

032 Aurora Lakeland Medical Center in Elkhorn
W3985 Cty Rd NN
Elkhorn, WI 53121
262-741-2000

Fiscal Year: 01/01 to 12/31
Type: GMS
General Medical & Surgical
Control: Other Not-For-Profit

County: Walworth
Analysis Area: Southeastern (2A)
Volume Group: 4

Selected Utilization Statistics	FY 2021	All GMS Hospitals		Analysis Area 2A		Volume Group 4		FY 2021 vs. 2020	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	53.6%	57.9%	0.92	61.6%	0.87	42.2%	1.27	46.3%	1.16
Obstetrics	24.5%	36.8%	0.67	32.8%	0.11	19.9%	1.23	23.5%	1.04
Pediatrics	0.0%	59.6%	N/A	0.0%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	47.7%	58.7%	0.81	56.8%	0.84	42.0%	1.13	42.3%	1.13
Average Census (Patients)									
Adult Medical-Surgical	13.9	26.8	0.52	34.1	0.41	12.3	1.13	12.0	1.16
Obstetrics	3.7	4.8	0.76	5.4	0.67	1.4	2.64	3.5	1.04
Pediatrics	0.0	1.5	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	30.5	49.8	0.61	64.9	0.47	19.1	1.59	27.1	1.13
Average Length of Stay (Days)									
Adult Medical-Surgical	3.9	4.6	0.85	4.3	0.91	3.8	1.03	3.5	1.10
Obstetrics	1.9	2.4	0.79	2.3	0.84	2.1	0.94	2.0	0.97
Pediatrics	0.0	3.8	N/A	0.0	N/A	2.0	N/A	0.0	N/A
Total Hospital	4.0	4.9	0.83	4.5	0.88	4.0	1.00	3.7	1.07
Surgical Operations									
Inpatient	472	1,037	0.46	1,167	0.40	334	1.42	527	0.90
Outpatient	1,365	3,865	0.35	4,137	0.33	2,451	0.56	1,013	1.35
Inpatient as % of All Surgeries	25.7%	21.2%	1.21	22.0%	1.17	12.0%	2.15	34.2%	0.75
Outpatient Visits									
Non-Emergency Visits	56,714	145,246	0.39	170,630	0.33	76,359	0.74	45,991	1.23
Emergency Visits	15,192	16,058	0.95	21,970	0.69	11,733	1.29	13,385	1.14
Full-Time Equivalents (FTEs)									
Administrators	5.0	19.0	0.26	22.0	0.23	12.6	0.40	5.0	1.00
Nurses, Licensed	124.8	247.5	0.50	286.1	0.44	121.7	1.02	134.5	0.93
Ancillary Nursing Personnel	43.0	40.3	1.07	52.9	0.81	21.5	2.00	45.0	0.96
All Other Personnel	268.4	496.2	0.54	515.7	0.52	244.0	1.10	273.6	0.98
Total FTEs	441.2	803.0	0.55	876.8	0.50	399.8	1.10	458.1	0.96
FTEs per 100 Patient Census (Adjusted)									
Administrators	5.5	13.0	0.42	11.5	0.48	14.8	0.37	6.7	0.83
Nurses, Licensed	137.4	168.4	0.82	148.8	0.92	143.7	0.96	179.4	0.77
Ancillary Nursing Personnel	47.3	27.4	1.73	27.5	1.72	25.4	1.87	60.0	0.79
All Other Personnel	295.5	337.6	0.88	268.3	1.10	288.0	1.03	365.0	0.81
Total FTEs	485.7	546.4	0.89	456.1	1.06	471.8	1.03	611.0	0.79

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	64	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	12
Discharges	2,770	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	664
Inpatient Days	11,140			Inpatient Days	0	Newborn Days	1,089

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	26	1,305	5,085	53.6%	13.9	3.9
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	1	10	88	1,086	29.8%	3.0	12.3
Hospice	2	1	76	265	72.6%	0.7	3.5
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	15	691	1,341	24.5%	3.7	1.9
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	12	386	3,144	71.8%	8.6	8.1
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	2	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	40	219	0.0%	0.6	5.5

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	5	0	5.0	Surgical Personnel	2	0	2.0
Physicians & Dentists	21	17	22.9	Radiological Services Personnel	12	10	18.1
Medical & Dental Residents	8	0	8.0	Sonographers	3	3	5.4
Dental Hygienists	0	0	0.0	Respiratory Therapists	5	1	5.5
Registered Nurses	87	59	120.1	Occupational Therapists	6	2	6.1
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	2	0	2.0	Physical Therapists	12	7	16.7
Ancillary Nursing Personnel	29	35	43.0	Physical Therapy Assistants/Aides	5	2	6.7
Medical Assistants	7	0	7.0	Recreational Therapists	0	1	0.6
Physician Assistants	2	0	2.0	Dietitians & Nutritionists	1	0	1.0
Nurse Practitioners	2	2	2.7	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	2	0	2.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	26	13	28.5
Health Info Mgmt-Administrators/Technicians	1	4	3.6	All Other Personnel	78	40	98.9
Pharmacy Personnel	14	3	15.4				
Clinical Laboratory Personnel	15	6	18.0				
				Total	345	205	441.2

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Selected Financial Statistics	FY 2021	All GMS Hospitals		Analysis Area 2A		Volume Group 4		FY 2021 vs. 2020		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$129,909,824	47.7%	46.6%	1.02	51.5%	0.93	49.5%	0.96	48.6%	0.98
Medical Assistance	\$42,103,466	15.5%	14.4%	1.07	11.3%	1.36	13.2%	1.18	15.6%	0.99
Commercial	\$88,073,287	32.3%	33.9%	0.96	34.7%	0.93	33.6%	0.96	30.4%	1.06
All Other	\$12,188,953	4.5%	5.1%	0.88	2.5%	1.82	3.7%	1.20	5.3%	0.85
Deductions as % of Total Gross Patient Revenue										
Medicare	\$104,418,628	38.4%	35.2%	1.09	41.5%	0.92	35.9%	1.07	38.4%	1.00
Medical Assistance	\$33,000,991	12.1%	11.1%	1.09	9.1%	1.33	10.4%	1.17	11.2%	1.08
Commercial	\$37,871,277	13.9%	14.9%	0.93	16.0%	0.87	13.9%	1.00	12.5%	1.12
Charity Care	\$5,246,540	1.9%	0.7%	2.70	0.9%	2.16	0.8%	2.55	2.6%	0.75
Bad Debt	\$4,139,040	1.5%	1.0%	1.49	1.0%	1.49	1.3%	1.17	1.6%	0.93
All Other	\$4,310,289	1.6%	2.8%	0.57	1.2%	1.30	2.3%	0.69	1.8%	0.88
Total Deductions	\$188,986,765	69.4%	65.8%	1.06	69.8%	0.99	64.5%	1.08	68.1%	1.02
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	0.6%	6.5%	0.10		5.3%	0.12	7.3%	0.09	2.9%	0.23
Net Gains/Losses as % of Net Income	0.1%	29.4%	0.00		13.2%	0.01	21.5%	0.01	0.3%	0.48
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$28,552,857	42.8%	42.4%	1.01	38.6%	1.11	44.5%	0.96	43.5%	0.98
Supplies & Services	\$32,925,104	49.3%	51.3%	0.96	53.1%	0.93	48.6%	1.01	47.5%	1.04
Capital Component	\$5,268,953	7.9%	6.2%	1.27	8.4%	0.95	6.9%	1.14	9.0%	0.87
Fiscal Statistics										
Operating Margin (%)	20.4%	10.4%	1.96		13.6%	1.50	13.9%	1.47	12.5%	1.64
Total Hospital Net Income (%)	20.4%	14.1%	1.44		15.4%	1.33	17.0%	1.20	12.5%	1.63
Return on Equity (%)	5.8%	6.3%	0.92		9.8%	0.59	13.1%	0.44	3.2%	1.83
Current Ratio	26.4	4.1	6.40		7.4	3.57	4.4	5.93	31.2	0.84
Days in Net Patient Accounts Receivable	62.1	87.5	0.71		51.6	1.20	43.9	1.41	61.1	1.02
Average Payment Period	58.1	89.9	0.65		51.5	1.13	61.1	0.95	49.3	1.18
Equity Financing (%)	96.0%	64.7%	1.48		80.1%	1.20	78.9%	1.22	94.9%	1.01
Long-Term Debt to Equity Ratio	0.0	0.3	0.02		0.1	0.07	0.1	0.05	0.0	0.89
Times Interest Earned	16.6	21.0	0.79		14.8	1.12	25.9	0.64	9.9	1.67
Total Asset Turnover	0.3	0.4	0.66		0.6	0.46	0.7	0.38	0.3	1.12
Average Age of Plant (Years)	10.7	17.1	0.63		11.1	0.97	10.3	1.04	9.1	1.18
Increase (Decrease) Total Net Patient Revenue	19.5%	12.7%	1.53		7.7%	2.52	14.2%	1.37	-0.8%	N/A
Outpatient Gross Revenue (% of Total GPR)	64.2%	64.9%	0.99		65.6%	0.98	76.7%	0.84	61.0%	1.05
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$13,075	\$18,658	0.70		\$14,982	0.87	\$12,297	1.06	\$12,785	1.02
Inpatient Net Revenue per Day	\$3,049	\$3,656	0.83		\$3,228	0.94	\$2,830	1.08	\$3,158	0.97
Outpatient Net Revenue per Visit	\$712	\$781	0.91		\$697	1.02	\$806	0.88	\$665	1.07

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$272,275,529	Cash & Cash Equivalents	\$247,916,512	Current Liabilities	\$9,996,648
Less Deductions	\$188,986,765	Net Patient Receivables	\$14,173,043	Long-Term Debt	\$1,887,505
Net Patient Revenue	\$83,288,764	Other Receivables	\$268,674	Other Liabilities	\$30,217
Plus Other Revenue	\$541,533			Subtotal	\$11,914,370
Total Revenue	\$83,830,298	Land, Buildings & Equipment (Net)	\$31,937,296	Unrestricted Fund Balance	\$283,729,479
Less Expenses	\$66,746,914	Other Assets	\$1,348,325	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$24,000			Total Liabilities & Fund Balance	\$295,643,849
Net Income	\$17,107,384	Total Assets	\$295,643,850		