

140 Waukesha County Mental Health Center
 1501 Airport Rd
 Waukesha, WI 53188
 262-548-7957

Fiscal Year: 01/01 to 12/31
 Type: Psychiatric
 Control: County

County: Waukesha
 Analysis Area: Southeastern (2A)
 Volume Group:

Selected Utilization Statistics	FY 2020	All PSYCH Hospitals		FY 2020 vs. 2019	
		Value	Ratio	FY 2019	Ratio
Occupancy Rate (%)					
Psychiatric	56.5%	70.4%	0.80	66.7%	0.85
Alcoholism/Chemical Dependency	0.0%	75.1%	N/A	0.0%	N/A
Total Hospital	56.5%	71.2%	0.79	66.7%	0.85
Average Census (Patients)					
Psychiatric	15.8	28.5	0.56	18.7	0.85
Alcoholism/Chemical Dependency	0.0	5.2	N/A	0.0	N/A
Total Hospital	15.8	33.2	0.48	18.7	0.85
Average Length of Stay (Days)					
Psychiatric	11.8	6.7	1.75	14.1	0.83
Alcoholism/Chemical Dependency	0.0	4.0	N/A	0.0	N/A
Total Hospital	11.8	6.4	1.85	14.1	0.84
Outpatient Visits					
Non-Emergency Visits	0	47,924	N/A	0	N/A
Emergency Visits	0	1,327	N/A	0	N/A
Full-Time Equivalents (FTEs)					
Administrators	3.4	8.2	0.42	3.0	1.13
Nurses, Licensed	13.8	52.1	0.26	10.4	1.33
Psychologists	0.6	11.1	0.05	1.0	0.60
Social Workers	3.2	28.1	0.11	3.2	1.00
All Other Personnel	28.3	190.9	0.15	27.0	1.05
Total FTEs	49.3	290.4	0.17	44.6	1.11
FTEs per 100 Patient Census (Adjusted)					
Administrators	20.3	12.2	1.67	16.2	1.25
Nurses, Licensed	82.6	77.5	1.07	56.3	1.47
Psychologists	3.6	16.5	0.22	5.4	0.66
Social Workers	19.2	41.9	0.46	17.3	1.11
All Other Personnel	169.5	283.9	0.60	146.4	1.16
Total FTEs	295.2	431.9	0.68	241.7	1.22

Total Hospital:
 Beds Set Up & Staffed 28
 Discharges 492
 Inpatient Days 5,790

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2020	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	2	28	492	5,790	56.5%	15.8	11.8
Alcoholism/chemical dependency	2	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	3	1	3.4	Surgical Personnel	0	0	0.0
Physicians & Dentists	2	1	2.2	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	7	12	13.8	Occupational Therapists	1	2	1.2
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	2	2	2.3
Licensed Practical Nurses	0	0	0.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	12	11	17.2	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	1	1	1.2
Nurse Practitioners	0	0	0.0	Psychologists	0	2	0.6
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	3	4	3.2
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	2	0	2.0
Health Info Mgmt-Administrators/Technicians	1	1	1.2	All Other Personnel	1	3	1.0
Pharmacy Personnel	0	0	0.0				
Clinical Laboratory Personnel	0	0	0.0				
				Total	35	40	49.3

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Selected Financial Statistics	FY 2020		All PSYCH Hospitals		FY 2020 vs. 2019	
			Value	Ratio	FY 2019	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$2,857,590	40.0%	10.2%	3.93	44.7%	0.89
Medical Assistance	\$1,788,367	25.0%	41.5%	0.60	22.1%	1.13
Commercial	\$1,300,223	18.2%	42.6%	0.43	15.7%	1.16
All Other	\$1,193,039	16.7%	5.8%	2.90	17.5%	0.96
Deductions as % of Total Gross Patient Revenue						
Medicare	\$2,235,359	31.3%	6.6%	4.75	30.3%	1.03
Medical Assistance	\$1,110,662	15.6%	19.1%	0.81	13.2%	1.18
Commercial	\$978,183	13.7%	16.4%	0.84	10.3%	1.34
Charity Care	\$0	0.0%	2.1%	N/A	0.0%	N/A
Bad Debt	\$0	0.0%	0.6%	N/A	0.0%	N/A
All Other	\$724,615	10.1%	2.2%	4.53	9.4%	1.09
Total Deductions	\$5,048,819	70.7%	47.1%	1.50	63.2%	1.12
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		70.8%	23.0%	3.08	63.7%	1.11
Net Gains/Losses as % of Net Income		0.0%	26.5%	N/A	0.0%	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$5,003,603	70.0%	48.7%	1.44	69.1%	1.01
Supplies & Services	\$1,954,529	27.3%	47.1%	0.58	28.3%	0.97
Capital Component	\$194,546	2.7%	4.2%	0.65	2.7%	1.02
Fiscal Statistics						
Operating Margin (%)		0.0%	4.7%	N/A	0.0%	N/A
Total Hospital Net Income (%)		0.0%	6.3%	N/A	0.0%	N/A
Return on Equity (%)		0.0%	5.7%	N/A	0.0%	N/A
Current Ratio		0.00	2.3	N/A	0.00	N/A
Days in Net Patient Accounts Receivable		0.00	55.8	N/A	0.00	N/A
Average Payment Period		0.00	69.4	N/A	0.00	N/A
Equity Financing (%)		0.0%	52.8%	N/A	0.0%	N/A
Long-Term Debt to Equity Ratio		0.00	0.4	N/A	0.00	N/A
Times Interest Earned		0.00	10.6	N/A	0.00	N/A
Total Asset Turnover		0.00	0.9	N/A	0.00	N/A
Average Age of Plant (Years)		0.00	9.5	N/A	0.00	N/A
Increase (Decrease) Total Net Patient Revenue		-28.2%	10.3%	N/A	-18.1%	1.56
Outpatient Gross Revenue (% of Total GPR)		N/A	51.6%	N/A	N/A	N/A
Net Revenue Statistics						
Inpatient Net Revenue per Discharge	\$4,249		\$7,661	0.55	\$6,004	0.71
Inpatient Net Revenue per Day	\$342		\$1,228	0.28	\$432	0.79
Outpatient Net Revenue per Visit	\$0		\$746	N/A	\$0	N/A

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$7,139,219	Cash & Cash Equivalents	\$0	Current Liabilities	\$0
Less Deductions	\$5,048,819	Net Patient Receivables	\$0	Long-Term Debt	\$0
Net Patient Revenue	\$2,090,400	Other Receivables	\$0	Other Liabilities	\$0
Plus Other Revenue	\$5,062,277			Subtotal	\$0
Total Revenue	\$7,152,678	Land, Buildings & Equipment (Net)	\$0	Unrestricted Fund Balance	\$0
Less Expenses	\$7,152,678	Other Assets	\$0	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0			Total Liabilities & Fund Balance	\$0
Net Income	\$0	Total Assets	\$0		