

**125 St Nicholas Hospital**  
 3100 Superior Avenue  
 Sheboygan, WI 53081  
 920-459-8300

Fiscal Year: 07/01 to 06/30  
 Type: GMS  
 General Medical & Surgical  
 Control: Religious Organization

County: Sheboygan  
 Analysis Area: Northeastern (4)  
 Volume Group: 4

Selected Utilization Statistics	FY 2020	All GMS Hospitals		Analysis Area 4		Volume Group 4		FY 2020 vs. 2019	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2019	Ratio
<b>Occupancy Rate (%)</b>									
Adult Medical-Surgical	36.9%	52.4%	0.71	50.1%	0.74	40.5%	0.91	39.5%	0.93
Obstetrics	18.1%	36.2%	0.50	30.3%	0.05	24.6%	0.74	17.6%	1.03
Pediatrics	0.0%	53.2%	N/A	19.9%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	36.6%	53.9%	0.68	46.7%	0.78	42.0%	0.87	39.3%	0.93
<b>Average Census (Patients)</b>									
Adult Medical-Surgical	11.1	25.5	0.43	23.5	0.47	10.2	1.09	11.9	0.93
Obstetrics	1.6	4.7	0.35	3.8	0.43	1.7	0.95	1.6	1.03
Pediatrics	0.0	1.1	N/A	0.5	N/A	0.0	N/A	0.0	N/A
Total Hospital	16.8	47.4	0.36	41.3	0.41	17.9	0.94	18.1	0.93
<b>Average Length of Stay (Days)</b>									
Adult Medical-Surgical	3.2	4.3	0.73	4.0	0.78	3.3	0.96	3.2	0.98
Obstetrics	2.1	2.4	0.87	2.2	0.93	2.2	0.96	2.2	0.94
Pediatrics	0.0	3.5	N/A	3.0	N/A	2.4	N/A	0.0	N/A
Total Hospital	3.3	4.7	0.71	4.1	0.82	3.5	0.95	3.4	0.99
<b>Surgical Operations</b>									
Inpatient	578	1,280	0.45	912	0.63	482	1.20	610	0.95
Outpatient	3,832	4,115	0.93	4,561	0.84	1,905	2.01	4,454	0.86
Inpatient as % of All Surgeries	13.1%	23.7%	0.55	16.7%	0.79	20.2%	0.65	12.0%	1.09
<b>Outpatient Visits</b>									
Non-Emergency Visits	60,402	127,898	0.47	178,054	0.34	69,880	0.86	70,029	0.86
Emergency Visits	12,406	15,799	0.79	16,398	0.76	11,349	1.09	13,422	0.92
<b>Full-Time Equivalents (FTEs)</b>									
Administrators	3.0	20.3	0.15	15.2	0.20	14.9	0.20	3.2	0.94
Nurses, Licensed	103.8	255.1	0.41	279.4	0.37	112.6	0.92	110.8	0.94
Ancillary Nursing Personnel	8.7	42.6	0.20	41.9	0.21	19.7	0.44	14.0	0.62
All Other Personnel	145.7	501.2	0.29	501.4	0.29	239.6	0.61	172.1	0.85
Total FTEs	261.2	819.2	0.32	837.9	0.31	386.8	0.68	300.1	0.87
<b>FTEs per 100 Patient Census (Adjusted)</b>									
Administrators	4.0	15.7	0.26	9.9	0.41	21.9	0.18	4.1	0.99
Nurses, Licensed	139.8	197.1	0.71	181.6	0.77	165.1	0.85	142.0	0.98
Ancillary Nursing Personnel	11.7	33.0	0.36	27.2	0.43	28.9	0.41	18.0	0.65
All Other Personnel	196.2	387.2	0.51	325.9	0.60	351.3	0.56	220.5	0.89
Total FTEs	351.8	633.0	0.56	544.7	0.65	567.2	0.62	384.6	0.91

**Total Hospital:**  
 Beds Set Up & Staffed 46  
 Discharges 1,858  
 Inpatient Days 6,161

**Contract with:**  
 Health Maintenance Organization (HMO) Yes  
 Preferred Provider Organization (PPO) Yes

**Medicare-certified Swing Beds:**  
 Average Beds Used 0  
 Discharges 0  
 Inpatient Days 0

**Newborn Nursery:**  
 Bassinets 9  
 Total Births 273  
 Newborn Days 483

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2020	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	1	30	1,287	4,055	36.9%	11.1	3.2
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	2	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	1	9	285	595	18.1%	1.6	2.1
<b>Psychiatric</b>	5	0	0	0	0.0%	0.0	0.0
<b>Alcoholism/chemical dependency</b>	3	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	3	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	7	284	1,511	59.0%	4.1	5.3
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

\*\* Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	3	0	3.0	Surgical Personnel	4	7	9.0
Physicians & Dentists	1	0	1.0	Radiological Services Personnel	4	28	22.4
Medical & Dental Residents	0	0	0.0	Sonographers	0	7	3.5
Dental Hygienists	0	0	0.0	Respiratory Therapists	4	4	5.6
Registered Nurses	54	75	102.8	Occupational Therapists	3	5	5.5
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	18	6	21.6
Ancillary Nursing Personnel	5	7	8.7	Physical Therapy Assistants/Aides	2	1	2.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	1	0.8
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	1	0	1.0
Nurse Practitioners	1	1	1.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	3	1.8
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	4	16	15.4
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	21	25	35.8
Pharmacy Personnel	4	4	5.4				
Clinical Laboratory Personnel	11	8	14.9	<b>Total</b>	<b>140</b>	<b>198</b>	<b>261.2</b>

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Selected Financial Statistics	FY 2020	All GMS Hospitals		Analysis Area		Volume Group		FY 2020 vs. 2019		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2019	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$122,908,012	50.9%	46.6%	1.09	47.2%	1.08	49.5%	1.03	49.0%	1.04
Medical Assistance	\$23,480,002	9.7%	13.8%	0.71	11.7%	0.83	11.6%	0.84	9.2%	1.06
Commercial	\$88,593,982	36.7%	34.5%	1.06	36.7%	1.00	34.7%	1.06	39.5%	0.93
All Other	\$6,543,575	2.7%	5.1%	0.53	4.4%	0.61	4.2%	0.65	2.4%	1.15
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$94,922,247	39.3%	35.0%	1.12	36.0%	1.09	36.2%	1.08	37.7%	1.04
Medical Assistance	\$18,888,815	7.8%	10.4%	0.75	9.0%	0.87	8.8%	0.89	7.5%	1.05
Commercial	\$41,776,305	17.3%	14.5%	1.19	15.2%	1.14	13.9%	1.24	18.0%	0.96
Charity Care	\$1,181,633	0.5%	1.0%	0.51	0.8%	0.65	0.9%	0.56	0.8%	0.59
Bad Debt	\$2,552,762	1.1%	1.2%	0.90	1.1%	0.96	1.5%	0.72	0.8%	1.36
All Other	\$4,841,987	2.0%	2.6%	0.78	2.7%	0.75	2.2%	0.91	1.8%	1.14
Total Deductions	\$164,163,749	68.0%	64.6%	1.05	64.6%	1.05	63.5%	1.07	66.5%	1.02
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue	4.3%	8.4%	0.51	6.6%	0.65	7.3%	0.59	1.9%	2.31	
Net Gains/Losses as % of Net Income	N/A	13.8%	N/A	12.8%	N/A	12.9%	N/A	23.0%	N/A	
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$31,667,907	36.9%	43.5%	0.85	45.2%	0.82	45.1%	0.82	39.2%	0.94
Supplies & Services	\$49,597,030	57.7%	49.9%	1.16	47.8%	1.21	46.8%	1.23	55.4%	1.04
Capital Component	\$4,622,529	5.4%	6.6%	0.82	7.0%	0.77	8.1%	0.66	5.4%	1.00
<b>Fiscal Statistics</b>										
Operating Margin (%)	-6.2%	7.5%	N/A	7.5%	N/A	3.1%	N/A	-1.6%	4.02	
Total Hospital Net Income (%)	-5.9%	8.6%	N/A	8.5%	N/A	3.5%	N/A	-2.0%	2.92	
Return on Equity (%)	-4.6%	4.1%	N/A	5.4%	N/A	2.0%	N/A	-1.7%	2.79	
Current Ratio	1.3	3.9	0.34	3.5	0.38	4.6	0.29	1.4	0.96	
Days in Net Patient Accounts Receivable	47.7	71.5	0.67	54.3	0.88	47.2	1.01	43.8	1.09	
Average Payment Period	85.9	90.1	0.95	79.8	1.08	73.5	1.17	67.1	1.28	
Equity Financing (%)	67.5%	63.6%	1.06	71.2%	0.95	66.1%	1.02	71.9%	0.94	
Long-Term Debt to Equity Ratio	0.1	0.3	0.25	0.2	0.46	0.2	0.37	0.1	0.93	
Times Interest Earned	-57.7	12.2	N/A	11.3	N/A	4.2	N/A	76.0	N/A	
Total Asset Turnover	0.8	0.5	1.66	0.6	1.24	0.6	1.40	0.8	0.95	
Average Age of Plant (Years)	18.7	14.1	1.33	10.9	1.72	10.5	1.78	17.9	1.05	
Increase (Decrease) Total Net Patient Revenue	-7.2%	-2.2%	3.24	-1.9%	3.83	-6.0%	1.19	5.4%	N/A	
Outpatient Gross Revenue (% of Total GPR)	77.2%	63.0%	1.23	72.6%	1.06	72.9%	1.06	76.9%	1.00	
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge	\$11,158	\$17,652	0.63	\$14,359	0.78	\$11,149	1.00	\$11,143	1.00	
Inpatient Net Revenue per Day	\$3,353	\$3,704	0.91	\$3,457	0.97	\$3,062	1.09	\$3,326	1.01	
Outpatient Net Revenue per Visit	\$813	\$780	1.04	\$649	1.25	\$705	1.15	\$760	1.07	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$241,525,571	Cash & Cash Equivalents	\$5,382,886	Current Liabilities	\$19,212,245
Less Deductions	\$164,163,749	Net Patient Receivables	\$10,085,256	Long-Term Debt	\$5,201,369
Net Patient Revenue	\$77,361,822	Other Receivables	\$1,002,155	Other Liabilities	\$9,132,133
Plus Other Revenue	\$3,483,589			Subtotal	\$33,545,747
Total Revenue	\$80,845,409	Land, Buildings & Equipment (Net)	\$46,220,482	Unrestricted Fund Balance	\$69,615,931
Less Expenses	\$85,887,466	Other Assets	\$40,470,898	Restricted Fund Balance	\$6,968,775
Non-Operating Gains/Losses	\$251,002			Total Liabilities & Fund Balance	\$103,161,677
Net Income	-\$4,791,055	Total Assets	\$103,161,677		