

**119 Marshfield Medical Center – Rice Lake**  
 1700 West Stout Street  
 Rice Lake, WI 54868  
 715-234-1515

Fiscal Year: 10/01 to 09/30  
 Type: GMS  
 General Medical & Surgical  
 Control: Other Not-For-Profit

County: Barron  
 Analysis Area: West Central (5A)  
 Volume Group: 6

Selected Utilization Statistics	FY 2020	All GMS Hospitals		Analysis Area 5A		Volume Group 6		FY 2020 vs. 2019	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2019	Ratio
<b>Occupancy Rate (%)</b>									
Adult Medical-Surgical	38.7%	52.4%	0.74	40.8%	0.95	51.7%	0.75	43.7%	0.89
Obstetrics	26.7%	36.2%	0.74	24.1%	0.09	29.4%	0.91	32.3%	0.83
Pediatrics	0.0%	53.2%	N/A	0.0%	N/A	6.1%	N/A	0.0%	N/A
Total Hospital	37.5%	53.9%	0.70	42.0%	0.89	48.2%	0.78	41.4%	0.91
<b>Average Census (Patients)</b>									
Adult Medical-Surgical	10.4	25.5	0.41	10.7	0.97	30.8	0.34	11.8	0.89
Obstetrics	2.1	4.7	0.45	2.0	1.09	5.1	0.42	2.6	0.83
Pediatrics	0.0	1.1	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	15.0	47.4	0.32	17.5	0.86	57.5	0.26	16.6	0.91
<b>Average Length of Stay (Days)</b>									
Adult Medical-Surgical	3.2	4.3	0.76	3.9	0.84	4.2	0.76	3.1	1.05
Obstetrics	2.0	2.4	0.85	2.2	0.93	2.1	0.96	2.1	0.96
Pediatrics	0.0	3.5	N/A	0.0	N/A	1.9	N/A	0.0	N/A
Total Hospital	3.1	4.7	0.66	4.1	0.75	4.3	0.72	3.0	1.04
<b>Surgical Operations</b>									
Inpatient	465	1,280	0.36	403	1.15	1,247	0.37	645	0.72
Outpatient	4,636	4,115	1.13	2,235	2.07	4,177	1.11	4,915	0.94
Inpatient as % of All Surgeries	9.1%	23.7%	0.38	15.3%	0.60	23.0%	0.40	11.6%	0.79
<b>Outpatient Visits</b>									
Non-Emergency Visits	163,488	127,898	1.28	76,192	2.15	195,436	0.84	143,911	1.14
Emergency Visits	12,539	15,799	0.79	7,621	1.65	26,485	0.47	13,477	0.93
<b>Full-Time Equivalents (FTEs)</b>									
Administrators	3.0	20.3	0.15	12.1	0.25	24.9	0.12	13.0	0.23
Nurses, Licensed	148.7	255.1	0.58	128.5	1.16	338.1	0.44	114.0	1.30
Ancillary Nursing Personnel	26.3	42.6	0.62	19.1	1.37	60.0	0.44	22.7	1.16
All Other Personnel	495.9	501.2	0.99	251.7	1.97	661.2	0.75	379.6	1.31
Total FTEs	673.8	819.2	0.82	411.5	1.64	1,084.2	0.62	529.2	1.27
<b>FTEs per 100 Patient Census (Adjusted)</b>									
Administrators	2.0	15.7	0.13	18.7	0.11	12.8	0.16	9.6	0.21
Nurses, Licensed	101.2	197.1	0.51	197.9	0.51	174.4	0.58	84.3	1.20
Ancillary Nursing Personnel	17.9	33.0	0.54	29.5	0.61	31.0	0.58	16.8	1.07
All Other Personnel	337.5	387.2	0.87	387.8	0.87	341.1	0.99	280.9	1.20
Total FTEs	458.6	633.0	0.72	634.0	0.72	559.3	0.82	391.7	1.17

**Total Hospital:**  
 Beds Set Up & Staffed 40  
 Discharges 1,787  
 Inpatient Days 5,496

**Contract with:**  
 Health Maintenance Organization (HMO) Yes  
 Preferred Provider Organization (PPO) Yes

**Medicare-certified Swing Beds:**  
 Average Beds Used 0  
 Discharges 0  
 Inpatient Days 0

**Newborn Nursery:**  
 Bassinets 8  
 Total Births 375  
 Newborn Days 685

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2020	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	1	27	1,177	3,822	38.7%	10.4	3.2
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	2	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	1	8	385	782	26.7%	2.1	2.0
<b>Psychiatric</b>	5	0	0	0	0.0%	0.0	0.0
<b>Alcoholism/chemical dependency</b>	5	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	1	5	225	892	48.7%	2.4	4.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	3	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

\*\* Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	3	0	3.0	Surgical Personnel	3	4	6.5
Physicians & Dentists	37	17	49.1	Radiological Services Personnel	19	7	22.8
Medical & Dental Residents	0	0	0.0	Sonographers	2	7	8.7
Dental Hygienists	0	0	0.0	Respiratory Therapists	1	1	1.3
Registered Nurses	69	83	129.5	Occupational Therapists	5	1	6.1
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	1	1.1
Licensed Practical Nurses	3	0	3.0	Physical Therapists	9	3	12.1
Ancillary Nursing Personnel	10	26	26.3	Physical Therapy Assistants/Aides	3	0	3.0
Medical Assistants	32	12	48.4	Recreational Therapists	0	0	0.0
Physician Assistants	8	3	10.9	Dietitians & Nutritionists	2	3	4.3
Nurse Practitioners	11	2	12.9	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	3	2	3.3	Social Workers	2	4	5.7
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	86	52	117.0
Health Info Mgmt-Administrators/Technicians	7	0	7.0	All Other Personnel	126	42	157.6
Pharmacy Personnel	16	7	18.3				
Clinical Laboratory Personnel	15	2	16.2				
				<b>Total</b>	<b>472</b>	<b>279</b>	<b>673.8</b>

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Selected Financial Statistics	FY 2020	All GMS Hospitals		Analysis Area		Volume Group		FY 2020 vs. 2019		
		Value	Ratio	5A Value	Ratio	6 Value	Ratio	FY 2019	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$184,023,058	53.7%	46.6%	1.15	50.9%	1.06	47.1%	1.14	51.8%	1.04
Medical Assistance	\$42,717,943	12.5%	13.8%	0.91	11.8%	1.06	15.8%	0.79	12.8%	0.97
Commercial	\$89,837,713	26.2%	34.5%	0.76	33.0%	0.79	32.3%	0.81	29.9%	0.88
All Other	\$26,173,379	7.6%	5.1%	1.49	4.3%	1.77	4.8%	1.59	5.5%	1.38
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$129,928,072	37.9%	35.0%	1.08	34.0%	1.12	36.7%	1.03	36.2%	1.05
Medical Assistance	\$31,482,613	9.2%	10.4%	0.88	8.2%	1.12	12.3%	0.75	8.6%	1.07
Commercial	\$15,832,612	4.6%	14.5%	0.32	9.2%	0.50	13.5%	0.34	7.2%	0.64
Charity Care	\$2,289,470	0.7%	1.0%	0.70	0.9%	0.79	1.1%	0.63	0.7%	0.94
Bad Debt	\$4,830,853	1.4%	1.2%	1.20	1.5%	0.95	1.4%	1.03	0.7%	2.06
All Other	\$12,286,246	3.6%	2.6%	1.40	2.1%	1.71	2.6%	1.40	2.2%	1.64
Total Deductions	\$196,649,866	57.4%	64.6%	0.89	55.8%	1.03	67.4%	0.85	55.6%	1.03
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue	0.4%	8.4%	0.05		5.2%	0.08	10.8%	0.04	1.6%	0.27
Net Gains/Losses as % of Net Income	5.1%	13.8%	0.37		29.1%	0.17	21.2%	0.24	4.4%	1.14
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$57,678,541	45.8%	43.5%	1.05	52.0%	0.88	45.0%	1.02	45.7%	1.00
Supplies & Services	\$62,413,089	49.6%	49.9%	0.99	42.8%	1.16	48.5%	1.02	50.1%	0.99
Capital Component	\$5,792,256	4.6%	6.6%	0.70	5.2%	0.88	6.6%	0.70	4.2%	1.10
<b>Fiscal Statistics</b>										
Operating Margin (%)	14.2%	7.5%	1.89		1.9%	7.33	6.5%	2.19	5.7%	2.51
Total Hospital Net Income (%)	14.8%	8.6%	1.72		2.7%	5.47	8.1%	1.83	5.9%	2.51
Return on Equity (%)	0.7%	4.1%	0.17		0.4%	1.81	2.9%	0.23	0.3%	2.11
Current Ratio	2.3	3.9	0.60		2.4	0.99	3.6	0.64	2.3	1.03
Days in Net Patient Accounts Receivable	705.6	71.5	9.86		254.1	2.78	95.9	7.36	596.9	1.18
Average Payment Period	1,193.9	90.1	13.25		354.1	3.37	121.9	9.79	735.2	1.62
Equity Financing (%)	44.0%	63.6%	0.69		48.0%	0.92	60.0%	0.73	46.4%	0.95
Long-Term Debt to Equity Ratio	0.9	0.3	3.01		0.7	1.24	0.4	2.36	0.8	1.06
Times Interest Earned	21.8	12.2	1.78		10.3	2.11	10.0	2.19	9.1	2.39
Total Asset Turnover	0.0	0.5	0.10		0.1	0.33	0.4	0.13	0.1	0.84
Average Age of Plant (Years)	197.0	14.1	13.96		51.2	3.85	17.7	11.13	185.0	1.07
Increase (Decrease) Total Net Patient Revenue	3.6%	-2.2%	N/A		-1.1%	N/A	-3.7%	N/A	58.1%	0.06
Outpatient Gross Revenue (% of Total GPR)	89.9%	63.0%	1.43		73.1%	1.23	69.7%	1.29	87.8%	1.02
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge	\$9,299	\$17,652	0.53		\$15,718	0.59	\$13,747	0.68	\$10,169	0.91
Inpatient Net Revenue per Day	\$3,052	\$3,704	0.82		\$3,586	0.85	\$3,163	0.96	\$3,438	0.89
Outpatient Net Revenue per Visit	\$763	\$780	0.98		\$840	0.91	\$688	1.11	\$778	0.98

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$342,752,093	Cash & Cash Equivalents	\$449,687,000	Current Liabilities	\$396,361,000
Less Deductions	\$196,649,866	Net Patient Receivables	\$281,675,000	Long-Term Debt	\$1,265,169,000
Net Patient Revenue	\$146,102,227	Other Receivables	\$75,472,000	Other Liabilities	\$130,430,000
Plus Other Revenue	\$618,800			Subtotal	\$1,791,960,000
Total Revenue	\$146,721,027	Land, Buildings & Equipment (Net)	\$1,067,031,000	Unrestricted Fund Balance	\$1,410,717,000
Less Expenses	\$125,883,886	Other Assets	\$1,328,812,000	Restricted Fund Balance	\$42,704,000
Non-Operating Gains/Losses	\$1,114,604			Total Liabilities & Fund Balance	\$3,202,677,000
Net Income	\$21,951,745	Total Assets	\$3,202,677,000		