

038 Burnett Medical Center
 257 W St George Avenue
 Grantsburg, WI 54840
 715-463-5353

Fiscal Year: 10/01 to 09/30
 Type: GMS
 Critical Access Hospital
 Control: Other Not-For-Profit

County: Burnett
 Analysis Area: Western Lake Superior (7)
 Volume Group: 1

Selected Utilization Statistics	FY 2021	All GMS Hospitals		Analysis Area 7		Volume Group 1		FY 2021 vs. 2020	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	8.9%	57.9%	0.15	25.1%	0.36	14.2%	0.63	8.5%	1.05
Obstetrics	0.0%	36.8%	N/A	24.3%	N/A	0.0%	N/A	0.0%	N/A
Pediatrics	0.0%	59.6%	N/A	0.0%	N/A	62.6%	N/A	0.0%	N/A
Total Hospital	8.9%	58.7%	0.15	28.2%	0.32	18.3%	0.49	8.5%	1.05
Average Census (Patients)									
Adult Medical-Surgical	1.5	26.8	0.06	5.0	0.31	2.1	0.74	1.4	1.05
Obstetrics	0.0	4.8	N/A	1.1	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	1.5	N/A	0.0	N/A	0.2	N/A	0.0	N/A
Total Hospital	1.5	49.8	0.03	6.5	0.23	2.8	0.55	1.4	1.05
Average Length of Stay (Days)									
Adult Medical-Surgical	3.4	4.6	0.73	3.6	0.94	3.6	0.92	3.3	1.02
Obstetrics	0.0	2.4	N/A	2.3	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	3.8	N/A	0.0	N/A	2.6	N/A	0.0	N/A
Total Hospital	3.4	4.9	0.69	3.9	0.86	4.3	0.78	3.3	1.02
Surgical Operations									
Inpatient	1	1,037	0.00	70	0.01	54	0.02	12	0.08
Outpatient	280	3,865	0.07	1,013	0.28	1,655	0.17	288	0.97
Inpatient as % of All Surgeries	0.4%	21.2%	0.02	6.4%	0.06	3.2%	0.11	4.0%	0.09
Outpatient Visits									
Non-Emergency Visits	29,919	145,246	0.21	40,762	0.73	27,310	1.10	25,994	1.15
Emergency Visits	3,404	16,058	0.21	6,148	0.55	3,184	1.07	3,214	1.06
Full-Time Equivalents (FTEs)									
Administrators	1.0	19.0	0.05	2.8	0.36	1.7	0.58	1.0	1.00
Nurses, Licensed	37.1	247.5	0.15	61.3	0.61	37.1	1.00	35.5	1.05
Ancillary Nursing Personnel	0.0	40.3	N/A	8.9	N/A	6.4	N/A	0.0	N/A
All Other Personnel	89.8	496.2	0.18	146.9	0.61	71.3	1.26	102.0	0.88
Total FTEs	128.0	803.0	0.16	219.9	0.58	116.6	1.10	138.5	0.92
FTEs per 100 Patient Census (Adjusted)									
Administrators	6.8	13.0	0.53	5.7	1.20	11.4	0.60	6.5	1.05
Nurses, Licensed	253.5	168.4	1.51	125.8	2.02	246.5	1.03	231.1	1.10
Ancillary Nursing Personnel	0.0	27.4	N/A	18.3	N/A	42.3	N/A	0.0	N/A
All Other Personnel	613.4	337.6	1.82	301.1	2.04	473.5	1.30	663.5	0.92
Total FTEs	873.7	546.4	1.60	450.8	1.94	773.8	1.13	901.1	0.97

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	17	Health Maintenance Organization (HMO)	Yes	Average Beds Used	1	Bassinets	0
Discharges	165	Preferred Provider Organization (PPO)	Yes	Discharges	36	Total Births	0
Inpatient Days	554			Inpatient Days	343	Newborn Days	0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	17	165	554	8.9%	1.5	3.4
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	1	0	1.0	Surgical Personnel	2	2	2.8
Physicians & Dentists	2	0	2.0	Radiological Services Personnel	4	1	4.3
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	21	11	26.0	Occupational Therapists	0	1	0.3
Certified Nurse Midwives	0	1	0.3	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	4	1	4.2	Physical Therapists	4	0	4.0
Ancillary Nursing Personnel	0	0	0.0	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	4	0	4.0	Recreational Therapists	0	0	0.0
Physician Assistants	1	1	1.2	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	6	1	6.6	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	1	0.4
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	5	4	7.7
Health Info Mgmt-Administrators/Technicians	9	0	9.0	All Other Personnel	30	30	44.2
Pharmacy Personnel	4	0	4.0				
Clinical Laboratory Personnel	6	0	6.0				
				Total	103	54	128.0

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Selected Financial Statistics	FY 2021	All GMS Hospitals		Analysis Area		Volume Group		FY 2021 vs. 2020		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$16,978,903	47.9%	46.6%	1.03	50.8%	0.94	46.0%	1.04	48.8%	0.98
Medical Assistance	\$7,038,134	19.9%	14.4%	1.38	16.7%	1.19	12.0%	1.65	17.3%	1.15
Commercial	\$8,889,586	25.1%	33.9%	0.74	26.9%	0.93	37.7%	0.66	26.1%	0.96
All Other	\$2,532,752	7.1%	5.1%	1.41	5.6%	1.28	4.2%	1.69	7.8%	0.92
Deductions as % of Total Gross Patient Revenue										
Medicare	\$7,866,828	22.2%	35.2%	0.63	27.0%	0.82	24.4%	0.91	23.0%	0.97
Medical Assistance	\$4,181,592	11.8%	11.1%	1.07	11.1%	1.06	8.3%	1.42	11.3%	1.04
Commercial	\$2,383,585	6.7%	14.9%	0.45	5.5%	1.22	11.4%	0.59	7.2%	0.93
Charity Care	\$96,192	0.3%	0.7%	0.38	0.7%	0.40	0.7%	0.38	0.2%	1.10
Bad Debt	\$703,968	2.0%	1.0%	1.95	1.5%	1.33	1.4%	1.42	3.9%	0.51
All Other	\$1,101,449	3.1%	2.8%	1.11	2.7%	1.15	2.2%	1.40	2.2%	1.39
Total Deductions	\$16,333,614	46.1%	65.8%	0.70	48.5%	0.95	48.5%	0.95	47.9%	0.96
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	1.1%	6.5%	0.18		3.4%	0.34	5.2%	0.22	1.8%	0.65
Net Gains/Losses as % of Net Income	85.3%	29.4%	2.91		46.4%	1.84	16.4%	5.18	112.7%	0.76
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$10,541,400	56.6%	42.4%	1.33	52.8%	1.07	49.0%	1.16	58.1%	0.98
Supplies & Services	\$6,751,215	36.3%	51.3%	0.71	40.1%	0.90	44.0%	0.82	34.7%	1.04
Capital Component	\$1,320,475	7.1%	6.2%	1.14	7.1%	1.00	7.0%	1.01	7.2%	0.98
Fiscal Statistics										
Operating Margin (%)	3.7%	10.4%	0.35		12.3%	0.30	12.2%	0.30	-0.1%	N/A
Total Hospital Net Income (%)	20.7%	14.1%	1.46		20.8%	0.99	14.2%	1.45	0.8%	26.27
Return on Equity (%)	17.6%	6.3%	2.78		2.3%	7.75	21.6%	0.81	0.5%	35.08
Current Ratio	1.8	4.1	0.43		3.1	0.56	2.1	0.83	2.1	0.82
Days in Net Patient Accounts Receivable	69.1	87.5	0.79		372.2	0.19	53.3	1.30	74.4	0.93
Average Payment Period	176.8	89.9	1.97		407.2	0.43	54.9	3.22	173.8	1.02
Equity Financing (%)	33.8%	64.7%	0.52		51.8%	0.65	43.0%	0.79	16.7%	2.03
Long-Term Debt to Equity Ratio	1.0	0.3	2.89		0.7	1.40	0.7	1.37	2.1	0.45
Times Interest Earned	19.1	21.0	0.91		56.7	0.34	13.9	1.37	1.5	12.65
Total Asset Turnover	0.7	0.4	1.63		0.1	7.11	1.5	0.47	0.6	1.11
Average Age of Plant (Years)	21.4	17.1	1.25		55.6	0.38	8.5	2.52	26.8	0.80
Increase (Decrease) Total Net Patient Revenue	12.6%	12.7%	0.99		17.4%	0.73	15.6%	0.81	-3.6%	N/A
Outpatient Gross Revenue (% of Total GPR)	90.7%	64.9%	1.40		86.8%	1.05	82.0%	1.11	89.6%	1.01
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$13,223	\$18,658	0.71		\$14,908	0.89	\$21,986	0.60	\$12,439	1.06
Inpatient Net Revenue per Day	\$3,172	\$3,656	0.87		\$3,393	0.93	\$3,295	0.96	\$2,727	1.16
Outpatient Net Revenue per Visit	\$515	\$781	0.66		\$924	0.56	\$696	0.74	\$542	0.95

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$35,439,375	Cash & Cash Equivalents	\$10,905,407	Current Liabilities	\$8,633,831
Less Deductions	\$16,333,614	Net Patient Receivables	\$3,617,223	Long-Term Debt	\$8,882,837
Net Patient Revenue	\$19,105,761	Other Receivables	\$66,447	Other Liabilities	\$750,537
Plus Other Revenue	\$221,046			Subtotal	\$18,267,205
Total Revenue	\$19,326,807	Land, Buildings & Equipment (Net)	\$8,977,501	Unrestricted Fund Balance	\$9,343,227
Less Expenses	\$18,613,090	Other Assets	\$4,043,854	Restricted Fund Balance	\$23,547
Non-Operating Gains/Losses	\$4,132,897			Total Liabilities & Fund Balance	\$27,610,432
Net Income	\$4,846,614	Total Assets	\$27,610,432		