

068 Norwood Health Center
 1600 N Chestnut Ave
 Marshfield, WI 54449
 715-384-2188

Fiscal Year: 01/01 to 12/31
 Type: Psychiatric
 Control: County

County: Wood
 Analysis Area: North Central (6)
 Volume Group:

Selected Utilization Statistics	FY 2020	All PSYCH Hospitals		FY 2020 vs. 2019	
		Value	Ratio	FY 2019	Ratio
Occupancy Rate (%)					
Psychiatric	58.7%	70.4%	0.83	56.3%	1.04
Alcoholism/Chemical Dependency	0.0%	75.1%	N/A	0.0%	N/A
Total Hospital	58.7%	71.2%	0.82	56.3%	1.04
Average Census (Patients)					
Psychiatric	7.0	28.5	0.25	9.0	0.78
Alcoholism/Chemical Dependency	0.0	5.2	N/A	0.0	N/A
Total Hospital	7.0	33.2	0.21	9.0	0.78
Average Length of Stay (Days)					
Psychiatric	8.6	6.7	1.28	8.2	1.05
Alcoholism/Chemical Dependency	0.0	4.0	N/A	0.0	N/A
Total Hospital	8.6	6.4	1.35	8.2	1.05
Outpatient Visits					
Non-Emergency Visits	0	47,924	N/A	0	N/A
Emergency Visits	0	1,327	N/A	0	N/A
Full-Time Equivalents (FTEs)					
Administrators	3.3	8.2	0.41	4.2	0.80
Nurses, Licensed	6.7	52.1	0.13	7.3	0.92
Psychologists	1.0	11.1	0.09	1.0	1.00
Social Workers	2.1	28.1	0.07	2.0	1.03
All Other Personnel	19.8	190.9	0.10	18.9	1.04
Total FTEs	32.9	290.4	0.11	33.4	0.98
FTEs per 100 Patient Census (Adjusted)					
Administrators	47.2	12.2	3.88	46.4	1.02
Nurses, Licensed	95.5	77.5	1.23	81.1	1.18
Psychologists	14.2	16.5	0.86	11.1	1.28
Social Workers	29.1	41.9	0.70	22.2	1.31
All Other Personnel	280.9	283.9	0.99	210.1	1.34
Total FTEs	466.9	431.9	1.08	370.9	1.26

Total Hospital:
 Beds Set Up & Staffed 12
 Discharges 300
 Inpatient Days 2,577

Contract with:
 Health Maintenance Organization (HMO) No
 Preferred Provider Organization (PPO) No

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2020	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	1	12	300	2,577	58.7%	7.0	8.6
Alcoholism/chemical dependency	2	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	0	9	3.3	Surgical Personnel	0	0	0.0
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	5	5	6.7	Occupational Therapists	1	0	1.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	1	0.2
Licensed Practical Nurses	0	0	0.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	6	5	8.6	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	1	0.3	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	0	0	0.0	Psychologists	1	0	1.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	2	1	2.1
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	2	0	2.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	0	19	7.8
Pharmacy Personnel	0	0	0.0				
Clinical Laboratory Personnel	0	0	0.0				
				Total	17	41	32.9

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Selected Financial Statistics			All PSYCH Hospitals		FY 2020 vs. 2019	
			Value	Ratio	FY 2019	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$2,072,771	43.2%	10.2%	4.25	35.3%	1.22
Medical Assistance	\$1,661,835	34.7%	41.5%	0.84	38.9%	0.89
Commercial	\$894,792	18.7%	42.6%	0.44	18.8%	0.99
All Other	\$165,550	3.5%	5.8%	0.60	7.0%	0.49
Deductions as % of Total Gross Patient Revenue						
Medicare	\$759,024	15.8%	6.6%	2.40	14.3%	1.10
Medical Assistance	\$541,633	11.3%	19.1%	0.59	13.2%	0.86
Commercial	\$287,771	6.0%	16.4%	0.37	6.4%	0.94
Charity Care	\$19,122	0.4%	2.1%	0.19	0.2%	2.34
Bad Debt	\$59,711	1.2%	0.6%	1.98	5.1%	0.24
All Other	\$5,963	0.1%	2.2%	0.06	0.6%	0.22
Total Deductions	\$1,673,224	34.9%	47.1%	0.74	39.8%	0.88
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		44.8%	23.0%	1.95	30.1%	1.49
Net Gains/Losses as % of Net Income		0.0%	26.5%	N/A	0.0%	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$3,147,004	63.7%	48.7%	1.31	67.1%	0.95
Supplies & Services	\$1,791,578	36.3%	47.1%	0.77	32.8%	1.11
Capital Component	\$2,947	0.1%	4.2%	0.01	0.1%	1.03
Fiscal Statistics						
Operating Margin (%)		12.6%	4.7%	2.70	-1.5%	N/A
Total Hospital Net Income (%)		12.6%	6.3%	2.02	-1.5%	N/A
Return on Equity (%)		0.0%	5.7%	N/A	0.0%	N/A
Current Ratio		0.00	2.3	N/A	0.00	N/A
Days in Net Patient Accounts Receivable		0.00	55.8	N/A	0.00	N/A
Average Payment Period		0.00	69.4	N/A	0.00	N/A
Equity Financing (%)		0.0%	52.8%	N/A	0.0%	N/A
Long-Term Debt to Equity Ratio		0.00	0.4	N/A	0.00	N/A
Times Interest Earned		0.00	10.6	N/A	0.00	N/A
Total Asset Turnover		0.00	0.9	N/A	0.00	N/A
Average Age of Plant (Years)		0.00	9.5	N/A	0.00	N/A
Increase (Decrease) Total Net Patient Revenue		-11.3%	10.3%	N/A	22.4%	N/A
Outpatient Gross Revenue (% of Total GPR)		N/A	51.6%	N/A	N/A	N/A
Net Revenue Statistics						
Inpatient Net Revenue per Discharge	\$10,605		\$7,661	1.38	\$9,503	1.12
Inpatient Net Revenue per Day	\$1,235		\$1,228	1.01	\$1,162	1.06
Outpatient Net Revenue per Visit	\$0		\$746	N/A	\$0	N/A

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$4,794,948	Cash & Cash Equivalents	\$0	Current Liabilities	\$0
Less Deductions	\$1,673,224	Net Patient Receivables	\$0	Long-Term Debt	\$0
Net Patient Revenue	\$3,121,724	Other Receivables	\$0	Other Liabilities	\$0
Plus Other Revenue	\$2,534,550			Subtotal	\$0
Total Revenue	\$5,656,275	Land, Buildings & Equipment (Net)	\$0	Unrestricted Fund Balance	\$0
Less Expenses	\$4,941,529	Other Assets	\$0	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0			Total Liabilities & Fund Balance	\$0
Net Income	\$714,746	Total Assets	\$0		