

104 Mayo Clinic Health System - Oakridge in Osseo
 13025 Eighth Street, PO Box 70
 Osseo, WI 54758
 715-597-3121

Fiscal Year: 01/01 to 12/31
 Type: GMS
 Critical Access Hospital
 Control: Other Not-For-Profit

County: Trempealeau
 Analysis Area: Southwestern (5B)
 Volume Group: 1

Selected Utilization Statistics	FY 2020	All GMS Hospitals		Analysis Area 5B		Volume Group 1		FY 2020 vs. 2019		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2019	Ratio	
Occupancy Rate (%)										
Adult Medical-Surgical	8.0%	52.4%	0.15	37.7%	0.21	11.2%	0.71	9.2%	0.87	
Obstetrics	0.0%	36.2%	N/A	46.9%	N/A	0.0%	N/A	0.0%	N/A	
Pediatrics	0.0%	53.2%	N/A	29.6%	N/A	43.7%	N/A	0.0%	N/A	
Total Hospital	8.0%	53.9%	0.15	42.5%	0.19	15.7%	0.51	9.2%	0.87	
Average Census (Patients)										
Adult Medical-Surgical	1.3	25.5	0.05	16.4	0.08	1.7	0.73	1.3	1.00	
Obstetrics	0.0	4.7	N/A	4.3	N/A	0.0	N/A	0.0	N/A	
Pediatrics	0.0	1.1	N/A	0.7	N/A	0.2	N/A	0.0	N/A	
Total Hospital	1.3	47.4	0.03	27.5	0.05	2.5	0.50	1.3	1.00	
Average Length of Stay (Days)										
Adult Medical-Surgical	3.3	4.3	0.76	4.0	0.82	3.3	0.98	3.1	1.04	
Obstetrics	0.0	2.4	N/A	3.2	N/A	0.0	N/A	0.0	N/A	
Pediatrics	0.0	3.5	N/A	2.9	N/A	2.7	N/A	0.0	N/A	
Total Hospital	3.3	4.7	0.71	4.9	0.66	4.2	0.78	3.1	1.04	
Surgical Operations										
Inpatient	0	1,280	N/A	733	N/A	75	N/A	0	N/A	
Outpatient	0	4,115	N/A	2,362	N/A	1,365	N/A	0	N/A	
Inpatient as % of All Surgeries	0.0%	23.7%	N/A	23.7%	N/A	5.2%	N/A	0.0%	N/A	
Outpatient Visits										
Non-Emergency Visits	22,648	127,898	0.18	116,152	0.19	21,938	1.03	24,839	0.91	
Emergency Visits	2,600	15,799	0.16	11,771	0.22	2,721	0.96	2,694	0.97	
Full-Time Equivalents (FTEs)										
Administrators	1.0	20.3	0.05	15.2	0.07	2.2	0.46	2.0	0.50	
Nurses, Licensed	51.9	255.1	0.20	154.7	0.34	40.9	1.27	52.1	1.00	
Ancillary Nursing Personnel	10.2	42.6	0.24	21.1	0.48	7.0	1.46	10.1	1.01	
All Other Personnel	80.8	501.2	0.16	402.4	0.20	77.4	1.04	75.4	1.07	
Total FTEs	143.9	819.2	0.18	593.5	0.24	127.5	1.13	139.6	1.03	
FTEs per 100 Patient Census (Adjusted)										
Administrators	21.1	15.7	1.35	13.5	1.56	17.3	1.22	39.3	0.54	
Nurses, Licensed	1,094.7	197.1	5.55	138.1	7.92	323.2	3.39	1,022.1	1.07	
Ancillary Nursing Personnel	215.1	33.0	6.53	18.9	11.39	55.3	3.89	198.3	1.08	
All Other Personnel	1,704.7	387.2	4.40	359.4	4.74	611.6	2.79	1,480.6	1.15	
Total FTEs	3,035.6	633.0	4.80	529.9	5.73	1,007.4	3.01	2,740.2	1.11	

Total Hospital:

Beds Set Up & Staffed 16
 Discharges 143
 Inpatient Days 469

Contract with:

Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 9
 Discharges 217
 Inpatient Days 3,167

Newborn Nursery:

Bassinets 0
 Total Births 0
 Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2020	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	16	143	469	8.0%	1.3	3.3
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	3	0	0	0	0.0%	0.0	0.0
Obstetrics	3	0	0	0	0.0%	0.0	0.0
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	3	0	0	0	0.0%	0.0	0.0
Burn Care	4	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	2	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	1	0	1.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	7	12	7.9	Radiological Services Personnel	1	8	5.6
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	2	7	5.9
Registered Nurses	19	46	42.6	Occupational Therapists	2	1	2.7
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	2	0.5
Licensed Practical Nurses	1	14	6.3	Physical Therapists	3	4	5.9
Ancillary Nursing Personnel	0	20	10.2	Physical Therapy Assistants/Aides	2	6	4.0
Medical Assistants	0	2	1.7	Recreational Therapists	0	0	0.0
Physician Assistants	5	1	5.7	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	3	0	3.0	Psychologists	1	0	1.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	0	10	4.7
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	9	16	17.2
Pharmacy Personnel	1	22	7.2				
Clinical Laboratory Personnel	5	9	11.0				
				Total	62	180	143.9

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Selected Financial Statistics	FY 2020	All GMS Hospitals		Analysis Area		Volume Group		FY 2020 vs. 2019		
		Value	Ratio	5B Value	Ratio	1 Value	Ratio	FY 2019	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$23,544,644	57.1%	46.6%	1.22	46.1%	1.24	46.3%	1.23	56.2%	1.02
Medical Assistance	\$4,991,781	12.1%	13.8%	0.88	9.6%	1.26	11.7%	1.03	12.1%	1.00
Commercial	\$11,238,571	27.2%	34.5%	0.79	36.6%	0.74	37.5%	0.73	28.8%	0.95
All Other	\$1,477,737	3.6%	5.1%	0.70	7.7%	0.47	4.5%	0.80	2.9%	1.24
Deductions as % of Total Gross Patient Revenue										
Medicare	\$7,934,940	19.2%	35.0%	0.55	32.6%	0.59	23.9%	0.81	22.4%	0.86
Medical Assistance	\$3,203,751	7.8%	10.4%	0.75	7.4%	1.04	7.7%	1.01	7.3%	1.07
Commercial	\$2,531,347	6.1%	14.5%	0.42	16.1%	0.38	10.2%	0.60	6.8%	0.91
Charity Care	\$1,409,693	3.4%	1.0%	3.56	0.8%	4.51	1.1%	3.22	3.8%	0.91
Bad Debt	\$960,660	2.3%	1.2%	1.98	1.5%	1.54	1.7%	1.40	1.2%	1.87
All Other	\$351,780	0.9%	2.6%	0.33	5.2%	0.16	2.2%	0.39	0.9%	0.97
Total Deductions	\$16,392,171	39.7%	64.6%	0.61	63.7%	0.62	46.7%	0.85	42.3%	0.94
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		12.9%	8.4%	1.53	23.6%	0.54	7.5%	1.71	3.3%	3.88
Net Gains/Losses as % of Net Income		0.0%	13.8%	N/A	79.9%	N/A	10.6%	N/A	15.9%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$16,352,764	56.1%	43.5%	1.29	55.4%	1.01	50.8%	1.10	58.9%	0.95
Supplies & Services	\$11,765,816	40.4%	49.9%	0.81	39.7%	1.02	42.0%	0.96	36.9%	1.09
Capital Component	\$1,022,178	3.5%	6.6%	0.53	4.9%	0.72	7.2%	0.49	4.2%	0.84
Fiscal Statistics										
Operating Margin (%)		-2.1%	7.5%	N/A	1.2%	N/A	7.8%	N/A	0.9%	N/A
Total Hospital Net Income (%)		-2.1%	8.6%	N/A	5.7%	N/A	8.7%	N/A	1.1%	N/A
Return on Equity (%)		-2.8%	4.1%	N/A	4.1%	N/A	11.1%	N/A	1.6%	N/A
Current Ratio		9.9	3.9	2.54	18.3	0.54	2.1	4.72	10.3	0.96
Days in Net Patient Accounts Receivable		46.7	71.5	0.65	57.6	0.81	58.4	0.80	52.1	0.90
Average Payment Period		16.9	90.1	0.19	22.0	0.77	80.3	0.21	10.6	1.60
Equity Financing (%)		58.7%	63.6%	0.92	85.1%	0.69	38.8%	1.51	75.2%	0.78
Long-Term Debt to Equity Ratio		0.0	0.3	N/A	0.1	N/A	0.3	N/A	0.0	N/A
Times Interest Earned		-66.0	12.2	N/A	14.9	N/A	10.1	N/A	81.2	N/A
Total Asset Turnover		1.3	0.5	2.75	0.7	1.91	1.3	1.03	1.5	0.89
Average Age of Plant (Years)		15.1	14.1	1.07	9.0	1.68	9.7	1.56	13.4	1.13
Increase (Decrease) Total Net Patient Revenue		0.8%	-2.2%	N/A	-4.8%	N/A	-0.9%	N/A	3.5%	0.22
Outpatient Gross Revenue (% of Total GPR)		72.8%	63.0%	1.16	78.6%	0.93	80.0%	0.91	75.1%	0.97
Net Revenue Statistics										
Inpatient Net Revenue per Discharge		\$27,988	\$17,652	1.59	\$17,756	1.58	\$21,599	1.30	\$24,632	1.14
Inpatient Net Revenue per Day		\$2,629	\$3,704	0.71	\$3,811	0.69	\$2,988	0.88	\$2,566	1.02
Outpatient Net Revenue per Visit		\$572	\$780	0.73	\$835	0.68	\$759	0.75	\$547	1.05

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$41,252,733	Cash & Cash Equivalents	\$1,625	Current Liabilities	\$1,305,993
Less Deductions	\$16,392,171	Net Patient Receivables	\$3,170,195	Long-Term Debt	\$0
Net Patient Revenue	\$24,860,562	Other Receivables	\$156,431	Other Liabilities	\$7,771,515
Plus Other Revenue	\$3,674,747			Subtotal	\$9,077,508
Total Revenue	\$28,535,309	Land, Buildings & Equipment (Net)	\$9,042,919		
Less Expenses	\$29,140,758	Other Assets	\$9,602,236	Unrestricted Fund Balance	\$12,895,898
Non-Operating Gains/Losses	\$0			Restricted Fund Balance	\$34,830
Net Income	-\$605,449	Total Assets	\$21,973,406	Total Liabilities & Fund Balance	\$21,973,406