

121 SSM Health Ripon Community Hospital
 845 Parkside Street
 Ripon, WI 54971
 920-748-3101

Fiscal Year: 01/01 to 12/31
 Type: GMS
 Critical Access Hospital
 Control: Religious Organization

County: Fond du Lac
 Analysis Area: Lake Winnebago (3)
 Volume Group: 1

Selected Utilization Statistics	FY 2020	All GMS Hospitals		Analysis Area 3		Volume Group 1		FY 2020 vs. 2019	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2019	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	32.0%	52.4%	0.61	46.3%	0.69	11.2%	2.85	33.2%	0.96
Obstetrics	0.0%	36.2%	N/A	29.1%	N/A	0.0%	N/A	0.0%	N/A
Pediatrics	0.0%	53.2%	N/A	14.0%	N/A	43.7%	N/A	0.0%	N/A
Total Hospital	26.3%	53.9%	0.49	45.8%	0.57	15.7%	1.67	28.0%	0.94
Average Census (Patients)									
Adult Medical-Surgical	4.2	25.5	0.16	21.6	0.19	1.7	2.38	4.3	0.96
Obstetrics	0.0	4.7	N/A	4.5	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	1.1	N/A	0.3	N/A	0.2	N/A	0.0	N/A
Total Hospital	4.2	47.4	0.09	35.1	0.12	2.5	1.65	4.5	0.94
Average Length of Stay (Days)									
Adult Medical-Surgical	3.6	4.3	0.85	3.8	0.94	3.3	1.09	3.4	1.06
Obstetrics	0.0	2.4	N/A	2.3	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	3.5	N/A	2.6	N/A	2.7	N/A	0.0	N/A
Total Hospital	3.6	4.7	0.77	4.1	0.86	4.2	0.85	4.8	0.74
Surgical Operations									
Inpatient	138	1,280	0.11	1,093	0.13	75	1.84	195	0.71
Outpatient	581	4,115	0.14	4,901	0.12	1,365	0.43	755	0.77
Inpatient as % of All Surgeries	19.2%	23.7%	0.81	18.2%	1.05	5.2%	3.68	20.5%	0.94
Outpatient Visits									
Non-Emergency Visits	17,369	127,898	0.14	75,740	0.23	21,938	0.79	21,065	0.82
Emergency Visits	7,351	15,799	0.47	13,956	0.53	2,721	2.70	9,092	0.81
Full-Time Equivalents (FTEs)									
Administrators	0.0	20.3	N/A	15.8	N/A	2.2	N/A	2.0	0.00
Nurses, Licensed	40.6	255.1	0.16	188.9	0.22	40.9	0.99	50.3	0.81
Ancillary Nursing Personnel	5.6	42.6	0.13	18.4	0.31	7.0	0.80	3.7	1.51
All Other Personnel	69.9	501.2	0.14	307.4	0.23	77.4	0.90	81.6	0.86
Total FTEs	116.1	819.2	0.14	530.5	0.22	127.5	0.91	137.7	0.84
FTEs per 100 Patient Census (Adjusted)									
Administrators	0.0	15.7	N/A	14.2	N/A	17.3	N/A	8.8	0.00
Nurses, Licensed	189.9	197.1	0.96	169.9	1.12	323.2	0.59	221.9	0.86
Ancillary Nursing Personnel	26.3	33.0	0.80	16.5	1.59	55.3	0.48	16.4	1.60
All Other Personnel	326.5	387.2	0.84	276.5	1.18	611.6	0.53	359.8	0.91
Total FTEs	542.7	633.0	0.86	477.2	1.14	1,007.4	0.54	606.9	0.89

Total Hospital:

Beds Set Up & Staffed 16
 Discharges 429
 Inpatient Days 1,538

Contract with:

Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
 Discharges 0
 Inpatient Days 0

Newborn Nursery:

Bassinets 0
 Total Births 0
 Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2020	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	13	419	1,521	32.0%	4.2	3.6
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	3	0	0	0	0.0%	0.0	0.0
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	2	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	3	5	17	1.5%	0.0	3.4
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	3	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	0	0	0.0	Surgical Personnel	1	1	1.8
Physicians & Dentists	5	2	7.0	Radiological Services Personnel	3	12	11.0
Medical & Dental Residents	0	0	0.0	Sonographers	1	2	2.4
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	3	1.6
Registered Nurses	13	34	35.8	Occupational Therapists	1	2	1.8
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	2	1.4	Physical Therapists	3	4	4.9
Ancillary Nursing Personnel	1	9	5.6	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	2	1	3.5	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	14	27	28.9
Health Info Mgmt-Administrators/Technicians	2	0	2.0	All Other Personnel	6	3	8.6
Pharmacy Personnel	0	0	0.0				
Clinical Laboratory Personnel	0	0	0.0				
				Total	52	102	116.1

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Selected Financial Statistics	FY 2020	All GMS Hospitals		Analysis Area		Volume Group		FY 2020 vs. 2019		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2019	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$29,721,763	51.9%	46.6%	1.11	49.0%	1.06	46.3%	1.12	48.3%	1.07
Medical Assistance	\$5,234,594	9.1%	13.8%	0.66	10.8%	0.85	11.7%	0.78	8.1%	1.13
Commercial	\$20,595,738	35.9%	34.5%	1.04	37.1%	0.97	37.5%	0.96	41.6%	0.86
All Other	\$1,767,234	3.1%	5.1%	0.60	3.1%	1.00	4.5%	0.69	2.0%	1.50
Deductions as % of Total Gross Patient Revenue										
Medicare	\$17,678,039	30.8%	35.0%	0.88	34.7%	0.89	23.9%	1.29	30.3%	1.02
Medical Assistance	\$3,828,369	6.7%	10.4%	0.64	8.0%	0.83	7.7%	0.87	6.2%	1.08
Commercial	\$6,881,756	12.0%	14.5%	0.83	14.1%	0.85	10.2%	1.17	14.7%	0.82
Charity Care	\$310,883	0.5%	1.0%	0.56	0.7%	0.81	1.1%	0.51	0.1%	7.85
Bad Debt	\$1,933,378	3.4%	1.2%	2.87	1.5%	2.23	1.7%	2.03	2.8%	1.21
All Other	\$1,054,519	1.8%	2.6%	0.72	2.0%	0.93	2.2%	0.83	0.6%	3.32
Total Deductions	\$31,686,944	55.3%	64.6%	0.86	60.9%	0.91	46.7%	1.18	54.5%	1.01
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		13.2%	8.4%	1.57	5.8%	2.26	7.5%	1.76	4.6%	2.89
Net Gains/Losses as % of Net Income		17.2%	13.8%	1.24	15.0%	1.15	10.6%	1.61	N/A	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$13,982,070	47.9%	43.5%	1.10	40.0%	1.20	50.8%	0.94	52.5%	0.91
Supplies & Services	\$10,724,829	36.8%	49.9%	0.74	52.8%	0.70	42.0%	0.88	32.1%	1.14
Capital Component	\$4,460,310	15.3%	6.6%	2.33	7.2%	2.12	7.2%	2.13	15.3%	1.00
Fiscal Statistics										
Operating Margin (%)		1.2%	7.5%	0.16	11.9%	0.10	7.8%	0.16	2.3%	0.55
Total Hospital Net Income (%)		1.5%	8.6%	0.17	13.7%	0.11	8.7%	0.17	2.3%	0.66
Return on Equity (%)		1.1%	4.1%	0.26	11.6%	0.09	11.1%	0.10	1.3%	0.83
Current Ratio		1.4	3.9	0.36	5.7	0.24	2.1	0.67	6.7	0.21
Days in Net Patient Accounts Receivable		78.5	71.5	1.10	57.0	1.38	58.4	1.35	56.5	1.39
Average Payment Period		132.8	90.1	1.47	36.6	3.63	80.3	1.65	46.1	2.88
Equity Financing (%)		0.0%	63.6%	N/A	86.7%	N/A	38.8%	N/A	31.4%	N/A
Long-Term Debt to Equity Ratio		0.0	0.3	N/A	0.1	N/A	0.3	N/A	2.0	N/A
Times Interest Earned		1.3	12.2	0.11	28.5	0.05	10.1	0.13	1.5	0.90
Total Asset Turnover		0.7	0.5	1.50	0.8	0.85	1.3	0.56	0.6	1.26
Average Age of Plant (Years)		3.0	14.1	0.21	6.8	0.44	9.7	0.31	2.0	1.49
Increase (Decrease) Total Net Patient Revenue		-13.8%	-2.2%	6.19	-4.6%	2.96	-0.9%	14.83	-3.5%	3.89
Outpatient Gross Revenue (% of Total GPR)		79.6%	63.0%	1.26	68.8%	1.16	80.0%	1.00	78.3%	1.02
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$15,720		\$17,652	0.89	\$12,208	1.29	\$21,599	0.73	\$21,310	0.74
Inpatient Net Revenue per Day	\$4,129		\$3,704	1.11	\$2,930	1.41	\$2,988	1.38	\$3,797	1.09
Outpatient Net Revenue per Visit	\$838		\$780	1.07	\$917	0.91	\$759	1.11	\$763	1.10

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$57,319,329	Cash & Cash Equivalents	\$6,493,774	Current Liabilities	\$9,542,421
Less Deductions	\$31,686,944	Net Patient Receivables	\$5,499,070	Long-Term Debt	\$116,198
Net Patient Revenue	\$25,632,385	Other Receivables	\$458,082	Other Liabilities	\$31,926,605
Plus Other Revenue	\$3,901,067			Subtotal	\$41,585,224
Total Revenue	\$29,533,450	Land, Buildings & Equipment (Net)	\$26,602,100	Unrestricted Fund Balance	\$0
Less Expenses	\$29,167,209	Other Assets	\$2,532,197	Restricted Fund Balance	\$1,667,477
Non-Operating Gains/Losses	\$75,944			Total Liabilities & Fund Balance	\$41,585,224
Net Income	\$442,185	Total Assets	\$41,585,223		