

**037 Gundersen Moundview Hospital and Clinics**  
 402 W Lake Street, PO Box 40  
 Friendship, WI 53934  
 608-339-3331

Fiscal Year: 01/01 to 12/31  
 Type: GMS  
 Critical Access Hospital  
 Control: Other Not-For-Profit

County: Adams  
 Analysis Area: North Central (6)  
 Volume Group: 2

Selected Utilization Statistics	FY 2021	All GMS Hospitals		Analysis Area 6		Volume Group 2		FY 2021 vs. 2020		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio	
<b>Occupancy Rate (%)</b>										
Adult Medical-Surgical	6.2%	57.9%	0.11	58.8%	0.11	19.3%	0.32	3.5%	1.77	
Obstetrics	0.0%	36.8%	N/A	39.4%	N/A	21.6%	N/A	0.0%	N/A	
Pediatrics	0.0%	59.6%	N/A	69.2%	N/A	0.0%	N/A	0.0%	N/A	
Total Hospital	6.2%	58.7%	0.11	61.6%	0.10	20.9%	0.30	3.5%	1.77	
<b>Average Census (Patients)</b>										
Adult Medical-Surgical	1.6	26.8	0.06	17.6	0.09	3.3	0.47	0.9	1.77	
Obstetrics	0.0	4.8	N/A	3.2	N/A	0.9	N/A	0.0	N/A	
Pediatrics	0.0	1.5	N/A	2.9	N/A	0.0	N/A	0.0	N/A	
Total Hospital	1.6	49.8	0.03	35.6	0.04	4.2	0.37	0.9	1.77	
<b>Average Length of Stay (Days)</b>										
Adult Medical-Surgical	3.4	4.6	0.74	4.4	0.78	3.6	0.95	2.6	1.30	
Obstetrics	0.0	2.4	N/A	2.2	N/A	2.2	N/A	0.0	N/A	
Pediatrics	0.0	3.8	N/A	4.3	N/A	0.0	N/A	0.0	N/A	
Total Hospital	3.6	4.9	0.74	4.7	0.77	3.1	1.18	2.7	1.35	
<b>Surgical Operations</b>										
Inpatient	0	1,037	N/A	1,116	N/A	202	N/A	0	N/A	
Outpatient	181	3,865	0.05	3,513	0.05	1,213	0.15	178	1.02	
Inpatient as % of All Surgeries	0.0%	21.2%	N/A	24.1%	N/A	14.3%	N/A	0.0%	N/A	
<b>Outpatient Visits</b>										
Non-Emergency Visits	34,465	145,246	0.24	131,878	0.26	37,326	0.92	34,001	1.01	
Emergency Visits	5,212	16,058	0.32	11,093	0.47	4,868	1.07	4,655	1.12	
<b>Full-Time Equivalents (FTEs)</b>										
Administrators	0.0	19.0	N/A	20.4	N/A	5.6	N/A	0.0	N/A	
Nurses, Licensed	32.1	247.5	0.13	172.5	0.19	48.0	0.67	34.6	0.93	
Ancillary Nursing Personnel	0.6	40.3	0.01	24.7	0.02	5.7	0.11	1.6	0.38	
All Other Personnel	92.3	496.2	0.19	457.0	0.20	98.5	0.94	108.6	0.85	
Total FTEs	124.9	803.0	0.16	674.6	0.19	157.8	0.79	144.8	0.86	
<b>FTEs per 100 Patient Census (Adjusted)</b>										
Administrators	0.0	13.0	N/A	17.1	N/A	26.2	N/A	0.0	N/A	
Nurses, Licensed	153.9	168.4	0.91	144.1	1.07	225.1	0.68	189.5	0.81	
Ancillary Nursing Personnel	2.9	27.4	0.11	20.6	0.14	26.6	0.11	8.8	0.33	
All Other Personnel	443.0	337.6	1.31	381.6	1.16	461.9	0.96	595.3	0.74	
Total FTEs	599.8	546.4	1.10	563.4	1.06	739.8	0.81	793.6	0.76	

<b>Total Hospital:</b>		<b>Contract with:</b>		<b>Medicare-certified Swing Beds:</b>		<b>Newborn Nursery:</b>	
Beds Set Up & Staffed	25	Health Maintenance		Average Beds Used	4	Bassinets	0
Discharges	157	Organization (HMO)	Yes	Discharges	44	Total Births	0
Inpatient Days	567	Preferred Provider		Inpatient Days	561	Newborn Days	0
		Organization (PPO)	Yes				

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	1	25	167	567	6.2%	1.6	3.4
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	5	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	5	0	0	0	0.0%	0.0	0.0
<b>Psychiatric</b>	5	0	0	0	0.0%	0.0	0.0
<b>Alcoholism/chemical dependency</b>	5	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\*\* Transfers, which may be estimated, refer only to those between units.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	0	0	0.0	Surgical Personnel	1	1	1.5
Physicians & Dentists	1	0	1.0	Radiological Services Personnel	6	0	6.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	2	1	2.1
Registered Nurses	24	15	29.1	Occupational Therapists	1	1	1.1
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	1	2	2.4
Ancillary Nursing Personnel	0	1	0.6	Physical Therapy Assistants/Aides	2	0	2.0
Medical Assistants	7	0	7.0	Recreational Therapists	0	0	0.0
Physician Assistants	1	0	1.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	3	0	3.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	1	0	1.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	0	0	0.0
Health Info Mgmt-Administrators/Technicians	2	0	2.0	All Other Personnel	59	3	60.1
Pharmacy Personnel	2	1	2.1				
Clinical Laboratory Personnel	3	0	3.0				
				<b>Total</b>	<b>116</b>	<b>25</b>	<b>124.9</b>

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Selected Financial Statistics	FY 2021	All GMS Hospitals		Analysis Area		Volume Group		FY 2021 vs. 2020		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$25,279,821	53.9%	46.6%	1.15	51.2%	1.05	47.7%	1.13	51.8%	1.04
Medical Assistance	\$9,188,934	19.6%	14.4%	1.36	13.3%	1.48	12.6%	1.55	19.3%	1.01
Commercial	\$11,313,536	24.1%	33.9%	0.71	29.9%	0.81	35.5%	0.68	25.7%	0.94
All Other	\$1,152,512	2.5%	5.1%	0.48	5.7%	0.43	4.2%	0.58	3.1%	0.79
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$11,856,250	25.3%	35.2%	0.72	36.0%	0.70	27.4%	0.92	24.2%	1.04
Medical Assistance	\$6,215,846	13.2%	11.1%	1.20	10.1%	1.31	8.8%	1.50	15.4%	0.86
Commercial	\$6,056,559	12.9%	14.9%	0.86	9.2%	1.40	12.2%	1.06	12.5%	1.03
Charity Care	\$523,377	1.1%	0.7%	1.56	0.8%	1.46	0.7%	1.58	0.1%	14.99
Bad Debt	\$387,986	0.8%	1.0%	0.81	0.8%	1.02	1.3%	0.66	1.8%	0.46
All Other	\$495,651	1.1%	2.8%	0.38	3.5%	0.30	2.4%	0.44	2.2%	0.48
Total Deductions	\$25,535,669	54.4%	65.8%	0.83	60.4%	0.90	52.8%	1.03	56.1%	0.97
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue		3.5%	6.5%	0.54	4.2%	0.83	4.2%	0.84	4.2%	0.83
Net Gains/Losses as % of Net Income		68.2%	29.4%	2.32	32.5%	2.10	27.5%	2.48	9.6%	7.09
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$9,124,659	44.6%	42.4%	1.05	42.4%	1.05	46.9%	0.95	52.0%	0.86
Supplies & Services	\$10,616,205	51.9%	51.3%	1.01	52.7%	0.98	45.9%	1.13	43.4%	1.20
Capital Component	\$709,591	3.5%	6.2%	0.56	4.9%	0.70	7.1%	0.49	4.6%	0.75
<b>Fiscal Statistics</b>										
Operating Margin (%)		7.8%	10.4%	0.75	9.6%	0.81	14.1%	0.55	10.4%	0.75
Total Hospital Net Income (%)		21.0%	14.1%	1.49	13.6%	1.54	18.4%	1.14	11.4%	1.84
Return on Equity (%)		24.3%	6.3%	3.86	3.3%	7.39	1.6%	15.26	10.5%	2.33
Current Ratio		3.2	4.1	0.77	2.8	1.12	2.8	1.14	2.0	1.60
Days in Net Patient Accounts Receivable		30.4	87.5	0.35	167.5	0.18	469.6	0.06	42.1	0.72
Average Payment Period		85.1	89.9	0.95	165.5	0.51	503.0	0.17	162.8	0.52
Equity Financing (%)		79.1%	64.7%	1.22	50.9%	1.55	50.7%	1.56	56.6%	1.40
Long-Term Debt to Equity Ratio		0.0	0.3	0.01	0.7	0.00	0.7	0.00	0.0	0.31
Times Interest Earned		736.3	21.0	35.02	48.7	15.11	28.6	25.75	46.4	15.86
Total Asset Turnover		1.0	0.4	2.32	0.2	4.30	0.1	12.07	0.9	1.09
Average Age of Plant (Years)		4.3	17.1	0.25	33.5	0.13	72.9	0.06	2.9	1.48
Increase (Decrease) Total Net Patient Revenue		13.9%	12.7%	1.09	25.1%	0.56	13.5%	1.03	8.4%	1.65
Outpatient Gross Revenue (% of Total GPR)		92.6%	64.9%	1.43	70.5%	1.31	80.3%	1.15	95.0%	0.97
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge	\$15,385		\$18,658	0.82	\$16,540	0.93	\$17,504	0.88	\$7,620	2.02
Inpatient Net Revenue per Day	\$2,727		\$3,656	0.75	\$3,511	0.78	\$4,490	0.61	\$1,470	1.86
Outpatient Net Revenue per Visit	\$471		\$781	0.60	\$799	0.59	\$784	0.60	\$475	0.99

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$46,934,803	Cash & Cash Equivalents	\$12,230,790	Current Liabilities	\$4,618,437
Less Deductions	\$25,535,669	Net Patient Receivables	\$1,782,752	Long-Term Debt	\$58,574
Net Patient Revenue	\$21,399,134	Other Receivables	\$511,977	Other Liabilities	\$0
Plus Other Revenue	\$778,848			Subtotal	\$4,677,011
Total Revenue	\$22,177,982	Land, Buildings & Equipment (Net)	\$5,700,141		
Less Expenses	\$20,450,455	Other Assets	\$2,108,928	Unrestricted Fund Balance	\$17,657,577
Non-Operating Gains/Losses	\$3,710,137			Restricted Fund Balance	\$625,976
Net Income	\$5,437,664	Total Assets	\$22,334,588	Total Liabilities & Fund Balance	\$22,334,588