

192 Rogers Memorial Hospital - Milwaukee
 11101 W Lincoln Ave
 West Allis, WI 53227
 414-327-3000

Fiscal Year: 08/01 to 07/31
 Type: Psychiatric
 Control: Other Not-For-Profit

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group:

Selected Utilization Statistics	FY 2020	All PSYCH Hospitals		FY 2020 vs. 2019	
		Value	Ratio	FY 2019	Ratio
Occupancy Rate (%)					
Psychiatric	74.7%	70.4%	1.06	80.8%	0.93
Alcoholism/Chemical Dependency	98.6%	75.1%	1.31	0.0%	N/A
Total Hospital	80.0%	71.2%	1.12	80.8%	0.99
Average Census (Patients)					
Psychiatric	42.6	28.5	1.50	59.0	0.72
Alcoholism/Chemical Dependency	15.8	5.2	3.06	0.0	N/A
Total Hospital	58.4	33.2	1.76	59.0	0.99
Average Length of Stay (Days)					
Psychiatric	6.5	6.7	0.96	5.6	1.15
Alcoholism/Chemical Dependency	4.2	4.0	1.06	0.0	N/A
Total Hospital	5.6	6.4	0.89	5.7	1.00
Outpatient Visits					
Non-Emergency Visits	27,501	47,924	0.57	25,652	1.07
Emergency Visits	0	1,327	N/A	0	N/A
Full-Time Equivalents (FTEs)					
Administrators	5.2	8.2	0.64	10.5	0.50
Nurses, Licensed	76.5	52.1	1.47	53.5	1.43
Psychologists	2.8	11.1	0.26	2.0	1.41
Social Workers	52.6	28.1	1.87	48.5	1.09
All Other Personnel	303.1	190.9	1.59	217.2	1.40
Total FTEs	440.2	290.4	1.52	331.6	1.33
FTEs per 100 Patient Census (Adjusted)					
Administrators	5.9	12.2	0.49	13.5	0.44
Nurses, Licensed	86.7	77.5	1.12	68.5	1.27
Psychologists	3.2	16.5	0.19	2.6	1.25
Social Workers	59.6	41.9	1.42	62.1	0.96
All Other Personnel	343.5	283.9	1.21	278.2	1.23
Total FTEs	498.9	431.9	1.16	424.9	1.17

Total Hospital:
 Beds Set Up & Staffed 73
 Discharges 3,784
 Inpatient Days 21,364

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 07/31/2020	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	1	57	2,414	15,592	74.7%	42.6	6.5
Alcoholism/chemical dependency	2	16	1,370	5,772	98.6%	15.8	4.2
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	5	1	5.2	Surgical Personnel	0	0	0.0
Physicians & Dentists	12	4	13.3	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	4	0	4.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	39	43	66.2	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	2	3	3.7	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	23	44	47.3	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	1	0	1.0	Recreational Therapists	7	7	10.7
Physician Assistants	2	0	2.0	Dietitians & Nutritionists	8	7	10.7
Nurse Practitioners	3	3	5.4	Psychologists	2	3	2.8
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	43	22	52.6
Clinical Nurse Specialists	1	0	1.2	All Other Health Professionals	71	54	98.8
Health Info Mgmt-Administrators/Technicians	5	1	5.4	All Other Personnel	93	32	106.8
Pharmacy Personnel	3	1	3.1				
Clinical Laboratory Personnel	0	0	0.0				
				Total	324	225	440.2

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Selected Financial Statistics	FY 2020		All PSYCH Hospitals		FY 2020 vs. 2019	
			Value	Ratio	FY 2019	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$11,376,534	10.0%	10.2%	0.98	10.0%	1.00
Medical Assistance	\$44,997,918	39.4%	41.5%	0.95	46.8%	0.84
Commercial	\$56,939,403	49.9%	42.6%	1.17	42.5%	1.17
All Other	\$793,983	0.7%	5.8%	0.12	0.7%	0.96
Deductions as % of Total Gross Patient Revenue						
Medicare	\$8,016,919	7.0%	6.6%	1.06	6.9%	1.01
Medical Assistance	\$30,610,324	26.8%	19.1%	1.40	31.6%	0.85
Commercial	\$23,445,995	20.5%	16.4%	1.25	19.5%	1.05
Charity Care	\$2,626,244	2.3%	2.1%	1.09	1.8%	1.25
Bad Debt	\$1,539,533	1.3%	0.6%	2.15	2.0%	0.66
All Other	\$371,446	0.3%	2.2%	0.15	0.6%	0.55
Total Deductions	\$66,610,460	58.4%	47.1%	1.24	62.5%	0.93
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		1.1%	23.0%	0.05	0.0%	N/A
Net Gains/Losses as % of Net Income		62.8%	26.5%	N/A	N/A	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$29,853,278	63.3%	48.7%	1.30	65.9%	0.96
Supplies & Services	\$13,537,387	28.7%	47.1%	0.61	28.2%	1.02
Capital Component	\$3,781,626	8.0%	4.2%	1.92	5.8%	1.37
Fiscal Statistics						
Operating Margin (%)		1.8%	4.7%	0.38	-10.7%	N/A
Total Hospital Net Income (%)		4.6%	6.3%	0.74	-8.1%	N/A
Return on Equity (%)		2.3%	5.7%	0.40	-6.1%	N/A
Current Ratio		2.16	2.3	0.92	2.17	0.99
Days in Net Patient Accounts Receivable		56.45	55.8	1.01	59.78	0.94
Average Payment Period		120.84	69.4	1.74	61.12	1.98
Equity Financing (%)		54.3%	52.8%	1.03	1.6%	33.09
Long-Term Debt to Equity Ratio		0.44	0.4	1.20	14.39	0.03
Times Interest Earned		4.47	10.6	0.42	-6.85	N/A
Total Asset Turnover		0.48	0.9	0.54	0.73	0.66
Average Age of Plant (Years)		7.27	9.5	0.77	4.82	1.51
Increase (Decrease) Total Net Patient Revenue		29.1%	10.3%	2.84	2.1%	14.08
Outpatient Gross Revenue (% of Total GPR)		34.1%	51.6%	0.66	24.8%	1.37
Net Revenue Statistics						
Inpatient Net Revenue per Discharge		\$7,141	\$7,661	0.93	\$6,880	1.04
Inpatient Net Revenue per Day		\$1,271	\$1,228	1.03	\$1,223	1.04
Outpatient Net Revenue per Visit		\$801	\$746	1.07	\$490	1.63

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$114,107,838	Cash & Cash Equivalents	\$24,053,155	Current Liabilities	\$14,788,553
Less Deductions	\$66,610,460	Net Patient Receivables	\$7,325,130	Long-Term Debt	\$23,886,181
Net Patient Revenue	\$47,497,378	Other Receivables	\$25,885	Other Liabilities	\$6,776,060
Plus Other Revenue	\$521,649			Subtotal	\$45,450,794
Total Revenue	\$48,019,026	Land, Buildings & Equipment (Net)	\$33,540,067	Unrestricted Fund Balance	\$53,924,132
Less Expenses	\$47,172,291	Other Assets	\$34,430,689	Restricted Fund Balance	\$10,095,152
Non-Operating Gains/Losses	\$1,430,196			Total Liabilities & Fund Balance	\$99,374,926
Net Income	\$2,276,931	Total Assets	\$99,374,926		