

144 North Central Health Care
 1100 Lakeview Dr
 Wausau, WI 54403
 715-848-4600

Fiscal Year: 01/01 to 12/31
 Type: Psychiatric
 Control: County

County: Marathon
 Analysis Area: North Central (6)
 Volume Group:

Selected Utilization Statistics	FY 2020	All PSYCH Hospitals		FY 2020 vs. 2019	
		Value	Ratio	FY 2019	Ratio
Occupancy Rate (%)					
Psychiatric	67.6%	70.4%	0.96	80.7%	0.84
Alcoholism/Chemical Dependency	0.0%	75.1%	N/A	0.0%	N/A
Total Hospital	73.9%	71.2%	1.04	82.0%	0.90
Average Census (Patients)					
Psychiatric	10.8	28.5	0.38	12.9	0.84
Alcoholism/Chemical Dependency	0.7	5.2	0.13	0.6	1.17
Total Hospital	21.4	33.2	0.65	34.4	0.62
Average Length of Stay (Days)					
Psychiatric	5.9	6.7	0.88	6.5	0.91
Alcoholism/Chemical Dependency	2.7	4.0	0.69	2.5	1.10
Total Hospital	10.2	6.4	1.61	15.4	0.66
Outpatient Visits					
Non-Emergency Visits	164,642	47,924	3.44	170,824	0.96
Emergency Visits	3,799	1,327	2.86	2,326	1.63
Full-Time Equivalents (FTEs)					
Administrators	2.0	8.2	0.24	0.0	N/A
Nurses, Licensed	27.6	52.1	0.53	26.6	1.04
Psychologists	4.0	11.1	0.36	2.0	2.00
Social Workers	8.4	28.1	0.30	7.0	1.21
All Other Personnel	321.5	190.9	1.68	342.9	0.94
Total FTEs	363.6	290.4	1.25	378.6	0.96
FTEs per 100 Patient Census (Adjusted)					
Administrators	4.7	12.2	0.38	0.0	N/A
Nurses, Licensed	64.4	77.5	0.83	26.4	2.45
Psychologists	9.3	16.5	0.57	2.0	4.72
Social Workers	19.7	41.9	0.47	6.9	2.85
All Other Personnel	750.5	283.9	2.64	339.2	2.21
Total FTEs	848.7	431.9	1.97	374.5	2.27

Total Hospital:
 Beds Set Up & Staffed 29
 Discharges 766
 Inpatient Days 7,846

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2020	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	1	16	674	3,961	67.6%	10.8	5.9
Alcoholism/chemical dependency	1	0	89	243	0.0%	0.7	2.7
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	1	13	339	3,642	76.5%	10.0	10.7

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	2	0	2.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	3	1	3.9	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	4	6	4.7
Registered Nurses	20	45	20.6	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	2	0	2.0
Licensed Practical Nurses	5	9	5.8	Physical Therapists	2	0	2.0
Ancillary Nursing Personnel	32	90	32.6	Physical Therapy Assistants/Aides	1	3	1.3
Medical Assistants	3	1	3.9	Recreational Therapists	0	0	0.0
Physician Assistants	3	1	3.9	Dietitians & Nutritionists	1	2	1.6
Nurse Practitioners	1	1	1.2	Psychologists	4	0	4.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	8	4	8.4
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	123	37	123.3
Health Info Mgmt-Administrators/Technicians	6	1	6.7	All Other Personnel	123	50	123.6
Pharmacy Personnel	5	1	5.2				
Clinical Laboratory Personnel	7	0	7.0				
				Total	355	252	363.6

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Selected Financial Statistics			All PSYCH Hospitals		FY 2020 vs. 2019	
			Value	Ratio	FY 2019	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$13,790,480	26.7%	10.2%	2.62	23.2%	1.15
Medical Assistance	\$31,322,073	60.6%	41.5%	1.46	60.8%	1.00
Commercial	\$2,377,582	4.6%	42.6%	0.11	5.2%	0.89
All Other	\$4,182,648	8.1%	5.8%	1.41	10.8%	0.75
Deductions as % of Total Gross Patient Revenue						
Medicare	\$7,865,025	15.2%	6.6%	2.31	13.2%	1.16
Medical Assistance	\$6,543,816	12.7%	19.1%	0.66	12.0%	1.06
Commercial	\$877,801	1.7%	16.4%	0.10	2.0%	0.83
Charity Care	\$3,460,108	6.7%	2.1%	3.19	9.1%	0.74
Bad Debt	\$414,437	0.8%	0.6%	1.28	0.6%	1.40
All Other	-\$64,795	-0.1%	2.2%	N/A	-0.1%	0.87
Total Deductions	\$19,096,392	37.0%	47.1%	0.78	36.7%	1.01
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		32.6%	23.0%	1.42	31.0%	1.05
Net Gains/Losses as % of Net Income		N/A	26.5%	N/A	N/A	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$27,582,911	53.4%	48.7%	1.10	54.0%	0.99
Supplies & Services	\$22,556,385	43.6%	47.1%	0.93	42.9%	1.02
Capital Component	\$1,556,377	3.0%	4.2%	0.72	3.1%	0.97
Fiscal Statistics						
Operating Margin (%)		-6.9%	4.7%	N/A	-11.4%	0.61
Total Hospital Net Income (%)		-6.4%	6.3%	N/A	-10.2%	0.62
Return on Equity (%)		-5.2%	5.7%	N/A	-10.2%	0.51
Current Ratio		1.76	2.3	0.75	1.65	1.07
Days in Net Patient Accounts Receivable		26.71	55.8	0.48	28.44	0.94
Average Payment Period		28.08	69.4	0.40	31.61	0.89
Equity Financing (%)		47.8%	52.8%	0.91	58.0%	0.82
Long-Term Debt to Equity Ratio		0.34	0.4	0.93	0.37	0.94
Times Interest Earned		-1,703.23	10.6	N/A	-2,827.27	0.60
Total Asset Turnover		0.81	0.9	0.91	0.98	0.83
Average Age of Plant (Years)		24.00	9.5	2.53	20.31	1.18
Increase (Decrease) Total Net Patient Revenue		10.2%	10.3%	0.99	15.0%	0.68
Outpatient Gross Revenue (% of Total GPR)		73.3%	51.6%	1.42	86.5%	0.85
Net Revenue Statistics						
Inpatient Net Revenue per Discharge	\$12,180		\$7,661	1.59	\$5,303	2.30
Inpatient Net Revenue per Day	\$2,226		\$1,228	1.81	\$870	2.56
Outpatient Net Revenue per Visit	\$140		\$746	0.19	\$173	0.81

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$51,672,783	Cash & Cash Equivalents	-\$1,017,121	Current Liabilities	\$3,873,098
Less Deductions	\$19,096,392	Net Patient Receivables	\$2,377,491	Long-Term Debt	\$9,779,490
Net Patient Revenue	\$32,576,391	Other Receivables	\$4,977,100	Other Liabilities	\$12,948,183
Plus Other Revenue	\$15,779,236			Subtotal	\$26,600,771
Total Revenue	\$48,355,627	Land, Buildings & Equipment (Net)	\$21,535,333	Unrestricted Fund Balance	\$28,416,191
Less Expenses	\$51,695,673	Other Assets	\$31,563,870	Restricted Fund Balance	\$3,213,262
Non-Operating Gains/Losses	\$246,873			Total Liabilities & Fund Balance	\$55,016,962
Net Income	-\$3,093,173	Total Assets	\$59,436,673		