

147 Milwaukee County Behavioral Health Complex
 9455 W Watertown Plank Rd
 Milwaukee, WI 53226
 414-257-6995

Fiscal Year: 01/01 to 12/31
 Type: Psychiatric
 Control: County

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group:

Selected Utilization Statistics	FY 2020	All PSYCH Hospitals		FY 2020 vs. 2019	
		Value	Ratio	FY 2019	Ratio
Occupancy Rate (%)					
Psychiatric	102.1%	70.4%	1.45	91.3%	1.12
Alcoholism/Chemical Dependency	0.0%	75.1%	N/A	0.0%	N/A
Total Hospital	102.1%	71.2%	1.43	91.3%	1.12
Average Census (Patients)					
Psychiatric	35.7	28.5	1.26	49.3	0.72
Alcoholism/Chemical Dependency	0.0	5.2	N/A	0.0	N/A
Total Hospital	35.7	33.2	1.08	49.3	0.72
Average Length of Stay (Days)					
Psychiatric	13.1	6.7	1.96	13.4	0.98
Alcoholism/Chemical Dependency	0.0	4.0	N/A	0.0	N/A
Total Hospital	12.5	6.4	1.97	13.4	0.94
Outpatient Visits					
Non-Emergency Visits	136	47,924	0.00	273	0.50
Emergency Visits	6,471	1,327	4.88	7,491	0.86
Full-Time Equivalents (FTEs)					
Administrators	40.0	8.2	4.88	45.7	0.88
Nurses, Licensed	105.9	52.1	2.03	105.1	1.01
Psychologists	29.4	11.1	2.65	38.8	0.76
Social Workers	56.1	28.1	1.99	57.5	0.98
All Other Personnel	220.8	190.9	1.16	276.2	0.80
Total FTEs	452.1	290.4	1.56	523.3	0.86
FTEs per 100 Patient Census (Adjusted)					
Administrators	20.7	12.2	1.70	28.3	0.73
Nurses, Licensed	54.9	77.5	0.71	65.1	0.84
Psychologists	15.2	16.5	0.92	24.0	0.63
Social Workers	29.1	41.9	0.69	35.6	0.82
All Other Personnel	114.4	283.9	0.40	170.9	0.67
Total FTEs	234.2	431.9	0.54	323.9	0.72

Total Hospital:

Beds Set Up & Staffed 35
 Discharges 1,043
 Inpatient Days 13,077

Contract with:

Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) No

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2020	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	1	35	995	13,077	102.1%	35.7	13.1
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	40	0	40.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	1	8	4.7	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	83	16	95.1	Occupational Therapists	6	0	6.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	14	12	28.0	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	1	0	1.0
Nurse Practitioners	10	4	10.9	Psychologists	24	13	29.4
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	55	3	56.1
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	13	0	13.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	168	0	168.0
Pharmacy Personnel	0	0	0.0				
Clinical Laboratory Personnel	0	0	0.0				
				Total	415	56	452.1

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Selected Financial Statistics	FY 2020		All PSYCH Hospitals		FY 2020 vs. 2019	
			Value	Ratio	FY 2019	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$8,700,120	5.5%	10.2%	0.54	8.3%	0.66
Medical Assistance	\$118,325,183	74.6%	41.5%	1.80	70.9%	1.05
Commercial	\$1,639,958	1.0%	42.6%	0.02	1.4%	0.74
All Other	\$29,868,183	18.8%	5.8%	3.27	19.4%	0.97
Deductions as % of Total Gross Patient Revenue						
Medicare	\$3,953,846	2.5%	6.6%	0.38	2.5%	0.99
Medical Assistance	\$14,232,490	9.0%	19.1%	0.47	14.4%	0.62
Commercial	\$541,565	0.3%	16.4%	0.02	0.4%	0.77
Charity Care	\$7,525,529	4.7%	2.1%	2.26	6.5%	0.73
Bad Debt	-\$2,211,163	-1.4%	0.6%	N/A	0.0%	N/A
All Other	\$13,196,727	8.3%	2.2%	3.72	6.3%	1.33
Total Deductions	\$37,238,997	23.5%	47.1%	0.50	30.2%	0.78
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		46.7%	23.0%	2.03	48.2%	0.97
Net Gains/Losses as % of Net Income		0.0%	26.5%	N/A	0.0%	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$64,673,567	28.1%	48.7%	0.58	31.9%	0.88
Supplies & Services	\$163,610,679	71.2%	47.1%	1.51	67.4%	1.06
Capital Component	\$1,540,354	0.7%	4.2%	0.16	0.7%	1.00
Fiscal Statistics						
Operating Margin (%)		-1.0%	4.7%	N/A	0.0%	N/A
Total Hospital Net Income (%)		0.0%	6.3%	N/A	0.0%	N/A
Return on Equity (%)		0.0%	5.7%	N/A	0.0%	N/A
Current Ratio		5.02	2.3	2.14	4.59	1.09
Days in Net Patient Accounts Receivable		76.10	55.8	1.37	89.41	0.85
Average Payment Period		25.49	69.4	0.37	28.22	0.90
Equity Financing (%)		40.5%	52.8%	0.77	36.3%	1.11
Long-Term Debt to Equity Ratio		0.04	0.4	0.12	0.06	0.73
Times Interest Earned		1.00	10.6	0.09	1.00	1.00
Total Asset Turnover		2.68	0.9	3.00	2.55	1.05
Average Age of Plant (Years)		26.66	9.5	2.81	32.22	0.83
Increase (Decrease) Total Net Patient Revenue		11.4%	10.3%	1.10	8.7%	1.31
Outpatient Gross Revenue (% of Total GPR)		80.7%	51.6%	1.56	69.8%	1.16
Net Revenue Statistics						
Inpatient Net Revenue per Discharge		\$19,393	\$7,661	2.53	\$19,203	1.01
Inpatient Net Revenue per Day		\$1,481	\$1,228	1.21	\$1,452	1.02
Outpatient Net Revenue per Visit		\$14,962	\$746	20.06	\$10,704	1.40

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$158,533,444	Cash & Cash Equivalents	-\$1,914,371	Current Liabilities	\$15,912,192
Less Deductions	\$37,238,997	Net Patient Receivables	\$25,221,216	Long-Term Debt	\$1,467,975
Net Patient Revenue	\$121,294,447	Other Receivables	-\$17,950,842	Other Liabilities	\$33,161,885
Plus Other Revenue	\$106,158,764			Subtotal	\$50,542,052
Total Revenue	\$227,453,212	Land, Buildings & Equipment (Net)	\$3,518,358	Unrestricted Fund Balance	\$34,424,035
Less Expenses	\$229,824,600	Other Assets	\$76,091,726	Restricted Fund Balance	\$5,553
Non-Operating Gains/Losses	\$2,371,388			Total Liabilities & Fund Balance	\$84,966,087
Net Income	\$0	Total Assets	\$84,966,087		