

316 Ascension Columbia St. Mary's Hospital Milwaukee
 2301 N. Lake Drive
 Milwaukee, WI 53201
 414-961-3300

Fiscal Year: 07/01 to 06/30
 Type: GMS
 General Medical & Surgical
 Control: Religious Organization

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group: 7

Selected Utilization Statistics	FY 2020	All GMS Hospitals		Analysis Area 2B		Volume Group 7		FY 2020 vs. 2019	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2019	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	59.3%	52.4%	1.13	66.4%	0.89	64.6%	0.92	54.5%	1.09
Obstetrics	63.5%	36.2%	1.75	43.0%	0.47	49.9%	1.27	61.8%	1.03
Pediatrics	0.0%	53.2%	N/A	98.6%	N/A	38.2%	N/A	0.0%	N/A
Total Hospital	59.9%	53.9%	1.11	66.2%	0.91	63.5%	0.94	58.3%	1.03
Average Census (Patients)									
Adult Medical-Surgical	109.0	25.5	4.27	111.5	0.98	106.5	1.02	100.3	1.09
Obstetrics	20.3	4.7	4.31	16.3	1.25	14.6	1.39	19.8	1.03
Pediatrics	0.0	1.1	N/A	7.3	N/A	3.2	N/A	0.0	N/A
Total Hospital	182.2	47.4	3.85	162.1	1.12	204.5	0.89	177.2	1.03
Average Length of Stay (Days)									
Adult Medical-Surgical	5.8	4.3	1.34	5.4	1.07	4.8	1.21	5.4	1.06
Obstetrics	2.5	2.4	1.05	2.4	1.07	2.6	0.95	2.6	0.96
Pediatrics	0.0	3.5	N/A	3.6	N/A	3.4	N/A	0.0	N/A
Total Hospital	5.6	4.7	1.19	5.8	0.95	5.2	1.07	5.5	1.01
Surgical Operations									
Inpatient	1,916	1,280	1.50	2,762	0.69	5,196	0.37	1,945	0.99
Outpatient	3,123	4,115	0.76	4,604	0.68	15,397	0.20	3,872	0.81
Inpatient as % of All Surgeries	38.0%	23.7%	1.60	37.5%	1.01	25.2%	1.51	33.4%	1.14
Outpatient Visits									
Non-Emergency Visits	589,805	127,898	4.61	235,708	2.50	396,336	1.49	699,095	0.84
Emergency Visits	53,650	15,799	3.40	39,022	1.37	41,684	1.29	60,495	0.89
Full-Time Equivalents (FTEs)									
Administrators	123.9	20.3	6.11	58.5	2.12	64.4	1.92	142.1	0.87
Nurses, Licensed	741.6	255.1	2.91	773.0	0.96	945.5	0.78	723.7	1.02
Ancillary Nursing Personnel	44.1	42.6	1.03	167.4	0.26	159.2	0.28	43.1	1.02
All Other Personnel	1,189.6	501.2	2.37	1,237.1	0.96	1,851.4	0.64	1,157.5	1.03
Total FTEs	2,099.1	819.2	2.56	2,235.9	0.94	3,020.5	0.69	2,066.3	1.02
FTEs per 100 Patient Census (Adjusted)									
Administrators	32.9	15.7	2.10	17.2	1.91	13.4	2.45	37.0	0.89
Nurses, Licensed	196.7	197.1	1.00	226.9	0.87	197.1	1.00	188.6	1.04
Ancillary Nursing Personnel	11.7	33.0	0.35	49.1	0.24	33.2	0.35	11.2	1.04
All Other Personnel	315.6	387.2	0.81	363.1	0.87	386.0	0.82	301.7	1.05
Total FTEs	556.9	633.0	0.88	656.3	0.85	629.7	0.88	538.6	1.03

Total Hospital:
 Beds Set Up & Staffed 304
 Discharges 12,007
 Inpatient Days 66,684

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Average Beds Used 0
 Discharges 0
 Inpatient Days 0

Newborn Nursery:
 Bassinets 17
 Total Births 2,586
 Newborn Days 4,423

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2020	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	184	6,914	39,906	59.3%	109.0	5.8
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	3	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	4	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	32	2,964	7,432	63.5%	20.3	2.5
Psychiatric	1	15	783	3,389	61.7%	9.3	4.3
Alcoholism/chemical dependency	2	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	1	12	241	3,173	72.2%	8.7	13.2
Mixed Intensive Care	1	36	810	8,184	62.1%	22.4	10.1
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	1	25	296	4,600	50.3%	12.6	15.5
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	114	32	123.9	Surgical Personnel	49	10	51.1
Physicians & Dentists	157	43	173.3	Radiological Services Personnel	64	27	67.7
Medical & Dental Residents	9	0	9.0	Sonographers	12	2	12.0
Dental Hygienists	0	7	5.9	Respiratory Therapists	28	11	32.2
Registered Nurses	567	288	677.7	Occupational Therapists	7	8	10.2
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	1	1	1.5
Licensed Practical Nurses	5	2	5.8	Physical Therapists	14	19	20.7
Ancillary Nursing Personnel	17	85	44.1	Physical Therapy Assistants/Aides	2	6	3.2
Medical Assistants	162	33	175.9	Recreational Therapists	0	1	0.3
Physician Assistants	23	5	25.4	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	48	14	56.0	Psychologists	4	1	4.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	7	0	7.0
Clinical Nurse Specialists	2	0	2.0	All Other Health Professionals	196	66	221.2
Health Info Mgmt-Administrators/Technicians	4	2	4.2	All Other Personnel	184	66	208.6
Pharmacy Personnel	49	13	50.8				
Clinical Laboratory Personnel	88	46	105.5	Total	1,813	788	2,099.1

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Selected Financial Statistics	FY 2020	All GMS Hospitals		Analysis Area		Volume Group		FY 2020 vs. 2019		
		Value	Ratio	2B Value	Ratio	7 Value	Ratio	FY 2019	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$556,684,073	45.6%	46.6%	0.98	44.2%	1.03	46.9%	0.97	42.7%	1.07
Medical Assistance	\$302,248,307	24.8%	13.8%	1.80	20.8%	1.19	12.7%	1.95	26.1%	0.95
Commercial	\$327,069,428	26.8%	34.5%	0.78	31.0%	0.87	34.7%	0.77	27.7%	0.97
All Other	\$34,462,476	2.8%	5.1%	0.55	4.0%	0.70	5.7%	0.50	3.5%	0.81
Deductions as % of Total Gross Patient Revenue										
Medicare	\$418,080,508	34.3%	35.0%	0.98	35.0%	0.98	36.0%	0.95	33.6%	1.02
Medical Assistance	\$230,280,262	18.9%	10.4%	1.82	15.7%	1.20	9.8%	1.92	19.1%	0.99
Commercial	\$158,717,150	13.0%	14.5%	0.89	13.8%	0.94	15.7%	0.83	13.3%	0.98
Charity Care	\$16,743,731	1.4%	1.0%	1.43	1.3%	1.04	1.0%	1.41	1.3%	1.05
Bad Debt	\$24,911,475	2.0%	1.2%	1.74	1.0%	2.00	1.0%	2.01	1.8%	1.12
All Other	\$11,106,780	0.9%	2.6%	0.36	1.2%	0.75	2.7%	0.34	1.5%	0.61
Total Deductions	\$859,839,906	70.5%	64.6%	1.09	68.0%	1.04	66.2%	1.06	70.6%	1.00
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		14.6%	8.4%	1.73	8.2%	1.77	8.0%	1.81	6.8%	2.14
Net Gains/Losses as % of Net Income		N/A	13.8%	N/A	N/A	N/A	13.7%	N/A	N/A	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$128,024,191	33.9%	43.5%	0.78	35.4%	0.96	42.2%	0.80	37.2%	0.91
Supplies & Services	\$218,722,987	57.9%	49.9%	1.16	58.6%	0.99	52.0%	1.11	54.0%	1.07
Capital Component	\$30,958,021	8.2%	6.6%	1.25	6.0%	1.36	5.8%	1.40	8.8%	0.93
Fiscal Statistics										
Operating Margin (%)		10.5%	7.5%	1.40	10.3%	1.02	8.5%	1.24	8.4%	1.26
Total Hospital Net Income (%)		10.5%	8.6%	1.21	9.9%	1.06	9.7%	1.08	8.3%	1.26
Return on Equity (%)		8.0%	4.1%	1.93	6.2%	1.28	6.1%	1.30	5.7%	1.40
Current Ratio		2.2	3.9	0.56	6.7	0.32	4.7	0.46	4.2	0.52
Days in Net Patient Accounts Receivable		41.4	71.5	0.58	49.7	0.83	56.5	0.73	49.9	0.83
Average Payment Period		66.4	90.1	0.74	51.9	1.28	66.2	1.00	35.3	1.88
Equity Financing (%)		73.6%	63.6%	1.16	81.7%	0.90	67.7%	1.09	81.3%	0.91
Long-Term Debt to Equity Ratio		0.0	0.3	N/A	0.1	N/A	0.2	N/A	0.0	N/A
Times Interest Earned		0.0	12.2	N/A	14.2	N/A	16.4	N/A	0.0	N/A
Total Asset Turnover		0.8	0.5	1.61	0.6	1.20	0.6	1.22	0.7	1.11
Average Age of Plant (Years)		13.5	14.1	0.96	11.0	1.23	12.4	1.09	13.4	1.01
Increase (Decrease) Total Net Patient Revenue		7.7%	-2.2%	N/A	-1.8%	N/A	-0.7%	N/A	-1.8%	N/A
Outpatient Gross Revenue (% of Total GPR)		51.2%	63.0%	0.81	51.0%	1.00	57.1%	0.90	53.4%	0.96
Net Revenue Statistics										
Inpatient Net Revenue per Discharge		\$15,109	\$17,652	0.86	\$24,215	0.62	\$20,210	0.75	\$15,835	0.95
Inpatient Net Revenue per Day		\$2,693	\$3,704	0.73	\$4,018	0.67	\$3,871	0.70	\$2,870	0.94
Outpatient Net Revenue per Visit		\$317	\$780	0.41	\$850	0.37	\$898	0.35	\$222	1.43

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$1,220,464,284	Cash & Cash Equivalents	\$260,532	Current Liabilities	\$63,619,152
Less Deductions	\$859,839,906	Net Patient Receivables	\$40,783,359	Long-Term Debt	\$0
Net Patient Revenue	\$360,624,378	Other Receivables	\$2,377,444	Other Liabilities	\$83,084,272
Plus Other Revenue	\$61,477,127			Subtotal	\$146,703,424
Total Revenue	\$422,101,505	Land, Buildings & Equipment (Net)	\$408,295,932	Unrestricted Fund Balance	\$409,187,139
Less Expenses	\$377,705,199	Other Assets	\$104,173,296	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	-\$176,611	Total Assets	\$555,890,563	Total Liabilities & Fund Balance	\$555,890,563
Net Income	\$44,219,695				