

156 Howard Young Medical Center
 240 Maple Street, PO Box 470
 Woodruff, WI 54568
 715-356-8000

Fiscal Year: 07/01 to 06/30
 Type: GMS
 General Medical & Surgical
 Control: Religious Organization

County: Oneida
 Analysis Area: North Central (6)
 Volume Group: 3

Selected Utilization Statistics	FY 2020	All GMS Hospitals		Analysis Area 6		Volume Group 3		FY 2020 vs. 2019	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2019	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	40.7%	52.4%	0.78	47.5%	0.86	32.9%	1.24	46.2%	0.88
Obstetrics	0.0%	36.2%	N/A	52.9%	0.03	19.7%	N/A	19.2%	0.00
Pediatrics	0.0%	53.2%	N/A	78.6%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	46.4%	53.9%	0.86	55.7%	0.83	33.0%	1.41	43.0%	1.08
Average Census (Patients)									
Adult Medical-Surgical	13.0	25.5	0.51	18.9	0.69	6.4	2.02	14.8	0.88
Obstetrics	1.8	4.7	0.39	3.6	0.51	0.9	2.01	1.5	1.18
Pediatrics	0.0	1.1	N/A	0.6	N/A	0.0	N/A	0.0	N/A
Total Hospital	19.5	47.4	0.41	36.1	0.54	8.6	2.27	21.5	0.91
Average Length of Stay (Days)									
Adult Medical-Surgical	3.4	4.3	0.79	3.9	0.88	3.0	1.15	3.3	1.03
Obstetrics	2.2	2.4	0.93	2.6	0.87	2.0	1.13	2.1	1.05
Pediatrics	0.0	3.5	N/A	2.5	N/A	0.0	N/A	0.0	N/A
Total Hospital	3.4	4.7	0.72	4.2	0.80	3.2	1.05	3.4	1.00
Surgical Operations									
Inpatient	588	1,280	0.46	1,491	0.39	247	2.38	666	0.88
Outpatient	759	4,115	0.18	3,438	0.22	1,277	0.59	968	0.78
Inpatient as % of All Surgeries	43.7%	23.7%	1.84	30.3%	1.44	16.2%	2.70	40.8%	1.07
Outpatient Visits									
Non-Emergency Visits	22,287	127,898	0.17	103,283	0.22	57,441	0.39	26,903	0.83
Emergency Visits	10,691	15,799	0.68	11,943	0.90	8,355	1.28	10,772	0.99
Full-Time Equivalents (FTEs)									
Administrators	4.9	20.3	0.24	22.1	0.22	11.6	0.42	7.8	0.62
Nurses, Licensed	71.9	255.1	0.28	178.4	0.40	84.6	0.85	79.9	0.90
Ancillary Nursing Personnel	0.0	42.6	N/A	23.0	N/A	14.7	N/A	0.0	N/A
All Other Personnel	85.4	501.2	0.17	456.9	0.19	194.6	0.44	100.1	0.85
Total FTEs	162.2	819.2	0.20	680.4	0.24	305.5	0.53	187.8	0.86
FTEs per 100 Patient Census (Adjusted)									
Administrators	10.1	15.7	0.64	20.6	0.49	28.7	0.35	14.6	0.69
Nurses, Licensed	149.1	197.1	0.76	166.5	0.90	210.0	0.71	148.6	1.00
Ancillary Nursing Personnel	0.0	33.0	N/A	21.4	N/A	36.4	N/A	0.0	N/A
All Other Personnel	177.1	387.2	0.46	426.5	0.42	483.0	0.37	186.3	0.95
Total FTEs	336.3	633.0	0.53	635.1	0.53	758.1	0.44	349.5	0.96

Total Hospital:
 Beds Set Up & Staffed 42
 Discharges 2,122
 Inpatient Days 7,133

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Average Beds Used 0
 Discharges 0
 Inpatient Days 0

Newborn Nursery:
 Bassinets 0
 Total Births 220
 Newborn Days 316

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2020	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	32	1,405	4,770	40.7%	13.0	3.4
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	0	299	666	0.0%	1.8	2.2
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	2	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	10	418	1,697	46.4%	4.6	4.1
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	4	1	4.9	Surgical Personnel	4	2	4.0
Physicians & Dentists	1	1	1.0	Radiological Services Personnel	6	8	9.2
Medical & Dental Residents	0	0	0.0	Sonographers	1	3	1.6
Dental Hygienists	0	0	0.0	Respiratory Therapists	6	5	7.2
Registered Nurses	53	57	64.9	Occupational Therapists	2	3	3.4
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	1	0	1.0	Physical Therapists	4	2	4.0
Ancillary Nursing Personnel	0	0	0.0	Physical Therapy Assistants/Aides	2	0	2.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	6	1	6.0	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	28	20	30.6
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	3	3	3.9
Pharmacy Personnel	8	6	8.5				
Clinical Laboratory Personnel	10	5	10.0				
				Total	139	117	162.2

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Selected Financial Statistics	FY 2020	All GMS Hospitals		Analysis Area		Volume Group		FY 2020 vs. 2019		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2019	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$68,474,824	54.6%	46.6%	1.17	51.5%	1.06	47.5%	1.15	55.3%	0.99
Medical Assistance	\$17,957,174	14.3%	13.8%	1.04	12.9%	1.11	12.8%	1.12	14.9%	0.96
Commercial	\$29,935,726	23.9%	34.5%	0.69	30.6%	0.78	35.0%	0.68	24.1%	0.99
All Other	\$8,933,299	7.1%	5.1%	1.39	5.0%	1.42	4.8%	1.49	5.8%	1.24
Deductions as % of Total Gross Patient Revenue										
Medicare	\$44,652,201	35.6%	35.0%	1.02	36.8%	0.97	30.4%	1.17	36.9%	0.97
Medical Assistance	\$12,983,916	10.4%	10.4%	1.00	9.7%	1.07	8.9%	1.17	11.1%	0.93
Commercial	\$6,360,252	5.1%	14.5%	0.35	9.1%	0.56	12.0%	0.42	5.4%	0.94
Charity Care	\$1,678,190	1.3%	1.0%	1.39	1.0%	1.36	0.9%	1.42	1.0%	1.37
Bad Debt	\$2,633,564	2.1%	1.2%	1.79	0.9%	2.41	2.0%	1.06	1.3%	1.64
All Other	\$6,037,712	4.8%	2.6%	1.89	2.8%	1.69	2.3%	2.12	4.0%	1.20
Total Deductions	\$74,345,836	59.3%	64.6%	0.92	60.3%	0.98	56.5%	1.05	59.7%	0.99
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	11.8%	8.4%	1.41	5.2%	2.27	10.2%	1.16	3.5%	3.42	
Net Gains/Losses as % of Net Income	18.1%	13.8%	1.31	N/A	N/A	22.7%	0.80	25.2%	0.72	
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$18,895,775	39.0%	43.5%	0.90	43.5%	0.90	51.7%	0.75	39.6%	0.99
Supplies & Services	\$26,399,763	54.5%	49.9%	1.09	51.3%	1.06	40.6%	1.34	53.7%	1.01
Capital Component	\$3,152,869	6.5%	6.6%	0.99	5.3%	1.24	7.7%	0.84	6.7%	0.97
Fiscal Statistics										
Operating Margin (%)	16.2%	7.5%	2.14	8.6%	1.89	7.4%	2.20	12.8%	1.26	
Total Hospital Net Income (%)	19.0%	8.6%	2.20	8.2%	2.31	9.3%	2.04	16.4%	1.16	
Return on Equity (%)	12.8%	4.1%	3.10	3.5%	3.61	7.6%	1.68	10.0%	1.28	
Current Ratio	3.6	3.9	0.92	2.4	1.49	4.8	0.75	4.4	0.81	
Days in Net Patient Accounts Receivable	41.1	71.5	0.57	82.7	0.50	49.1	0.84	64.7	0.64	
Average Payment Period	24.9	90.1	0.28	127.5	0.20	46.4	0.54	25.9	0.96	
Equity Financing (%)	91.2%	63.6%	1.43	51.2%	1.78	79.0%	1.15	90.3%	1.01	
Long-Term Debt to Equity Ratio	0.0	0.3	N/A	0.6	N/A	0.2	N/A	0.0	N/A	
Times Interest Earned	0.0	12.2	N/A	21.3	N/A	13.2	N/A	0.0	N/A	
Total Asset Turnover	0.6	0.5	1.38	0.4	1.50	0.8	0.81	0.6	1.11	
Average Age of Plant (Years)	7.0	14.1	0.49	17.5	0.40	8.8	0.79	5.8	1.21	
Increase (Decrease) Total Net Patient Revenue	-3.6%	-2.2%	1.64	-2.0%	1.84	-1.2%	3.13	2.6%	N/A	
Outpatient Gross Revenue (% of Total GPR)	60.5%	63.0%	0.96	66.3%	0.91	78.9%	0.77	60.6%	1.00	
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$11,111	\$17,652	0.63	\$15,397	0.72	\$14,147	0.79	\$10,022	1.11	
Inpatient Net Revenue per Day	\$3,379	\$3,704	0.91	\$3,651	0.93	\$4,080	0.83	\$3,036	1.11	
Outpatient Net Revenue per Visit	\$910	\$780	1.17	\$850	1.07	\$677	1.34	\$826	1.10	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$125,301,022	Cash & Cash Equivalents	\$1,552	Current Liabilities	\$3,093,035
Less Deductions	\$74,345,836	Net Patient Receivables	\$5,723,075	Long-Term Debt	\$0
Net Patient Revenue	\$50,955,186	Other Receivables	\$2,848,994	Other Liabilities	\$4,771,817
Plus Other Revenue	\$6,826,450			Subtotal	\$7,864,852
Total Revenue	\$57,781,638	Land, Buildings & Equipment (Net)	\$25,180,340	Unrestricted Fund Balance	\$81,151,749
Less Expenses	\$48,448,407	Other Assets	\$55,262,640	Restricted Fund Balance	\$49,930,019
Non-Operating Gains/Losses	\$2,059,495			Total Liabilities & Fund Balance	\$89,016,601
Net Income	\$11,392,726	Total Assets	\$89,016,601		