

099 Rogers Memorial Hospital Inc
 34700 Valley Road
 Oconomowoc, WI 53066
 262-646-4411

Fiscal Year: 08/01 to 07/31
 Type: Psychiatric
 Control: Other Not-For-Profit

County: Waukesha
 Analysis Area: Southeastern (2A)
 Volume Group:

Selected Utilization Statistics	FY 2020	All PSYCH Hospitals		FY 2020 vs. 2019	
		Value	Ratio	FY 2019	Ratio
Occupancy Rate (%)					
Psychiatric	86.8%	70.4%	1.23	88.7%	0.98
Alcoholism/Chemical Dependency	87.5%	75.1%	1.17	0.0%	N/A
Total Hospital	86.8%	71.2%	1.22	88.7%	0.98
Average Census (Patients)					
Psychiatric	55.5	28.5	1.95	62.9	0.88
Alcoholism/Chemical Dependency	7.0	5.2	1.36	0.0	N/A
Total Hospital	62.5	33.2	1.89	62.9	0.99
Average Length of Stay (Days)					
Psychiatric	9.1	6.7	1.36	8.1	1.12
Alcoholism/Chemical Dependency	4.5	4.0	1.13	0.0	N/A
Total Hospital	8.2	6.4	1.29	8.2	1.00
Outpatient Visits					
Non-Emergency Visits	29,765	47,924	0.62	24,159	1.23
Emergency Visits	0	1,327	N/A	0	N/A
Full-Time Equivalents (FTEs)					
Administrators	12.5	8.2	1.52	25.1	0.50
Nurses, Licensed	102.6	52.1	1.97	82.0	1.25
Psychologists	2.8	11.1	0.25	0.8	3.47
Social Workers	102.7	28.1	3.65	93.0	1.10
All Other Personnel	700.4	190.9	3.67	521.3	1.34
Total FTEs	920.9	290.4	3.17	722.1	1.28
FTEs per 100 Patient Census (Adjusted)					
Administrators	7.3	12.2	0.60	16.9	0.43
Nurses, Licensed	59.8	77.5	0.77	55.4	1.08
Psychologists	1.6	16.5	0.10	0.5	2.99
Social Workers	59.9	41.9	1.43	62.8	0.95
All Other Personnel	408.3	283.9	1.44	352.4	1.16
Total FTEs	536.8	431.9	1.24	488.1	1.10

Total Hospital:
 Beds Set Up & Staffed 72
 Discharges 2,795
 Inpatient Days 22,885

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 07/31/2020	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	1	64	2,224	20,324	86.8%	55.5	9.1
Alcoholism/chemical dependency	2	8	571	2,561	87.5%	7.0	4.5
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	12	1	12.5	Surgical Personnel	0	0	0.0
Physicians & Dentists	30	5	31.8	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	3	1	3.4	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	57	52	88.6	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	1	3	2.9	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	31	29	45.6	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	20	13	25.3
Physician Assistants	2	0	2.0	Dietitians & Nutritionists	21	17	32.6
Nurse Practitioners	9	2	9.7	Psychologists	1	3	2.8
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	92	32	102.7
Clinical Nurse Specialists	1	1	1.4	All Other Health Professionals	244	165	338.8
Health Info Mgmt-Administrators/Technicians	12	3	12.7	All Other Personnel	182	47	205.3
Pharmacy Personnel	3	0	3.0				
Clinical Laboratory Personnel	0	0	0.0				
				Total	721	374	920.9

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Selected Financial Statistics	FY 2020	All PSYCH Hospitals		FY 2020 vs. 2019		
		Value	Ratio	FY 2019	Ratio	
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$9,506,973	4.2%	10.2%	0.42	5.5%	0.77
Medical Assistance	\$26,746,150	11.9%	41.5%	0.29	12.1%	0.98
Commercial	\$185,568,166	82.8%	42.6%	1.95	80.8%	1.03
All Other	\$2,215,912	1.0%	5.8%	0.17	1.6%	0.62
Deductions as % of Total Gross Patient Revenue						
Medicare	\$6,653,223	3.0%	6.6%	0.45	4.0%	0.74
Medical Assistance	\$17,646,567	7.9%	19.1%	0.41	7.8%	1.01
Commercial	\$61,043,228	27.2%	16.4%	1.66	27.0%	1.01
Charity Care	\$2,087,624	0.9%	2.1%	0.44	0.7%	1.27
Bad Debt	\$1,677,653	0.7%	0.6%	1.19	1.4%	0.53
All Other	\$890,486	0.4%	2.2%	0.18	0.8%	0.51
Total Deductions	\$89,998,781	40.2%	47.1%	0.85	41.8%	0.96
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		1.2%	23.0%	0.05	0.1%	13.32
Net Gains/Losses as % of Net Income		11.3%	26.5%	1.15	9.8%	1.15
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$58,078,000	55.9%	48.7%	1.15	58.5%	0.95
Supplies & Services	\$35,724,326	34.4%	47.1%	0.73	33.3%	1.03
Capital Component	\$10,139,201	9.8%	4.2%	2.34	8.2%	1.19
Fiscal Statistics						
Operating Margin (%)		23.4%	4.7%	5.00	20.7%	1.13
Total Hospital Net Income (%)		25.6%	6.3%	4.09	22.5%	1.14
Return on Equity (%)		12.7%	5.7%	2.24	12.0%	1.06
Current Ratio		2.16	2.3	0.92	1.22	1.77
Days in Net Patient Accounts Receivable		56.51	55.8	1.01	27.36	2.07
Average Payment Period		158.57	69.4	2.29	121.11	1.31
Equity Financing (%)		54.3%	52.8%	1.03	1.6%	33.09
Long-Term Debt to Equity Ratio		0.44	0.4	1.20	14.39	0.03
Times Interest Earned		20.26	10.6	1.91	22.60	0.90
Total Asset Turnover		0.48	0.9	0.54	0.52	0.92
Average Age of Plant (Years)		6.51	9.5	0.69	10.88	0.60
Increase (Decrease) Total Net Patient Revenue		23.6%	10.3%	2.30	10.7%	2.21
Outpatient Gross Revenue (% of Total GPR)		63.5%	51.6%	1.23	57.5%	1.10
Net Revenue Statistics						
Inpatient Net Revenue per Discharge	\$12,377		\$7,661	1.62	\$12,033	1.03
Inpatient Net Revenue per Day	\$1,509		\$1,228	1.23	\$1,475	1.02
Outpatient Net Revenue per Visit	\$3,397		\$746	4.55	\$3,194	1.06

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$224,037,200	Cash & Cash Equivalents	\$67,951,614	Current Liabilities	\$41,778,554
Less Deductions	\$89,998,781	Net Patient Receivables	\$20,693,938	Long-Term Debt	\$67,479,902
Net Patient Revenue	\$134,038,419	Other Receivables	\$73,125	Other Liabilities	\$19,142,781
Plus Other Revenue	\$1,618,223			Subtotal	\$128,401,237
Total Revenue	\$135,656,643	Land, Buildings & Equipment (Net)	\$94,752,710	Unrestricted Fund Balance	\$152,338,925
Less Expenses	\$103,941,527	Other Assets	\$97,268,775	Restricted Fund Balance	\$22,433,589
Non-Operating Gains/Losses	\$4,040,389			Total Liabilities & Fund Balance	\$280,740,162
Net Income	\$35,755,506	Total Assets	\$280,740,162		