

194 Children's Wisconsin-Fox Valley Hospital
 130 Second Street, PO Box 476
 Neenah, WI 54956
 920-969-7900

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Winnebago
 Analysis Area: Lake Winnebago (3)
 Volume Group: 1

Selected Utilization Statistics	FY 2020	All GMS Hospitals		Analysis Area 3		Volume Group 1		FY 2020 vs. 2019	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2019	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	0.0%	52.4%	N/A	46.3%	N/A	11.2%	N/A	0.0%	N/A
Obstetrics	0.0%	36.2%	N/A	29.1%	N/A	0.0%	N/A	0.0%	N/A
Pediatrics	72.8%	53.2%	1.37	14.0%	5.21	43.7%	1.67	73.7%	0.99
Total Hospital	89.1%	53.9%	1.65	45.8%	1.94	15.7%	5.66	94.3%	0.94
Average Census (Patients)									
Adult Medical-Surgical	0.0	25.5	N/A	21.6	N/A	1.7	N/A	0.0	N/A
Obstetrics	0.0	4.7	N/A	4.5	N/A	0.0	N/A	0.0	N/A
Pediatrics	2.2	1.1	1.98	0.3	6.70	0.2	1.98	2.2	0.99
Total Hospital	13.4	47.4	0.28	35.1	0.38	2.5	5.26	15.1	0.89
Average Length of Stay (Days)									
Adult Medical-Surgical	0.0	4.3	N/A	3.8	N/A	3.3	N/A	0.0	N/A
Obstetrics	0.0	2.4	N/A	2.3	N/A	0.0	N/A	0.0	N/A
Pediatrics	2.7	3.5	0.78	2.6	1.05	2.7	1.00	3.0	0.90
Total Hospital	8.7	4.7	1.86	4.1	2.09	4.2	2.06	10.5	0.83
Surgical Operations									
Inpatient	0	1,280	N/A	1,093	N/A	75	N/A	0	N/A
Outpatient	0	4,115	N/A	4,901	N/A	1,365	N/A	0	N/A
Inpatient as % of All Surgeries	0.0%	23.7%	N/A	18.2%	N/A	5.2%	N/A	0.0%	N/A
Outpatient Visits									
Non-Emergency Visits	15,058	127,898	0.12	75,740	0.20	21,938	0.69	15,774	0.95
Emergency Visits	0	15,799	N/A	13,956	N/A	2,721	N/A	0	N/A
Full-Time Equivalents (FTEs)									
Administrators	3.0	20.3	0.15	15.8	0.19	2.2	1.37	3.0	1.00
Nurses, Licensed	72.0	255.1	0.28	188.9	0.38	40.9	1.76	67.1	1.07
Ancillary Nursing Personnel	7.8	42.6	0.18	18.4	0.42	7.0	1.11	8.0	0.98
All Other Personnel	84.0	501.2	0.17	307.4	0.27	77.4	1.09	77.9	1.08
Total FTEs	166.8	819.2	0.20	530.5	0.31	127.5	1.31	155.9	1.07
FTEs per 100 Patient Census (Adjusted)									
Administrators	12.9	15.7	0.83	14.2	0.91	17.3	0.75	12.0	1.07
Nurses, Licensed	310.1	197.1	1.57	169.9	1.82	323.2	0.96	269.4	1.15
Ancillary Nursing Personnel	33.6	33.0	1.02	16.5	2.03	55.3	0.61	31.9	1.05
All Other Personnel	362.1	387.2	0.93	276.5	1.31	611.6	0.59	312.4	1.16
Total FTEs	718.7	633.0	1.14	477.2	1.51	1,007.4	0.71	625.8	1.15

Total Hospital:
 Beds Set Up & Staffed 15
 Discharges 565
 Inpatient Days 4,890

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Average Beds Used 0
 Discharges 0
 Inpatient Days 0

Newborn Nursery:
 Bassinets 0
 Total Births 0
 Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2020	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	1	3	294	799	72.8%	2.2	2.7
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	1	12	271	4,091	93.1%	11.2	15.1
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	3	0	3.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	13	9	16.7	Radiological Services Personnel	3	1	3.2
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	5	9	9.3
Registered Nurses	41	51	68.9	Occupational Therapists	11	7	14.2
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	1	2	1.8
Licensed Practical Nurses	0	0	0.0	Physical Therapists	3	5	7.2
Ancillary Nursing Personnel	3	9	7.8	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	3	5	6.3	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	2	3	4.4
Nurse Practitioners	2	1	2.1	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	1	2	2.2
Clinical Nurse Specialists	1	0	1.0	All Other Health Professionals	0	0	0.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	18	2	18.8
Pharmacy Personnel	0	0	0.0				
Clinical Laboratory Personnel	0	0	0.0				
				Total	110	106	166.8

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Selected Financial Statistics	FY 2020	All GMS Hospitals		Analysis Area		Volume Group		FY 2020 vs. 2019		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2019	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$22,516	0.1%	46.6%	0.00	49.0%	0.00	46.3%	0.00	0.0%	3.20
Medical Assistance	\$10,924,446	30.1%	13.8%	2.19	10.8%	2.78	11.7%	2.56	36.3%	0.83
Commercial	\$24,529,149	67.6%	34.5%	1.96	37.1%	1.82	37.5%	1.80	61.5%	1.10
All Other	\$830,584	2.3%	5.1%	0.45	3.1%	0.74	4.5%	0.51	2.2%	1.05
Deductions as % of Total Gross Patient Revenue										
Medicare	\$14,517	0.0%	35.0%	0.00	34.7%	0.00	23.9%	0.00	0.0%	4.62
Medical Assistance	\$5,328,866	14.7%	10.4%	1.41	8.0%	1.83	7.7%	1.91	20.9%	0.70
Commercial	\$3,260,814	9.0%	14.5%	0.62	14.1%	0.64	10.2%	0.88	8.2%	1.10
Charity Care	\$65,219	0.2%	1.0%	0.19	0.7%	0.27	1.1%	0.17	0.0%	3.65
Bad Debt	\$288,216	0.8%	1.2%	0.68	1.5%	0.52	1.7%	0.48	0.7%	1.16
All Other	\$849,737	2.3%	2.6%	0.92	2.0%	1.18	2.2%	1.06	1.6%	1.50
Total Deductions	\$9,807,369	27.0%	64.6%	0.42	60.9%	0.44	46.7%	0.58	31.4%	0.86
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	16.3%	8.4%	1.94	5.8%	2.79	7.5%	2.17	14.7%	1.11	
Net Gains/Losses as % of Net Income	14.8%	13.8%	1.07	15.0%	0.99	10.6%	1.39	59.0%	0.25	
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$18,784,364	57.7%	43.5%	1.32	40.0%	1.44	50.8%	1.13	53.3%	1.08
Supplies & Services	\$12,266,240	37.7%	49.9%	0.76	52.8%	0.71	42.0%	0.90	41.7%	0.90
Capital Component	\$1,515,483	4.7%	6.6%	0.71	7.2%	0.65	7.2%	0.65	4.9%	0.94
Fiscal Statistics										
Operating Margin (%)	-2.9%	7.5%	N/A	11.9%	N/A	7.8%	N/A	-1.0%	2.92	
Total Hospital Net Income (%)	-3.4%	8.6%	N/A	13.7%	N/A	8.7%	N/A	-2.4%	1.39	
Return on Equity (%)	-16.2%	4.1%	N/A	11.6%	N/A	11.1%	N/A	-11.5%	1.41	
Current Ratio	0.4	3.9	0.10	5.7	0.07	2.1	0.19	0.5	0.81	
Days in Net Patient Accounts Receivable	50.7	71.5	0.71	57.0	0.89	58.4	0.87	50.6	1.00	
Average Payment Period	52.5	90.1	0.58	36.6	1.44	80.3	0.65	36.0	1.46	
Equity Financing (%)	12.3%	63.6%	0.19	86.7%	0.14	38.8%	0.32	28.9%	0.42	
Long-Term Debt to Equity Ratio	1.0	0.3	3.42	0.1	14.35	0.3	3.00	0.7	1.36	
Times Interest Earned	0.0	12.2	N/A	28.5	N/A	10.1	N/A	0.0	N/A	
Total Asset Turnover	4.8	0.5	10.22	0.8	5.81	1.3	3.81	4.8	1.00	
Average Age of Plant (Years)	6.6	14.1	0.47	6.8	0.97	9.7	0.68	6.0	1.11	
Increase (Decrease) Total Net Patient Revenue	0.3%	-2.2%	N/A	-4.6%	N/A	-0.9%	N/A	-12.1%	N/A	
Outpatient Gross Revenue (% of Total GPR)	40.7%	63.0%	0.65	68.8%	0.59	80.0%	0.51	37.8%	1.08	
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$32,067	\$17,652	1.82	\$12,208	2.63	\$21,599	1.48	\$34,386	0.93	
Inpatient Net Revenue per Day	\$3,599	\$3,704	0.97	\$2,930	1.23	\$2,988	1.20	\$3,196	1.13	
Outpatient Net Revenue per Visit	\$576	\$780	0.74	\$917	0.63	\$759	0.76	\$544	1.06	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$36,306,695	Cash & Cash Equivalents	\$0	Current Liabilities	\$4,609,434
Less Deductions	\$9,807,369	Net Patient Receivables	\$3,671,893	Long-Term Debt	\$821,379
Net Patient Revenue	\$26,499,326	Other Receivables	\$1,558,144	Other Liabilities	\$325,748
Plus Other Revenue	\$5,162,913			Subtotal	\$5,756,561
Total Revenue	\$31,662,239	Land, Buildings & Equipment (Net)	\$1,864,369	Unrestricted Fund Balance	\$806,738
Less Expenses	\$32,566,087	Other Assets	-\$531,107	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	-\$156,979	Total Assets	\$6,563,299	Total Liabilities & Fund Balance	\$6,563,299
Net Income	-\$1,060,827				