1.21	63.5	0.99	69.0	0.91
Equity Financing (%)	70.5%	63.6%	1.11		81.7%	0.86	75.1%	0.94	70.6%	1.00
Long-Term Debt to Equity Ratio	0.3	0.3	1.08		0.1	4.11	0.2	1.85	0.3	1.15
Times Interest Earned	7.3	12.2	0.59		14.2	0.51	7.4	0.99	11.8	0.62
Total Asset Turnover	0.3	0.5	0.65		0.6	0.48	0.5	0.63	0.4	0.81
Average Age of Plant (Years)	9.2	14.1	0.65		11.0	0.84	9.8	0.94	8.4	1.10
Increase (Decrease) Total Net Patient Revenue	-7.9%	-2.2%	3.57		-1.8%	4.50	-5.0%	1.60	6.4%	N/A
Outpatient Gross Revenue (% of Total GPR)	41.1%	63.0%	0.65		51.0%	0.81	64.9%	0.63	41.2%	1.00
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$51,247	\$17,652	2.90		\$24,215	2.12	\$18,057	2.84	\$44,178	1.16
Inpatient Net Revenue per Day	\$6,210	\$3,704	1.68		\$4,018	1.55	\$3,961	1.57	\$5,994	1.04
Outpatient Net Revenue per Visit	\$827	\$780	1.06		\$850	0.97	\$669	1.24	\$665	1.24

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$1,140,842,692	Cash & Cash Equivalents	\$92,499,714	Current Liabilities	\$102,769,694
Less Deductions	\$498,998,090	Net Patient Receivables	\$84,054,840	Long-Term Debt	\$515,980,475
Net Patient Revenue	\$641,844,602	Other Receivables	\$7,434,813	Other Liabilities	\$52,943,362
Plus Other Revenue	\$55,513,153			Subtotal	\$671,693,531
Total Revenue	\$697,357,755	Land, Buildings & Equipment (Net)	\$553,929,425		
Less Expenses	\$650,038,808	Other Assets	\$1,538,133,508	Unrestricted Fund Balance	\$1,604,358,769
Non-Operating Gains/Losses	\$11,375,281			Restricted Fund Balance	\$312,097,768
Net Income	\$58,694,228	Total Assets	\$2,276,052,300	Total Liabilities & Fund Balance	\$2,276,052,300