

153 ThedaCare Medical Center - Wild Rose
 Box 243, 601 Grove Avenue
 Wild Rose, WI 54984
 920-622-3257

Fiscal Year: 01/01 to 12/31
 Type: GMS
 Critical Access Hospital
 Control: Other Not-For-Profit

County: Waushara
 Analysis Area: Lake Winnebago (3)
 Volume Group: 1

Selected Utilization Statistics	FY 2020	All GMS Hospitals		Analysis Area 3		Volume Group 1		FY 2020 vs. 2019	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2019	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	4.4%	52.4%	0.08	46.3%	0.09	11.2%	0.39	4.0%	1.08
Obstetrics	0.0%	36.2%	N/A	29.1%	N/A	0.0%	N/A	0.0%	N/A
Pediatrics	0.0%	53.2%	N/A	14.0%	N/A	43.7%	N/A	0.0%	N/A
Total Hospital	4.4%	53.9%	0.08	45.8%	0.10	15.7%	0.28	4.0%	1.08
Average Census (Patients)									
Adult Medical-Surgical	1.1	25.5	0.04	21.6	0.05	1.7	0.63	1.0	1.08
Obstetrics	0.0	4.7	N/A	4.5	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	1.1	N/A	0.3	N/A	0.2	N/A	0.0	N/A
Total Hospital	1.1	47.4	0.02	35.1	0.03	2.5	0.43	1.0	1.08
Average Length of Stay (Days)									
Adult Medical-Surgical	2.9	4.3	0.68	3.8	0.75	3.3	0.87	3.0	0.98
Obstetrics	0.0	2.4	N/A	2.3	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	3.5	N/A	2.6	N/A	2.7	N/A	0.0	N/A
Total Hospital	2.9	4.7	0.62	4.1	0.70	4.2	0.69	3.0	0.98
Surgical Operations									
Inpatient	0	1,280	N/A	1,093	N/A	75	N/A	0	N/A
Outpatient	50	4,115	0.01	4,901	0.01	1,365	0.04	56	0.89
Inpatient as % of All Surgeries	0.0%	23.7%	N/A	18.2%	N/A	5.2%	N/A	0.0%	N/A
Outpatient Visits									
Non-Emergency Visits	5,325	127,898	0.04	75,740	0.07	21,938	0.24	13,339	0.40
Emergency Visits	3,538	15,799	0.22	13,956	0.25	2,721	1.30	3,999	0.88
Full-Time Equivalents (FTEs)									
Administrators	3.0	20.3	0.15	15.8	0.19	2.2	1.37	3.0	1.00
Nurses, Licensed	16.6	255.1	0.07	188.9	0.09	40.9	0.41	16.6	1.00
Ancillary Nursing Personnel	5.4	42.6	0.13	18.4	0.29	7.0	0.77	5.4	1.00
All Other Personnel	39.1	501.2	0.08	307.4	0.13	77.4	0.50	39.1	1.00
Total FTEs	64.0	819.2	0.08	530.5	0.12	127.5	0.50	64.0	1.00
FTEs per 100 Patient Census (Adjusted)									
Administrators	50.9	15.7	3.25	14.2	3.58	17.3	2.94	58.8	0.87
Nurses, Licensed	281.5	197.1	1.43	169.9	1.66	323.2	0.87	325.3	0.87
Ancillary Nursing Personnel	91.2	33.0	2.77	16.5	5.52	55.3	1.65	105.3	0.87
All Other Personnel	662.3	387.2	1.71	276.5	2.39	611.6	1.08	765.3	0.87
Total FTEs	1,085.8	633.0	1.72	477.2	2.28	1,007.4	1.08	1,254.8	0.87

Total Hospital:
 Beds Set Up & Staffed 25
 Discharges 138
 Inpatient Days 400

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Average Beds Used 3
 Discharges 74
 Inpatient Days 1,166

Newborn Nursery:
 Bassinets 0
 Total Births 0
 Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2020	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	25	138	400	4.4%	1.1	2.9
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	3	0	3.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	1	1	1.1	Radiological Services Personnel	3	3	3.3
Medical & Dental Residents	0	0	0.0	Sonographers	1	0	1.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	1	0	1.0
Registered Nurses	12	9	16.6	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	2	0.4
Licensed Practical Nurses	0	0	0.0	Physical Therapists	2	1	2.1
Ancillary Nursing Personnel	3	6	5.4	Physical Therapy Assistants/Aides	1	1	1.2
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	1	0	1.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	1	0	1.0
Health Info Mgmt-Administrators/Technicians	1	0	1.0	All Other Personnel	15	11	20.1
Pharmacy Personnel	0	0	0.0				
Clinical Laboratory Personnel	5	2	5.9				
				Total	50	36	64.0

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Selected Financial Statistics	FY 2020	All GMS Hospitals		Analysis Area		Volume Group		FY 2020 vs. 2019		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2019	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$13,194,901	54.9%	46.6%	1.18	49.0%	1.12	46.3%	1.19	53.9%	1.02
Medical Assistance	\$3,094,467	12.9%	13.8%	0.94	10.8%	1.19	11.7%	1.10	13.1%	0.99
Commercial	\$6,928,053	28.8%	34.5%	0.84	37.1%	0.78	37.5%	0.77	29.4%	0.98
All Other	\$817,751	3.4%	5.1%	0.66	3.1%	1.11	4.5%	0.76	3.6%	0.94
Deductions as % of Total Gross Patient Revenue										
Medicare	\$7,211,310	30.0%	35.0%	0.86	34.7%	0.86	23.9%	1.26	29.7%	1.01
Medical Assistance	\$2,622,866	10.9%	10.4%	1.05	8.0%	1.36	7.7%	1.42	5.6%	1.95
Commercial	\$2,249,010	9.4%	14.5%	0.64	14.1%	0.67	10.2%	0.91	2.0%	4.70
Charity Care	\$146,388	0.6%	1.0%	0.63	0.7%	0.91	1.1%	0.57	0.7%	0.83
Bad Debt	\$507,393	2.1%	1.2%	1.80	1.5%	1.39	1.7%	1.27	3.6%	0.59
All Other	\$265,462	1.1%	2.6%	0.43	2.0%	0.56	2.2%	0.50	1.9%	0.58
Total Deductions	\$13,002,428	54.1%	64.6%	0.84	60.9%	0.89	46.7%	1.16	43.5%	1.24
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	1.2%	8.4%	0.15	5.8%	0.21	7.5%	0.17	0.4%	3.15	
Net Gains/Losses as % of Net Income	20.0%	13.8%	1.45	15.0%	1.33	10.6%	1.88	0.9%	21.39	
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$7,085,064	64.9%	43.5%	1.49	40.0%	1.62	50.8%	1.28	74.9%	0.87
Supplies & Services	\$3,339,523	30.6%	49.9%	0.61	52.8%	0.58	42.0%	0.73	19.1%	1.61
Capital Component	\$484,316	4.4%	6.6%	0.68	7.2%	0.62	7.2%	0.62	6.1%	0.73
Fiscal Statistics										
Operating Margin (%)	2.4%	7.5%	0.31	11.9%	0.20	7.8%	0.30	24.4%	0.10	
Total Hospital Net Income (%)	2.9%	8.6%	0.34	13.7%	0.21	8.7%	0.34	24.5%	0.12	
Return on Equity (%)	3.3%	4.1%	0.79	11.6%	0.28	11.1%	0.29	35.1%	0.09	
Current Ratio	23.8	3.9	6.14	5.7	4.18	2.1	11.39	-27.0	N/A	
Days in Net Patient Accounts Receivable	52.0	71.5	0.73	57.0	0.91	58.4	0.89	49.7	1.05	
Average Payment Period	9.2	90.1	0.10	36.6	0.25	80.3	0.11	-6.5	N/A	
Equity Financing (%)	97.8%	63.6%	1.54	86.7%	1.13	38.8%	2.52	101.8%	0.96	
Long-Term Debt to Equity Ratio	0.0	0.3	N/A	0.1	N/A	0.3	N/A	0.0	N/A	
Times Interest Earned	207.0	12.2	16.90	28.5	7.25	10.1	20.43	1,844.6	0.11	
Total Asset Turnover	1.1	0.5	2.35	0.8	1.33	1.3	0.87	1.4	0.78	
Average Age of Plant (Years)	6.9	14.1	0.49	6.8	1.02	9.7	0.71	8.0	0.86	
Increase (Decrease) Total Net Patient Revenue	-7.4%	-2.2%	3.33	-4.6%	1.60	-0.9%	7.99	19.0%	N/A	
Outpatient Gross Revenue (% of Total GPR)	81.5%	63.0%	1.29	68.8%	1.18	80.0%	1.02	80.2%	1.02	
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$9,269	\$17,652	0.53	\$12,208	0.76	\$21,599	0.43	\$13,943	0.66	
Inpatient Net Revenue per Day	\$1,244	\$3,704	0.34	\$2,930	0.42	\$2,988	0.42	\$1,598	0.78	
Outpatient Net Revenue per Visit	\$1,076	\$780	1.38	\$917	1.17	\$759	1.42	\$559	1.92	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$24,035,173	Cash & Cash Equivalents	\$4,538,025	Current Liabilities	\$262,292
Less Deductions	\$13,002,428	Net Patient Receivables	\$1,568,632	Long-Term Debt	-\$37,837
Net Patient Revenue	\$11,032,745	Other Receivables	\$0	Other Liabilities	\$0
Plus Other Revenue	\$139,239			Subtotal	\$224,455
Total Revenue	\$11,171,984	Land, Buildings & Equipment (Net)	\$3,845,884	Unrestricted Fund Balance	\$9,868,202
Less Expenses	\$10,908,903	Other Assets	\$140,116	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$65,729			Total Liabilities & Fund Balance	\$10,092,657
Net Income	\$328,810	Total Assets	\$10,092,657		