

008 SSM Health St. Clare Hospital – Baraboo
 707 Fourteenth Street
 Baraboo, WI 53913
 608-356-1400

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical
 Control: Religious Organization

County: Sauk
 Analysis Area: Southern (1)
 Volume Group: 3

Selected Utilization Statistics	FY 2021	All GMS Hospitals		Analysis Area 1		Volume Group 3		FY 2021 vs. 2020	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	0.0%	57.9%	N/A	58.2%	N/A	36.8%	N/A	44.3%	0.00
Obstetrics	0.0%	36.8%	N/A	41.0%	0.02	23.3%	N/A	9.8%	0.00
Pediatrics	0.0%	59.6%	N/A	55.7%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	258.2%	58.7%	4.40	62.3%	4.14	42.9%	6.03	29.2%	8.84
Average Census (Patients)									
Adult Medical-Surgical	11.5	26.8	0.43	25.0	0.46	7.2	1.60	11.5	1.00
Obstetrics	1.0	4.8	0.21	4.5	0.22	0.9	1.10	1.1	0.93
Pediatrics	0.0	1.5	N/A	2.2	N/A	0.0	N/A	0.0	N/A
Total Hospital	15.5	49.8	0.31	53.8	0.29	10.9	1.42	15.8	0.98
Average Length of Stay (Days)									
Adult Medical-Surgical	3.5	4.6	0.77	4.5	0.78	3.5	1.02	3.3	1.08
Obstetrics	2.1	2.4	0.86	2.5	0.83	2.1	1.02	2.1	1.01
Pediatrics	0.0	3.8	N/A	4.5	N/A	1.8	N/A	0.0	N/A
Total Hospital	3.5	4.9	0.73	4.5	0.79	3.8	0.95	3.7	0.97
Surgical Operations									
Inpatient	180	1,037	0.17	947	0.19	234	0.77	199	0.90
Outpatient	1,570	3,865	0.41	3,798	0.41	1,718	0.91	1,144	1.37
Inpatient as % of All Surgeries	10.3%	21.2%	0.49	20.0%	0.52	12.0%	0.86	14.8%	0.69
Outpatient Visits									
Non-Emergency Visits	83,308	145,246	0.57	172,458	0.48	77,301	1.08	49,571	1.68
Emergency Visits	21,188	16,058	1.32	16,037	1.32	9,586	2.21	18,381	1.15
Full-Time Equivalents (FTEs)									
Administrators	9.3	19.0	0.49	20.3	0.46	11.2	0.83	16.6	0.56
Nurses, Licensed	66.0	247.5	0.27	270.6	0.24	81.2	0.81	90.6	0.73
Ancillary Nursing Personnel	0.0	40.3	N/A	38.3	N/A	13.2	N/A	8.0	0.00
All Other Personnel	131.4	496.2	0.26	620.2	0.21	206.7	0.64	160.4	0.82
Total FTEs	206.7	803.0	0.26	949.5	0.22	312.3	0.66	275.6	0.75
FTEs per 100 Patient Census (Adjusted)									
Administrators	13.9	13.0	1.07	12.6	1.10	20.5	0.68	29.6	0.47
Nurses, Licensed	98.6	168.4	0.59	168.2	0.59	148.3	0.66	161.7	0.61
Ancillary Nursing Personnel	0.0	27.4	N/A	23.8	N/A	24.2	N/A	14.3	0.00
All Other Personnel	196.4	337.6	0.58	385.4	0.51	377.6	0.52	286.3	0.69
Total FTEs	308.9	546.4	0.57	590.0	0.52	570.6	0.54	492.0	0.63

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	6	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	0
Discharges	1,594	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	149
Inpatient Days	5,655			Inpatient Days	0	Newborn Days	283

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	0	1,192	4,210	0.0%	11.5	3.5
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	1	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	0	175	368	0.0%	1.0	2.1
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	1	6	186	1,077	49.2%	3.0	5.8
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	9	3	9.3	Surgical Personnel	5	1	5.2
Physicians & Dentists	4	1	4.1	Radiological Services Personnel	6	5	6.3
Medical & Dental Residents	0	0	0.0	Sonographers	1	2	1.1
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	57	50	59.7	Occupational Therapists	0	2	0.1
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	3	4	3.2
Ancillary Nursing Personnel	0	0	0.0	Physical Therapy Assistants/Aides	3	1	3.1
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	5	7	5.3
Nurse Practitioners	1	3	1.1	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	5	2	5.2	Social Workers	0	2	0.1
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	38	29	39.7
Health Info Mgmt-Administrators/Technicians	6	3	6.2	All Other Personnel	24	20	25.1
Pharmacy Personnel	4	2	4.2				
Clinical Laboratory Personnel	27	12	28.0				
				Total	198	149	206.7

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Selected Financial Statistics	FY 2021	All GMS Hospitals		Analysis Area		Volume Group		FY 2021 vs. 2020		
		Value	Ratio	Value ¹	Ratio	Value ³	Ratio	FY 2020	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$121,756,126	51.9%	46.6%	1.11	42.1%	1.23	47.0%	1.10	53.5%	0.97
Medical Assistance	\$36,656,734	15.6%	14.4%	1.08	12.0%	1.30	13.0%	1.20	13.3%	1.17
Commercial	\$64,938,531	27.7%	33.9%	0.82	37.4%	0.74	36.1%	0.77	27.8%	1.00
All Other	\$11,032,179	4.7%	5.1%	0.93	8.4%	0.56	3.8%	1.23	5.3%	0.88
Deductions as % of Total Gross Patient Revenue										
Medicare	\$98,855,146	42.2%	35.2%	1.20	31.8%	1.33	32.5%	1.30	41.9%	1.01
Medical Assistance	\$29,289,598	12.5%	11.1%	1.13	9.3%	1.35	9.9%	1.27	10.0%	1.25
Commercial	\$22,406,688	9.6%	14.9%	0.64	19.0%	0.50	14.1%	0.68	10.7%	0.89
Charity Care	\$1,820,539	0.8%	0.7%	1.09	0.5%	1.46	0.7%	1.17	0.6%	1.33
Bad Debt	\$5,223,819	2.2%	1.0%	2.19	1.0%	2.16	1.5%	1.48	3.1%	0.71
All Other	\$6,036,761	2.6%	2.8%	0.92	4.5%	0.57	1.8%	1.45	1.8%	1.40
Total Deductions	\$163,632,551	69.8%	65.8%	1.06	66.2%	1.06	60.4%	1.16	68.1%	1.02
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		4.6%	6.5%	0.71	6.8%	0.68	7.5%	0.61	10.4%	0.44
Net Gains/Losses as % of Net Income		38.2%	29.4%	1.30	49.6%	0.77	42.4%	0.90	52.0%	0.73
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$28,783,233	46.2%	42.4%	1.09	44.5%	1.04	50.4%	0.92	47.8%	0.97
Supplies & Services	\$29,349,285	47.1%	51.3%	0.92	48.9%	0.96	42.2%	1.12	45.4%	1.04
Capital Component	\$4,162,795	6.7%	6.2%	1.07	6.6%	1.01	7.5%	0.90	6.8%	0.98
Fiscal Statistics										
Operating Margin (%)		16.0%	10.4%	1.54	8.0%	1.99	8.9%	1.80	9.5%	1.68
Total Hospital Net Income (%)		23.5%	14.1%	1.67	14.8%	1.59	14.5%	1.63	17.9%	1.31
Return on Equity (%)		13.9%	6.3%	2.20	10.2%	1.37	11.3%	1.23	11.5%	1.21
Current Ratio		-2.0	4.1	N/A	2.7	N/A	5.3	N/A	-1.0	2.05
Days in Net Patient Accounts Receivable		43.6	87.5	0.50	50.7	0.86	49.1	0.89	42.0	1.04
Average Payment Period		-31.7	89.9	N/A	78.2	N/A	43.7	N/A	-58.6	0.54
Equity Financing (%)		109.5%	64.7%	1.69	59.6%	1.84	76.8%	1.43	120.7%	0.91
Long-Term Debt to Equity Ratio		0.0	0.3	N/A	0.3	N/A	0.2	N/A	0.0	N/A
Times Interest Earned		0.0	21.0	N/A	18.0	N/A	19.8	N/A	0.0	N/A
Total Asset Turnover		0.5	0.4	1.26	0.6	0.85	0.7	0.74	0.6	0.93
Average Age of Plant (Years)		13.3	17.1	0.78	12.6	1.06	10.5	1.26	13.1	1.01
Increase (Decrease) Total Net Patient Revenue		18.2%	12.7%	1.43	11.3%	1.62	11.8%	1.54	-8.5%	N/A
Outpatient Gross Revenue (% of Total GPR)		76.8%	64.9%	1.18	61.9%	1.24	79.7%	0.96	73.3%	1.05
Net Revenue Statistics										
Inpatient Net Revenue per Discharge		\$13,454	\$18,658	0.72	\$18,949	0.71	\$14,182	0.95	\$13,611	0.99
Inpatient Net Revenue per Day		\$3,792	\$3,656	1.04	\$3,664	1.03	\$3,541	1.07	\$3,928	0.97
Outpatient Net Revenue per Visit		\$522	\$781	0.67	\$753	0.69	\$602	0.87	\$651	0.80

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$234,383,571	Cash & Cash Equivalents	\$6,150	Current Liabilities	-\$5,092,761
Less Deductions	\$163,632,551	Net Patient Receivables	\$8,452,202	Long-Term Debt	\$0
Net Patient Revenue	\$70,751,020	Other Receivables	\$59,421	Other Liabilities	-\$7,965,067
Plus Other Revenue	\$3,395,180			Subtotal	-\$13,057,828
Total Revenue	\$74,146,201	Land, Buildings & Equipment (Net)	\$32,552,960	Unrestricted Fund Balance	\$150,849,385
Less Expenses	\$62,295,312	Other Assets	\$96,720,824	Restricted Fund Balance	\$2,252,907
Non-Operating Gains/Losses	\$7,316,718			Total Liabilities & Fund Balance	\$137,791,557
Net Income	\$19,167,607	Total Assets	\$137,791,557		