

172 Bellin Psychiatric Center
 301 E St Joseph Ave, PO Box 23725
 Green Bay, WI 54305
 920-433-3630

Fiscal Year: 10/01 to 09/30
 Type: Psychiatric
 Control: Other Not-For-Profit

County: Brown
 Analysis Area: Northeastern (4)
 Volume Group:

Selected Utilization Statistics	FY 2020	All PSYCH Hospitals		FY 2020 vs. 2019	
		Value	Ratio	FY 2019	Ratio
Occupancy Rate (%)					
Psychiatric	56.7%	70.4%	0.81	39.0%	1.45
Alcoholism/Chemical Dependency	66.4%	75.1%	0.88	51.6%	1.29
Total Hospital	58.0%	71.2%	0.81	40.4%	1.43
Average Census (Patients)					
Psychiatric	22.1	28.5	0.78	18.3	1.21
Alcoholism/Chemical Dependency	4.0	5.2	0.77	3.1	1.29
Total Hospital	26.1	33.2	0.79	21.4	1.22
Average Length of Stay (Days)					
Psychiatric	5.4	6.7	0.81	5.2	1.05
Alcoholism/Chemical Dependency	3.4	4.0	0.84	3.1	1.08
Total Hospital	5.0	6.4	0.78	4.7	1.05
Outpatient Visits					
Non-Emergency Visits	80,127	47,924	1.67	78,819	1.02
Emergency Visits	0	1,327	N/A	0	N/A
Full-Time Equivalents (FTEs)					
Administrators	2.5	8.2	0.31	2.0	1.25
Nurses, Licensed	53.5	52.1	1.03	48.6	1.10
Psychologists	8.6	11.1	0.78	8.8	0.97
Social Workers	51.6	28.1	1.83	53.4	0.97
All Other Personnel	83.9	190.9	0.44	70.1	1.20
Total FTEs	200.0	290.4	0.69	182.9	1.09
FTEs per 100 Patient Census (Adjusted)					
Administrators	4.2	12.2	0.35	3.6	1.16
Nurses, Licensed	90.2	77.5	1.16	88.0	1.03
Psychologists	14.5	16.5	0.88	16.0	0.91
Social Workers	86.9	41.9	2.08	96.6	0.90
All Other Personnel	141.4	283.9	0.50	126.9	1.11
Total FTEs	337.2	431.9	0.78	331.1	1.02

Total Hospital:
 Beds Set Up & Staffed 45
 Discharges 1,927
 Inpatient Days 9,552

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2020	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	4	0	0	0	0.0%	0.0	0.0
Orthopedic	4	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	4	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	4	0	0	0	0.0%	0.0	0.0
Obstetrics	4	0	0	0	0.0%	0.0	0.0
Psychiatric	1	39	1,491	8,094	56.7%	22.1	5.4
Alcoholism/chemical dependency	1	6	434	1,458	66.4%	4.0	3.4
ICU/CCU							
Medical-Surgical Intensive Care	4	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	4	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	2	1	2.5	Surgical Personnel	0	0	0.0
Physicians & Dentists	10	1	10.5	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	25	32	42.4	Occupational Therapists	0	2	1.1
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	2	0	2.0
Licensed Practical Nurses	4	1	4.5	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	6	9	11.0	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	3	3	4.8	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	6	1	6.7	Psychologists	8	1	8.6
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	43	11	51.6
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	3	11	9.4
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	34	33	45.1
Pharmacy Personnel	0	0	0.0				
Clinical Laboratory Personnel	0	0	0.0				
				Total	146	106	200.0

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Selected Financial Statistics	FY 2020	All PSYCH Hospitals		FY 2020 vs. 2019		
		Value	Ratio	FY 2019	Ratio	
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$8,655,913	17.1%	10.2%	1.68	17.4%	0.99
Medical Assistance	\$16,463,801	32.6%	41.5%	0.79	31.2%	1.05
Commercial	\$22,987,925	45.5%	42.6%	1.07	47.0%	0.97
All Other	\$2,373,427	4.7%	5.8%	0.82	4.4%	1.07
Deductions as % of Total Gross Patient Revenue						
Medicare	\$5,484,015	10.9%	6.6%	1.65	10.6%	1.02
Medical Assistance	\$10,866,977	21.5%	19.1%	1.12	20.1%	1.07
Commercial	\$6,725,231	13.3%	16.4%	0.81	14.2%	0.94
Charity Care	\$816,141	1.6%	2.1%	0.77	1.9%	0.84
Bad Debt	\$867,208	1.7%	0.6%	2.73	1.8%	0.95
All Other	\$767,725	1.5%	2.2%	0.68	1.7%	0.92
Total Deductions	\$25,527,297	50.6%	47.1%	1.07	50.3%	1.00
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		3.7%	23.0%	0.16	2.3%	1.62
Net Gains/Losses as % of Net Income		N/A	26.5%	N/A	N/A	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$22,356,161	84.5%	48.7%	1.74	78.9%	1.07
Supplies & Services	\$3,358,991	12.7%	47.1%	0.27	18.3%	0.69
Capital Component	\$731,935	2.8%	4.2%	0.66	2.8%	1.01
Fiscal Statistics						
Operating Margin (%)		-2.1%	4.7%	N/A	-8.2%	0.25
Total Hospital Net Income (%)		-0.4%	6.3%	N/A	-7.2%	0.05
Return on Equity (%)		-0.5%	5.7%	N/A	-8.8%	0.05
Current Ratio		0.58	2.3	0.25	2.97	0.19
Days in Net Patient Accounts Receivable		46.64	55.8	0.84	37.12	1.26
Average Payment Period		190.39	69.4	2.74	31.68	6.01
Equity Financing (%)		28.9%	52.8%	0.55	31.8%	0.91
Long-Term Debt to Equity Ratio		0.27	0.4	0.72	0.31	0.86
Times Interest Earned		0.37	10.6	0.03	-10.52	N/A
Total Asset Turnover		1.22	0.9	1.36	1.21	1.01
Average Age of Plant (Years)		10.08	9.5	1.06	9.38	1.07
Increase (Decrease) Total Net Patient Revenue		7.5%	10.3%	0.73	5.0%	1.50
Outpatient Gross Revenue (% of Total GPR)		56.0%	51.6%	1.08	60.9%	0.92
Net Revenue Statistics						
Inpatient Net Revenue per Discharge	\$6,629		\$7,661	0.87	\$6,516	1.02
Inpatient Net Revenue per Day	\$1,337		\$1,228	1.09	\$1,375	0.97
Outpatient Net Revenue per Visit	\$163		\$746	0.22	\$168	0.97

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$50,481,066	Cash & Cash Equivalents	\$4,634,812	Current Liabilities	\$13,505,214
Less Deductions	\$25,527,297	Net Patient Receivables	\$3,180,142	Long-Term Debt	\$1,639,976
Net Patient Revenue	\$24,953,769	Other Receivables	\$0	Other Liabilities	\$0
Plus Other Revenue	\$961,123			Subtotal	\$15,145,190
Total Revenue	\$25,914,892	Land, Buildings & Equipment (Net)	\$7,079,974	Unrestricted Fund Balance	\$6,160,420
Less Expenses	\$26,447,087	Other Assets	\$6,410,682	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$433,421			Total Liabilities & Fund Balance	\$21,305,610
Net Income	-\$98,774	Total Assets	\$21,305,610		