

029 Mayo Clinic Health System - Eau Claire
 1221 Whipple Street
 Eau Claire, WI 54703
 715-838-3311

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Eau Claire
 Analysis Area: West Central (5A)
 Volume Group: 7

Selected Utilization Statistics	FY 2021	All GMS Hospitals		Analysis Area 5A		Volume Group 7		FY 2021 vs. 2020	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	86.9%	57.9%	1.50	49.7%	1.75	72.0%	1.21	74.9%	1.16
Obstetrics	29.1%	36.8%	0.79	28.0%	0.24	46.8%	0.62	29.3%	0.99
Pediatrics	0.0%	59.6%	N/A	0.0%	N/A	51.3%	N/A	0.0%	N/A
Total Hospital	73.8%	58.7%	1.26	50.3%	1.47	68.8%	1.07	67.1%	1.10
Average Census (Patients)									
Adult Medical-Surgical	93.0	26.8	3.47	11.9	7.84	108.1	0.86	85.4	1.09
Obstetrics	6.7	4.8	1.38	2.0	3.40	14.4	0.47	6.7	0.99
Pediatrics	0.0	1.5	N/A	0.0	N/A	5.0	N/A	0.0	N/A
Total Hospital	138.1	49.8	2.77	18.8	7.33	209.1	0.66	127.5	1.08
Average Length of Stay (Days)									
Adult Medical-Surgical	4.5	4.6	0.98	4.2	1.08	5.0	0.89	4.2	1.08
Obstetrics	2.4	2.4	0.96	2.2	1.08	2.6	0.91	2.3	1.02
Pediatrics	0.0	3.8	N/A	0.0	N/A	4.1	N/A	0.0	N/A
Total Hospital	4.7	4.9	0.97	4.4	1.08	5.3	0.90	4.5	1.04
Surgical Operations									
Inpatient	2,627	1,037	2.53	390	6.74	3,842	0.68	2,559	1.03
Outpatient	5,950	3,865	1.54	2,637	2.26	11,153	0.53	5,478	1.09
Inpatient as % of All Surgeries	30.6%	21.2%	1.45	12.9%	2.38	25.6%	1.20	31.8%	0.96
Outpatient Visits									
Non-Emergency Visits	404,664	145,246	2.79	85,077	4.76	450,554	0.90	364,139	1.11
Emergency Visits	34,959	16,058	2.18	8,132	4.30	40,709	0.86	30,980	1.13
Full-Time Equivalents (FTEs)									
Administrators	61.2	19.0	3.21	10.7	5.69	63.3	0.97	66.1	0.93
Nurses, Licensed	886.8	247.5	3.58	127.1	6.97	921.1	0.96	1,009.8	0.88
Ancillary Nursing Personnel	156.5	40.3	3.88	20.5	7.63	153.6	1.02	113.8	1.37
All Other Personnel	2,403.7	496.2	4.84	291.6	8.24	1,865.1	1.29	1,723.3	1.39
Total FTEs	3,508.1	803.0	4.37	450.0	7.80	3,003.0	1.17	2,912.9	1.20
FTEs per 100 Patient Census (Adjusted)									
Administrators	15.5	13.0	1.19	14.3	1.08	11.7	1.32	18.8	0.82
Nurses, Licensed	224.1	168.4	1.33	169.5	1.32	170.7	1.31	287.0	0.78
Ancillary Nursing Personnel	39.5	27.4	1.44	27.3	1.45	28.5	1.39	32.3	1.22
All Other Personnel	607.5	337.6	1.80	388.8	1.56	345.6	1.76	489.8	1.24
Total FTEs	886.6	546.4	1.62	599.9	1.48	556.5	1.59	828.0	1.07

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	187	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	23
Discharges	10,632	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	998
Inpatient Days	50,403			Inpatient Days	0	Newborn Days	2,486

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	107	7,540	33,932	86.9%	93.0	4.5
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	2	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	23	1,038	2,443	29.1%	6.7	2.4
Psychiatric	1	16	1,093	4,259	72.9%	11.7	3.9
Alcoholism/chemical dependency	2	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	3	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	17	301	5,149	83.0%	14.1	17.1
Step-Down (Special Care)	1	12	497	3,770	86.1%	10.3	7.6
Neonatal Intensive/Intermediate Care	1	12	163	850	19.4%	2.3	5.2
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	3	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	59	6	61.2	Surgical Personnel	29	47	62.9
Physicians & Dentists	216	31	233.7	Radiological Services Personnel	56	57	95.7
Medical & Dental Residents	19	0	19.0	Sonographers	9	19	22.7
Dental Hygienists	0	0	0.0	Respiratory Therapists	27	12	34.8
Registered Nurses	291	633	753.1	Occupational Therapists	10	7	15.0
Certified Nurse Midwives	6	1	6.7	Occupational Therapy Assistants/Aides	0	1	0.8
Licensed Practical Nurses	15	34	40.8	Physical Therapists	22	17	34.4
Ancillary Nursing Personnel	38	188	156.5	Physical Therapy Assistants/Aides	5	5	7.7
Medical Assistants	24	54	60.2	Recreational Therapists	6	1	6.5
Physician Assistants	33	9	40.1	Dietitians & Nutritionists	9	5	12.7
Nurse Practitioners	52	19	65.7	Psychologists	3	0	3.0
Certified Registered Nurse Anesthetists	13	12	18.9	Social Workers	34	25	51.0
Clinical Nurse Specialists	1	1	1.6	All Other Health Professionals	675	192	803.6
Health Info Mgmt-Administrators/Technicians	82	8	88.7	All Other Personnel	472	257	647.7
Pharmacy Personnel	74	49	104.6				
Clinical Laboratory Personnel	42	22	58.9				
				Total	2,322	1,712	3,508.1

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Selected Financial Statistics	FY 2021	All GMS Hospitals		Analysis Area		Volume Group		FY 2021 vs. 2020		
		Value	Ratio	5A Value	Ratio	7 Value	Ratio	FY 2020	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$942,801,777	54.1%	46.6%	1.16	50.7%	1.07	46.9%	1.15	55.5%	0.97
Medical Assistance	\$181,721,660	10.4%	14.4%	0.72	12.0%	0.87	13.3%	0.79	9.7%	1.08
Commercial	\$564,955,005	32.4%	33.9%	0.96	32.9%	0.99	34.1%	0.95	32.2%	1.01
All Other	\$52,793,354	3.0%	5.1%	0.60	4.5%	0.68	5.7%	0.53	2.6%	1.16
Deductions as % of Total Gross Patient Revenue										
Medicare	\$701,668,108	40.3%	35.2%	1.14	33.4%	1.20	36.2%	1.11	41.0%	0.98
Medical Assistance	\$139,585,536	8.0%	11.1%	0.72	8.6%	0.93	10.3%	0.78	7.1%	1.12
Commercial	\$176,477,015	10.1%	14.9%	0.68	10.0%	1.02	16.2%	0.62	9.2%	1.10
Charity Care	\$9,471,228	0.5%	0.7%	0.76	0.6%	0.93	0.7%	0.78	1.1%	0.50
Bad Debt	\$16,448,322	0.9%	1.0%	0.93	1.1%	0.83	0.8%	1.14	1.2%	0.76
All Other	\$27,294,301	1.6%	2.8%	0.56	2.7%	0.59	3.0%	0.51	1.0%	1.63
Total Deductions	\$1,070,944,510	61.5%	65.8%	0.93	56.4%	1.09	67.3%	0.91	60.7%	1.01
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		5.8%	6.5%	0.89	5.6%	1.04	6.7%	0.87	8.0%	0.72
Net Gains/Losses as % of Net Income		17.2%	29.4%	0.59	37.6%	0.46	30.5%	0.57	15.5%	1.11
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$434,653,111	62.5%	42.4%	1.47	50.5%	1.24	41.3%	1.52	63.1%	0.99
Supplies & Services	\$234,134,081	33.7%	51.3%	0.66	44.3%	0.76	53.3%	0.63	32.8%	1.03
Capital Component	\$26,410,579	3.8%	6.2%	0.61	5.1%	0.74	5.4%	0.70	4.1%	0.93
Fiscal Statistics										
Operating Margin (%)		2.4%	10.4%	0.23	9.6%	0.25	9.3%	0.26	2.2%	1.13
Total Hospital Net Income (%)		2.9%	14.1%	0.21	14.5%	0.20	12.9%	0.23	2.6%	1.15
Return on Equity (%)		4.3%	6.3%	0.67	2.4%	1.77	8.9%	0.48	3.2%	1.33
Current Ratio		2.3	4.1	0.55	2.7	0.84	4.8	0.47	2.6	0.86
Days in Net Patient Accounts Receivable		45.4	87.5	0.52	250.3	0.18	61.8	0.73	42.6	1.07
Average Payment Period		57.8	89.9	0.64	256.1	0.23	62.8	0.92	58.8	0.98
Equity Financing (%)		52.7%	64.7%	0.81	51.4%	1.03	69.5%	0.76	54.5%	0.97
Long-Term Debt to Equity Ratio		0.0	0.3	N/A	0.7	N/A	0.2	N/A	0.0	N/A
Times Interest Earned		282.5	21.0	13.43	45.6	6.19	24.3	11.62	62.0	4.55
Total Asset Turnover		1.4	0.4	3.37	0.2	9.23	0.7	2.18	1.3	1.15
Average Age of Plant (Years)		15.4	17.1	0.90	51.5	0.30	13.3	1.16	14.8	1.04
Increase (Decrease) Total Net Patient Revenue		14.5%	12.7%	1.14	13.4%	1.08	11.2%	1.29	-2.4%	N/A
Outpatient Gross Revenue (% of Total GPR)		65.5%	64.9%	1.01	75.1%	0.87	59.3%	1.10	63.5%	1.03
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$21,160	\$18,658	1.13	\$16,496	1.28	\$21,058	1.00	\$20,110	1.05	
Inpatient Net Revenue per Day	\$4,510	\$3,656	1.23	\$3,511	1.28	\$3,785	1.19	\$4,404	1.02	
Outpatient Net Revenue per Visit	\$1,053	\$781	1.35	\$874	1.20	\$881	1.20	\$1,007	1.04	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$1,742,271,796	Cash & Cash Equivalents	\$182,827	Current Liabilities	\$106,379,640
Less Deductions	\$1,070,944,510	Net Patient Receivables	\$83,544,270	Long-Term Debt	\$0
Net Patient Revenue	\$671,327,286	Other Receivables	\$1,132,302	Other Liabilities	\$127,149,201
Plus Other Revenue	\$41,255,804			Subtotal	\$233,528,841
Total Revenue	\$712,583,089	Land, Buildings & Equipment (Net)	\$200,907,022	Unrestricted Fund Balance	\$260,293,349
Less Expenses	\$695,197,771	Other Assets	\$208,055,769	Restricted Fund Balance	\$3,725,623
Non-Operating Gains/Losses	\$3,622,292			Total Liabilities & Fund Balance	\$493,822,190
Net Income	\$21,007,610	Total Assets	\$493,822,190		