

028 Aspirus Eagle River Hospital
 201 E Hospital Road
 Eagle River, WI 54521
 715-479-7411

Fiscal Year: 07/01 to 06/30
 Type: GMS
 Critical Access Hospital
 Control: Religious Organization

County: Vilas
 Analysis Area: North Central (6)
 Volume Group: 1

Selected Utilization Statistics	FY 2021	All GMS Hospitals		Analysis Area 6		Volume Group 1		FY 2021 vs. 2020	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	16.9%	57.9%	0.29	58.8%	0.29	14.2%	1.18	16.5%	1.02
Obstetrics	0.0%	36.8%	N/A	39.4%	N/A	0.0%	N/A	0.0%	N/A
Pediatrics	0.0%	59.6%	N/A	69.2%	N/A	62.6%	N/A	0.0%	N/A
Total Hospital	16.9%	58.7%	0.29	61.6%	0.27	18.3%	0.92	16.5%	1.02
Average Census (Patients)									
Adult Medical-Surgical	2.2	26.8	0.08	17.6	0.12	2.1	1.07	2.3	0.95
Obstetrics	0.0	4.8	N/A	3.2	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	1.5	N/A	2.9	N/A	0.2	N/A	0.0	N/A
Total Hospital	2.2	49.8	0.04	35.6	0.06	2.8	0.79	2.3	0.95
Average Length of Stay (Days)									
Adult Medical-Surgical	3.6	4.6	0.79	4.4	0.83	3.6	1.00	3.6	1.00
Obstetrics	0.0	2.4	N/A	2.2	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	3.8	N/A	4.3	N/A	2.6	N/A	0.0	N/A
Total Hospital	2.7	4.9	0.55	4.7	0.57	4.3	0.62	2.9	0.93
Surgical Operations									
Inpatient	0	1,037	N/A	1,116	N/A	54	N/A	0	N/A
Outpatient	0	3,865	N/A	3,513	N/A	1,655	N/A	0	N/A
Inpatient as % of All Surgeries	0.0%	21.2%	N/A	24.1%	N/A	3.2%	N/A	0.0%	N/A
Outpatient Visits									
Non-Emergency Visits	25,285	145,246	0.17	131,878	0.19	27,310	0.93	13,989	1.81
Emergency Visits	4,945	16,058	0.31	11,093	0.45	3,184	1.55	5,179	0.95
Full-Time Equivalents (FTEs)									
Administrators	1.0	19.0	0.05	20.4	0.05	1.7	0.58	1.5	0.65
Nurses, Licensed	16.2	247.5	0.07	172.5	0.09	37.1	0.44	14.3	1.13
Ancillary Nursing Personnel	1.0	40.3	0.02	24.7	0.04	6.4	0.16	2.6	0.38
All Other Personnel	22.7	496.2	0.05	457.0	0.05	71.3	0.32	25.2	0.90
Total FTEs	40.9	803.0	0.05	674.6	0.06	116.6	0.35	43.8	0.94
FTEs per 100 Patient Census (Adjusted)									
Administrators	6.8	13.0	0.52	17.1	0.40	11.4	0.59	9.3	0.73
Nurses, Licensed	110.2	168.4	0.65	144.1	0.76	246.5	0.45	86.6	1.27
Ancillary Nursing Personnel	6.8	27.4	0.25	20.6	0.33	42.3	0.16	16.0	0.42
All Other Personnel	154.6	337.6	0.46	381.6	0.40	473.5	0.33	152.6	1.01
Total FTEs	278.3	546.4	0.51	563.4	0.49	773.8	0.36	264.6	1.05

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	13	Health Maintenance Organization (HMO)	Yes	Average Beds Used	3	Bassinets	0
Discharges	298	Preferred Provider Organization (PPO)	Yes	Discharges	77	Total Births	0
Inpatient Days	800			Inpatient Days	974	Newborn Days	0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	13	220	800	16.9%	2.2	3.6
Orthopedic	3	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	3	0	0	0	0.0%	0.0	0.0
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	3	0	0	0	0.0%	0.0	0.0
Burn Care	4	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	1	1	1.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	1	2	1.5
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	15	7	16.2	Occupational Therapists	2	0	2.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	1	0	1.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	4	2	5.5
Ancillary Nursing Personnel	1	0	1.0	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	6	11	8.2
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	1	0	1.0
Pharmacy Personnel	0	0	0.0				
Clinical Laboratory Personnel	3	2	3.5	Total	35	25	40.9

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Selected Financial Statistics	FY 2021	All GMS Hospitals		Analysis Area		Volume Group		FY 2021 vs. 2020		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$23,093,668	59.3%	46.6%	1.27	51.2%	1.16	46.0%	1.29	58.2%	1.02
Medical Assistance	\$5,118,122	13.2%	14.4%	0.91	13.3%	0.99	12.0%	1.09	13.5%	0.98
Commercial	\$8,131,168	20.9%	33.9%	0.62	29.9%	0.70	37.7%	0.55	21.9%	0.96
All Other	\$2,577,090	6.6%	5.1%	1.31	5.7%	1.17	4.2%	1.57	6.5%	1.02
Deductions as % of Total Gross Patient Revenue										
Medicare	\$13,360,421	34.3%	35.2%	0.97	36.0%	0.95	24.4%	1.40	36.4%	0.94
Medical Assistance	\$3,783,787	9.7%	11.1%	0.88	10.1%	0.96	8.3%	1.17	9.6%	1.02
Commercial	\$1,760,791	4.5%	14.9%	0.30	9.2%	0.49	11.4%	0.40	4.3%	1.06
Charity Care	\$698,902	1.8%	0.7%	2.52	0.8%	2.35	0.7%	2.53	1.8%	1.00
Bad Debt	\$803,352	2.1%	1.0%	2.03	0.8%	2.54	1.4%	1.48	2.5%	0.82
All Other	\$1,814,168	4.7%	2.8%	1.67	3.5%	1.33	2.2%	2.10	5.0%	0.93
Total Deductions	\$22,221,421	57.1%	65.8%	0.87	60.4%	0.94	48.5%	1.18	59.5%	0.96
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	2.3%	6.5%	0.36	4.2%	0.55	5.2%	0.45	11.5%	0.20	
Net Gains/Losses as % of Net Income	3,002.1%	29.4%	102.28	32.5%	92.44	16.4%	182.52	0.0%	N/A	
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$5,227,401	32.9%	42.4%	0.78	42.4%	0.78	49.0%	0.67	33.8%	0.97
Supplies & Services	\$9,981,323	62.9%	51.3%	1.22	52.7%	1.19	44.0%	1.43	61.9%	1.02
Capital Component	\$664,475	4.2%	6.2%	0.67	4.9%	0.85	7.0%	0.60	4.3%	0.96
Fiscal Statistics										
Operating Margin (%)	7.1%	10.4%	0.69	9.6%	0.74	12.2%	0.59	2.8%	2.55	
Total Hospital Net Income (%)	-0.3%	14.1%	N/A	13.6%	N/A	14.2%	N/A	2.8%	N/A	
Return on Equity (%)	-0.6%	6.3%	N/A	3.3%	N/A	21.6%	N/A	5.2%	N/A	
Current Ratio	1.6	4.1	0.38	2.8	0.56	2.1	0.74	0.9	1.82	
Days in Net Patient Accounts Receivable	53.5	87.5	0.61	167.5	0.32	53.3	1.00	59.3	0.90	
Average Payment Period	44.6	89.9	0.50	165.5	0.27	54.9	0.81	95.8	0.47	
Equity Financing (%)	0.4%	64.7%	0.01	50.9%	0.01	43.0%	0.01	36.8%	0.01	
Long-Term Debt to Equity Ratio	0.0	0.3	N/A	0.7	N/A	0.7	N/A	0.0	N/A	
Times Interest Earned	0.0	21.0	N/A	48.7	N/A	13.9	N/A	0.0	N/A	
Total Asset Turnover	2.4	0.4	5.52	0.2	10.26	1.5	1.60	1.9	1.28	
Average Age of Plant (Years)	8.9	17.1	0.52	33.5	0.27	8.5	1.05	8.4	1.06	
Increase (Decrease) Total Net Patient Revenue	18.2%	12.7%	1.43	25.1%	0.73	15.6%	1.17	-14.7%	N/A	
Outpatient Gross Revenue (% of Total GPR)	84.6%	64.9%	1.30	70.5%	1.20	82.0%	1.03	86.0%	0.98	
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$10,543	\$18,658	0.57	\$16,540	0.64	\$21,986	0.48	\$7,296	1.45	
Inpatient Net Revenue per Day	\$2,176	\$3,656	0.60	\$3,511	0.62	\$3,295	0.66	\$1,757	1.24	
Outpatient Net Revenue per Visit	\$448	\$781	0.57	\$799	0.56	\$696	0.64	\$647	0.69	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$38,920,048	Cash & Cash Equivalents	\$665	Current Liabilities	\$1,865,797
Less Deductions	\$22,221,421	Net Patient Receivables	\$2,448,615	Long-Term Debt	\$0
Net Patient Revenue	\$16,698,627	Other Receivables	\$14,744	Other Liabilities	\$5,319,757
Plus Other Revenue	\$394,731			Subtotal	\$7,185,554
Total Revenue	\$17,093,358	Land, Buildings & Equipment (Net)	\$4,240,292	Unrestricted Fund Balance	\$31,393
Less Expenses	\$15,873,199	Other Assets	\$512,631	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	-\$1,262,203			Total Liabilities & Fund Balance	\$7,216,947
Net Income	-\$42,044	Total Assets	\$7,216,947		