

111 Aspirus Divine Savior Hospital & Clinics
 2817 New Pinery Road
 Portage, WI 53901
 608-742-4131

Fiscal Year: 07/01 to 06/30
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Columbia
 Analysis Area: Southern (1)
 Volume Group: 4

Selected Utilization Statistics	FY 2020	All GMS Hospitals		Analysis Area 1		Volume Group 4		FY 2020 vs. 2019	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2019	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	34.0%	52.4%	0.65	55.7%	0.61	40.5%	0.84	31.5%	1.08
Obstetrics	17.4%	36.2%	0.48	41.0%	0.03	24.6%	0.71	17.6%	0.99
Pediatrics	0.0%	53.2%	N/A	50.3%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	31.5%	53.9%	0.58	56.6%	0.56	42.0%	0.75	29.1%	1.08
Average Census (Patients)									
Adult Medical-Surgical	12.6	25.5	0.49	23.1	0.55	10.2	1.24	11.7	1.08
Obstetrics	1.0	4.7	0.22	4.5	0.23	1.7	0.61	1.1	0.99
Pediatrics	0.0	1.1	N/A	1.9	N/A	0.0	N/A	0.0	N/A
Total Hospital	15.4	47.4	0.33	49.2	0.31	17.9	0.86	14.3	1.08
Average Length of Stay (Days)									
Adult Medical-Surgical	3.7	4.3	0.86	4.1	0.89	3.3	1.12	3.7	0.99
Obstetrics	2.0	2.4	0.84	2.6	0.78	2.2	0.92	1.9	1.06
Pediatrics	0.0	3.5	N/A	3.9	N/A	2.4	N/A	0.0	N/A
Total Hospital	3.9	4.7	0.84	4.6	0.85	3.5	1.12	3.1	1.26
Surgical Operations									
Inpatient	331	1,280	0.26	1,943	0.17	482	0.69	454	0.73
Outpatient	1,169	4,115	0.28	7,094	0.16	1,905	0.61	1,578	0.74
Inpatient as % of All Surgeries	22.1%	23.7%	0.93	21.5%	1.03	20.2%	1.09	22.3%	0.99
Outpatient Visits									
Non-Emergency Visits	125,741	127,898	0.98	157,467	0.80	69,880	1.80	157,676	0.80
Emergency Visits	14,354	15,799	0.91	15,287	0.94	11,349	1.26	14,872	0.97
Full-Time Equivalents (FTEs)									
Administrators	30.0	20.3	1.48	20.1	1.49	14.9	2.01	30.0	1.00
Nurses, Licensed	142.6	255.1	0.56	268.4	0.53	112.6	1.27	142.6	1.00
Ancillary Nursing Personnel	13.9	42.6	0.33	43.3	0.32	19.7	0.70	13.9	1.00
All Other Personnel	446.7	501.2	0.89	633.6	0.70	239.6	1.86	446.7	1.00
Total FTEs	633.2	819.2	0.77	965.4	0.66	386.8	1.64	633.2	1.00
FTEs per 100 Patient Census (Adjusted)									
Administrators	37.5	15.7	2.39	16.1	2.33	21.9	1.71	36.9	1.02
Nurses, Licensed	178.2	197.1	0.90	214.6	0.83	165.1	1.08	175.6	1.02
Ancillary Nursing Personnel	17.3	33.0	0.53	34.6	0.50	28.9	0.60	17.1	1.02
All Other Personnel	558.3	387.2	1.44	506.6	1.10	351.3	1.59	550.0	1.02
Total FTEs	791.3	633.0	1.25	771.8	1.03	567.2	1.40	779.6	1.02

Total Hospital:
 Beds Set Up & Staffed 49
 Discharges 1,450
 Inpatient Days 5,646

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Average Beds Used 0
 Discharges 2
 Inpatient Days 2

Newborn Nursery:
 Bassinets 6
 Total Births 192
 Newborn Days 377

111 Aspirus Divine Savior Hospital & Clinics
Portage, WI 53901

Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2020	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	2	37	1,247	4,603	34.0%	12.6	3.7
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	3	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	4	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	6	191	382	17.4%	1.0	2.0
Psychiatric	4	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	4	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	1	6	121	265	12.1%	0.7	2.2
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	1	0	201	396	0.0%	1.1	2.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	30	0	30.0	Surgical Personnel	6	3	7.3
Physicians & Dentists	19	4	21.2	Radiological Services Personnel	15	1	15.7
Medical & Dental Residents	0	0	0.0	Sonographers	3	1	3.4
Dental Hygienists	0	0	0.0	Respiratory Therapists	8	2	9.3
Registered Nurses	98	34	116.4	Occupational Therapists	6	3	7.8
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	1	2	2.3
Licensed Practical Nurses	10	9	14.0	Physical Therapists	19	5	22.6
Ancillary Nursing Personnel	9	11	13.9	Physical Therapy Assistants/Aides	7	4	9.0
Medical Assistants	15	5	17.9	Recreational Therapists	0	0	0.0
Physician Assistants	6	3	7.7	Dietitians & Nutritionists	2	0	2.0
Nurse Practitioners	5	5	7.2	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	5	0	5.0	Social Workers	3	0	3.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	69	34	84.5
Health Info Mgmt-Administrators/Technicians	16	5	19.3	All Other Personnel	171	57	194.7
Pharmacy Personnel	10	0	10.0				
Clinical Laboratory Personnel	5	6	9.1				
				Total	538	194	633.2

111 Aspirus Divine Savior Hospital & Clinics

Portage, WI 53901

Selected Financial Statistics	FY 2020	All GMS Hospitals		Analysis Area		Volume Group		FY 2020 vs. 2019		
		Value	Ratio	Value ¹	Ratio	Value ⁴	Ratio	FY 2019	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$90,275,972	44.1%	46.6%	0.95	41.8%	1.06	49.5%	0.89	41.7%	1.06
Medical Assistance	\$30,586,210	15.0%	13.8%	1.09	11.5%	1.30	11.6%	1.29	14.2%	1.06
Commercial	\$73,095,205	35.7%	34.5%	1.04	38.1%	0.94	34.7%	1.03	39.2%	0.91
All Other	\$10,556,486	5.2%	5.1%	1.01	8.5%	0.61	4.2%	1.23	4.9%	1.05
Deductions as % of Total Gross Patient Revenue										
Medicare	\$66,315,528	32.4%	35.0%	0.93	31.1%	1.04	36.2%	0.89	32.1%	1.01
Medical Assistance	\$23,178,902	11.3%	10.4%	1.09	8.7%	1.30	8.8%	1.29	11.0%	1.03
Commercial	\$27,542,824	13.5%	14.5%	0.93	18.1%	0.74	13.9%	0.97	14.1%	0.95
Charity Care	\$1,114,470	0.5%	1.0%	0.57	0.7%	0.82	0.9%	0.62	0.2%	2.39
Bad Debt	\$6,153,181	3.0%	1.2%	2.56	1.3%	2.31	1.5%	2.05	2.5%	1.18
All Other	\$4,491,480	2.2%	2.6%	0.86	4.4%	0.50	2.2%	1.00	2.5%	0.89
Total Deductions	\$128,796,385	63.0%	64.6%	0.97	64.3%	0.98	63.5%	0.99	62.5%	1.01
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	10.6%	8.4%	1.26	7.9%	1.35	7.3%	1.46	2.1%	5.02	
Net Gains/Losses as % of Net Income	N/A	13.8%	N/A	48.7%	N/A	12.9%	N/A	128.7%	N/A	
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$53,684,324	61.1%	43.5%	1.40	46.6%	1.31	45.1%	1.35	62.1%	0.98
Supplies & Services	\$26,230,138	29.8%	49.9%	0.60	46.2%	0.65	46.8%	0.64	31.2%	0.96
Capital Component	\$8,018,047	9.1%	6.6%	1.39	7.3%	1.26	8.1%	1.13	6.8%	1.35
Fiscal Statistics										
Operating Margin (%)	-3.8%	7.5%	N/A	5.4%	N/A	3.1%	N/A	-0.4%	9.19	
Total Hospital Net Income (%)	-1.7%	8.6%	N/A	9.9%	N/A	3.5%	N/A	1.4%	N/A	
Return on Equity (%)	-1.0%	4.1%	N/A	6.1%	N/A	2.0%	N/A	1.0%	N/A	
Current Ratio	1.4	3.9	0.37	3.1	0.46	4.6	0.32	2.4	0.60	
Days in Net Patient Accounts Receivable	51.0	71.5	0.71	48.3	1.06	47.2	1.08	66.3	0.77	
Average Payment Period	94.2	90.1	1.05	71.6	1.32	73.5	1.28	48.0	1.96	
Equity Financing (%)	57.8%	63.6%	0.91	54.8%	1.06	66.1%	0.88	59.5%	0.97	
Long-Term Debt to Equity Ratio	0.4	0.3	1.50	0.3	1.63	0.2	2.20	0.5	0.87	
Times Interest Earned	0.6	12.2	0.05	10.5	0.06	4.2	0.14	2.2	0.27	
Total Asset Turnover	0.6	0.5	1.24	0.6	1.00	0.6	1.05	0.7	0.85	
Average Age of Plant (Years)	14.9	14.1	1.06	11.5	1.30	10.5	1.41	13.4	1.11	
Increase (Decrease) Total Net Patient Revenue	-12.8%	-2.2%	5.76	-1.0%	12.33	-6.0%	2.12	0.3%	N/A	
Outpatient Gross Revenue (% of Total GPR)	82.7%	63.0%	1.31	60.3%	1.37	72.9%	1.13	82.5%	1.00	
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$11,282	\$17,652	0.64	\$20,439	0.55	\$11,149	1.01	\$10,358	1.09	
Inpatient Net Revenue per Day	\$3,248	\$3,704	0.88	\$4,396	0.74	\$3,062	1.06	\$3,347	0.97	
Outpatient Net Revenue per Visit	\$466	\$780	0.60	\$707	0.66	\$705	0.66	\$435	1.07	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$204,513,871	Cash & Cash Equivalents	\$14,723,380	Current Liabilities	\$21,494,963
Less Deductions	\$128,796,385	Net Patient Receivables	\$10,544,594	Long-Term Debt	\$37,374,607
Net Patient Revenue	\$75,717,486	Other Receivables	\$1,910,800	Other Liabilities	\$2,016,043
Plus Other Revenue	\$8,978,893			Subtotal	\$60,885,613
Total Revenue	\$84,696,382	Land, Buildings & Equipment (Net)	\$68,343,634	Unrestricted Fund Balance	\$83,537,527
Less Expenses	\$87,932,509	Other Assets	\$48,900,729	Restricted Fund Balance	\$33,780
Non-Operating Gains/Losses	\$1,787,277			Total Liabilities & Fund Balance	\$144,423,140
Net Income	-\$1,448,850	Total Assets	\$144,423,137		