

314 Aurora Medical Center in Summit
 36500 Aurora Drive
 Summit, WI 53066
 262-560-6151

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Waukesha
 Analysis Area: Southeastern (2A)
 Volume Group: 5

Selected Utilization Statistics	FY 2020	All GMS Hospitals		Analysis Area 2A		Volume Group 5		FY 2020 vs. 2019	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2019	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	55.5%	52.4%	1.06	54.8%	1.01	44.9%	1.24	60.9%	0.91
Obstetrics	27.5%	36.2%	0.76	30.8%	0.11	25.5%	1.08	28.2%	0.97
Pediatrics	0.0%	53.2%	N/A	0.0%	N/A	98.6%	N/A	0.0%	N/A
Total Hospital	53.3%	53.9%	0.99	53.0%	1.01	52.8%	1.01	52.5%	1.01
Average Census (Patients)									
Adult Medical-Surgical	32.2	25.5	1.26	31.6	1.02	15.7	2.05	30.4	1.06
Obstetrics	3.3	4.7	0.70	4.9	0.68	2.3	1.45	3.4	0.97
Pediatrics	0.0	1.1	N/A	0.0	N/A	4.7	N/A	0.0	N/A
Total Hospital	52.8	47.4	1.11	61.1	0.86	36.1	1.46	47.8	1.10
Average Length of Stay (Days)									
Adult Medical-Surgical	3.7	4.3	0.87	4.0	0.93	3.7	1.01	3.2	1.15
Obstetrics	2.1	2.4	0.88	2.2	0.96	2.2	0.95	2.3	0.91
Pediatrics	0.0	3.5	N/A	2.3	N/A	3.6	N/A	0.0	N/A
Total Hospital	4.2	4.7	0.90	4.2	1.00	4.4	0.95	3.7	1.13
Surgical Operations									
Inpatient	1,405	1,280	1.10	1,268	1.11	711	1.98	1,423	0.99
Outpatient	3,984	4,115	0.97	3,637	1.10	2,960	1.35	4,410	0.90
Inpatient as % of All Surgeries	26.1%	23.7%	1.10	25.9%	1.01	19.4%	1.35	24.4%	1.07
Outpatient Visits									
Non-Emergency Visits	82,792	127,898	0.65	151,601	0.55	117,985	0.70	95,723	0.86
Emergency Visits	14,924	15,799	0.94	22,748	0.66	14,651	1.02	15,951	0.94
Full-Time Equivalents (FTEs)									
Administrators	14.0	20.3	0.69	22.1	0.63	17.3	0.81	14.0	1.00
Nurses, Licensed	312.7	255.1	1.23	293.4	1.07	217.2	1.44	292.9	1.07
Ancillary Nursing Personnel	61.5	42.6	1.44	53.2	1.16	30.0	2.05	43.4	1.42
All Other Personnel	748.1	501.2	1.49	528.6	1.42	363.9	2.06	729.7	1.03
Total FTEs	1,136.3	819.2	1.39	897.3	1.27	628.4	1.81	1,080.0	1.05
FTEs per 100 Patient Census (Adjusted)									
Administrators	10.3	15.7	0.65	12.5	0.82	16.4	0.63	10.1	1.01
Nurses, Licensed	229.0	197.1	1.16	166.3	1.38	206.1	1.11	211.6	1.08
Ancillary Nursing Personnel	45.1	33.0	1.37	30.2	1.49	28.5	1.58	31.4	1.44
All Other Personnel	547.7	387.2	1.41	299.6	1.83	345.3	1.59	527.2	1.04
Total FTEs	832.0	633.0	1.31	508.6	1.64	596.3	1.40	780.3	1.07

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	99	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	12
Discharges	4,628	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	524
Inpatient Days	19,308			Inpatient Days	0	Newborn Days	828

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2020	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	58	3,167	11,780	55.5%	32.2	3.7
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	1	4	148	1,404	95.9%	3.8	9.5
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	1	4	154	668	0.0%	1.8	4.3
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	12	574	1,207	27.5%	3.3	2.1
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	14	356	3,528	68.9%	9.6	9.9
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	1	7	54	721	28.1%	2.0	13.4
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	14	0	14.0	Surgical Personnel	26	18	33.5
Physicians & Dentists	73	32	89.7	Radiological Services Personnel	35	30	54.3
Medical & Dental Residents	0	0	0.0	Sonographers	7	7	13.6
Dental Hygienists	0	0	0.0	Respiratory Therapists	9	8	13.5
Registered Nurses	192	126	271.7	Occupational Therapists	8	6	10.9
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	16	8	21.6	Physical Therapists	19	15	25.1
Ancillary Nursing Personnel	32	61	61.5	Physical Therapy Assistants/Aides	3	3	4.6
Medical Assistants	38	19	50.3	Recreational Therapists	0	0	0.0
Physician Assistants	14	4	16.3	Dietitians & Nutritionists	3	0	3.0
Nurse Practitioners	15	7	17.5	Psychologists	4	1	4.7
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	4	3	5.3
Clinical Nurse Specialists	2	0	2.0	All Other Health Professionals	64	28	81.0
Health Info Mgmt-Administrators/Technicians	36	9	42.7	All Other Personnel	193	85	240.7
Pharmacy Personnel	20	7	23.3				
Clinical Laboratory Personnel	26	14	35.5				
				Total	853	491	1,136.3

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Selected Financial Statistics	FY 2020	All GMS Hospitals		Analysis Area		Volume Group		FY 2020 vs. 2019		
		Value	Ratio	2A Value	Ratio	5 Value	Ratio	FY 2019	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$221,994,919	46.9%	46.6%	1.01	51.7%	0.91	41.7%	1.13	47.5%	0.99
Medical Assistance	\$37,864,614	8.0%	13.8%	0.58	10.4%	0.77	18.4%	0.44	7.0%	1.14
Commercial	\$199,588,759	42.2%	34.5%	1.22	35.0%	1.21	36.0%	1.17	42.0%	1.00
All Other	\$13,627,524	2.9%	5.1%	0.56	2.9%	0.98	4.0%	0.72	3.4%	0.84
Deductions as % of Total Gross Patient Revenue										
Medicare	\$174,772,392	36.9%	35.0%	1.05	41.3%	0.90	30.1%	1.23	37.7%	0.98
Medical Assistance	\$30,282,918	6.4%	10.4%	0.62	8.2%	0.78	12.3%	0.52	5.6%	1.14
Commercial	\$83,770,669	17.7%	14.5%	1.22	15.9%	1.11	12.1%	1.47	17.3%	1.02
Charity Care	\$3,184,509	0.7%	1.0%	0.70	1.1%	0.60	0.8%	0.82	0.9%	0.75
Bad Debt	\$4,058,271	0.9%	1.2%	0.73	1.0%	0.85	1.1%	0.78	0.9%	0.91
All Other	\$7,346,002	1.6%	2.6%	0.61	1.4%	1.07	2.3%	0.66	1.8%	0.87
Total Deductions	\$303,414,761	64.1%	64.6%	0.99	69.0%	0.93	58.8%	1.09	64.2%	1.00
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	0.9%	8.4%	0.11		8.1%	0.11	6.4%	0.14	0.6%	1.47
Net Gains/Losses as % of Net Income	N/A	13.8%	N/A		N/A	N/A	N/A	N/A	N/A	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$52,112,594	36.0%	43.5%	0.83	38.6%	0.93	41.7%	0.87	41.2%	0.88
Supplies & Services	\$70,997,234	49.1%	49.9%	0.98	52.7%	0.93	50.0%	0.98	45.6%	1.08
Capital Component	\$21,467,485	14.8%	6.6%	2.26	8.6%	1.72	8.3%	1.79	13.2%	1.12
Fiscal Statistics										
Operating Margin (%)	15.5%	7.5%	2.06		10.4%	1.50	6.6%	2.36	23.2%	0.67
Total Hospital Net Income (%)	15.5%	8.6%	1.80		7.5%	2.06	6.2%	2.49	23.2%	0.67
Return on Equity (%)	6.0%	4.1%	1.46		4.7%	1.30	3.0%	2.01	9.5%	0.63
Current Ratio	11.5	3.9	2.97		6.8	1.68	3.4	3.40	10.1	1.14
Days in Net Patient Accounts Receivable	56.9	71.5	0.79		46.9	1.21	48.8	1.17	54.4	1.05
Average Payment Period	35.2	90.1	0.39		50.2	0.70	63.5	0.56	31.2	1.13
Equity Financing (%)	95.4%	63.6%	1.50		78.6%	1.21	75.1%	1.27	97.6%	0.98
Long-Term Debt to Equity Ratio	0.0	0.3	N/A		0.1	N/A	0.2	N/A	0.0	N/A
Times Interest Earned	4.9	12.2	0.40		7.0	0.70	7.4	0.67	20.8	0.24
Total Asset Turnover	0.4	0.5	0.82		0.6	0.61	0.5	0.80	0.4	0.95
Average Age of Plant (Years)	8.3	14.1	0.59		10.1	0.82	9.8	0.84	7.3	1.14
Increase (Decrease) Total Net Patient Revenue	3.4%	-2.2%	N/A		-4.2%	N/A	-5.0%	N/A	11.3%	0.30
Outpatient Gross Revenue (% of Total GPR)	59.7%	63.0%	0.95		63.8%	0.94	64.9%	0.92	64.0%	0.93
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$16,290	\$17,652	0.92		\$12,198	1.34	\$18,057	0.90	\$13,781	1.18
Inpatient Net Revenue per Day	\$3,743	\$3,704	1.01		\$2,790	1.34	\$3,961	0.94	\$3,584	1.04
Outpatient Net Revenue per Visit	\$1,006	\$780	1.29		\$754	1.34	\$669	1.50	\$924	1.09

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$473,075,817	Cash & Cash Equivalents	\$112,807,008	Current Liabilities	\$12,570,615
Less Deductions	\$303,414,761	Net Patient Receivables	\$26,356,340	Long-Term Debt	\$0
Net Patient Revenue	\$169,661,056	Other Receivables	\$474,940	Other Liabilities	\$7,628,578
Plus Other Revenue	\$1,537,373			Subtotal	\$20,199,193
Total Revenue	\$171,198,429	Land, Buildings & Equipment (Net)	\$294,556,337	Unrestricted Fund Balance	\$419,901,057
Less Expenses	\$144,577,313	Other Assets	\$5,905,625	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	-\$49,706			Total Liabilities & Fund Balance	\$440,100,250
Net Income	\$26,571,410	Total Assets	\$440,100,250		