Green Bay, WI 54301			Туре:		MS eneral Medical ઠ	Surgical	Analysis A Volume G		theastern (4)	
920-433-0111			Contro		eligious Organiz	•	volume G	ioup. <i>i</i>		
			All GMS Hospitals		Analysis Area 4		Volume Group 7		FY 2021 vs. 2020	
Selected Utilization Statistics		FY 2021	Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
Occupancy Rate (%)										
Adult Medical-Surgical		78.4%	57.9%	1.35	57.7%	1.36	72.0%	1.09	56.7%	1.38
Obstetrics		37.4%	36.8%	1.02	33.1%	0.28	46.8%	0.80	34.1%	1.10
Pediatrics		15.8%	59.6%	0.27	12.8%	1.24	51.3%	0.31	23.4%	0.68
Total Hospital		67.1%	58.7%	1.14	51.8%	1.30	68.8%	0.98	55.2%	1.22
Average Census (Patients)				0.07	05.0	0.54	400.4	0.50		
Adult Medical-Surgical		63.5	26.8	2.37	25.0	2.54	108.1	0.59	67.5	0.94
Obstetrics		9.3	4.8	1.93	3.9	2.43	14.4	0.65	7.8	1.19
Pediatrics		2.1	1.5	1.33	0.3	8.04	5.0	1.33	4.7	0.44
Total Hospital		139.0	49.8	2.79	44.3	3.14	209.1	0.66	140.7	0.99
Average Length of Stay (Days)					4.0					
Adult Medical-Surgical		4.2	4.6	0.92	4.2	1.00	5.0	0.84	5.2	
Obstetrics		2.5	2.4	1.02	2.3	1.09	2.6	0.96	2.4	1.02
Pediatrics		2.9	3.8	0.76	2.4	1.21	4.1	0.70	3.5	0.83
Total Hospital		5.2	4.9	1.07	4.4	1.17	5.3	0.98	5.1	1.01
Surgical Operations					070	0.70	2.042		• • • • •	
Inpatient		2,446	1,037	2.36	879	2.78	3,842	0.64	2,721	0.90
Outpatient		4,966	3,865	1.28	5,410	0.92	11,153	0.45	4,461	1.11
Inpatient as % of All Surgeries		33.0%	21.2%	1.56	14.0%	2.36	25.6%	1.29	37.9%	0.87
Outpatient Visits		400.000			404 004	0.99		0.40		
Non-Emergency Visits		189,326	145,246	1.30	191,881 17,038	1.60	450,554 40,709	0.42 0.67	144,556	1.31
Emergency Visits		27,345	16,058	1.70	17,030		40,703	0.07	30,649	0.89
Full-Time Equivalents (FTEs)		00.0	10.0	4.00	15 5	2.06	63.3	0.54		0.07
Administrators		32.0	19.0	1.68	15.5	2.00	921.1	0.51	33.0	0.97
Nurses, Licensed		584.9	247.5	2.36	286.5 43.7	1.82	153.6	0.63	536.2	1.09
Ancillary Nursing Personnel		79.6	40.3	1.97	497.2	1.39	1,865.1	0.52	87.7	0.91
All Other Personnel		691.8	496.2	1.39	842.9	1.65	3,003.0	0.37 0.46	804.1	0.86
Total FTEs	· · · · · · · · · · · · · · · · · · ·	1,388.2	803.0	1.73	042.9		3,003.0	0.40	1,461.0	0.95
FTEs per 100 Patient Census (Ad Administrators	ustea)	9.3	13.0	0.72	8.7	1.06	11.7	0.79	9.6	0.97
Nurses, Licensed		169.4	168.4	1.01	160.8	1.05	170.7	0.79	9.0 155.4	1.09
Ancillary Nursing Personnel		23.0	27.4	0.84	24.5	0.94	28.5	0.99	25.4	0.91
All Other Personnel		200.4	337.6	0.59	279.1	0.72	345.6	0.58	233.1	0.86
Total FTEs		402.2	546.4	0.33	473.2	0.85	556.5	0.72	423.5	0.00
Total Hospital:		ontract with:	т.010		are-certified Sv		000.0	Newborn		0.00
•	207	Health Maintenance			erage Beds Us			Bassir	•	24
	768	Organization (HMO)	Yes		scharges		0 0	Total E		1,339
	717		/	Inpatient Days			0			2,139
		Preferred Provider	Yes		Saton Days		U U	I NOW DO	Jin Days	2,100
		Organization (PPO)								

042 St Vincent Hospital Green Bay, WI 54301

	Level of	Beds Set Up & Staffed	Discharges &	Patient Days	Occupancy	Average Census	Average Length of Stay
Inpatient Service Area	Service*	06/30/2021	Transfers**	of Care	Rate (%)	(Patients)	(Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	81	5,501	23,192	78.4%	63.5	4.2
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	1	20	328	4,147	56.8%	11.4	12.6
Hospice	4	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	1	13	259	751	15.8%	2.1	2.9
Obstetrics	1	25	1,371	3,411	37.4%	9.3	2.5
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	1	21	621	6,876	89.7%	18.8	11.1
Cardiac Intensive Unit	1	4	180	1,223	83.8%	3.4	6.8
Pediatric Intensive Care	1	7	432	1,446	56.6%	4.0	3.3
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	1	13	724	4,497	94.8%	12.3	6.2
Neonatal Intensive/Intermediate Care	1	23	312	5,174	61.6%	14.2	16.6
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns. ** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network 4 = Contracted, 5 = Service Not Provided

	Number	Number	Number			Number	Number	Number
Occupation	Full-Time	Part-Time	FTE	Occupation		Full-Time	Part-Time	FTE
Administrators/Assistant Administrators	32	0	32.0	Surgical Personnel		30	27	46.3
Physicians & Dentists	0	1	0.7	Radiological Services Personnel		31	34	54.4
Medical & Dental Residents	0	0	0.0	Sonographers		6	9	11.2
Dental Hygienists	0	0	0.0	Respiratory Therapists		21	13	27.9
Registered Nurses	325	361	571.4	Occupational Therapists		13	17	23.5
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides		0	2	1.2
Licensed Practical Nurses	4	3	5.6	Physical Therapists		42	23	57.3
Ancillary Nursing Personnel	23	109	79.6	Physical Therapy Assistants/Aides		17	6	20.7
Medical Assistants	4	7	10.0	Recreational Therapists		4	6	7.3
Physician Assistants	0	0	0.0	Dietitians & Nutritionists		6	9	12.1
Nurse Practitioners	7	1	7.8	Psychologists		18	20	27.5
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers		0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals		73	22	89.4
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel		157	93	203.3
Pharmacy Personnel	40	19	50.2		Total	892	800	1,388.2
Clinical Laboratory Personnel	39	18	48.9					,

Green Bay, WI 54301 Selected Financial Statistics			All GMS Ho	spitals	Analysis Are	a	Volume Group		FY 2021 vs. 2020	
		FY 2021	Value	Ratio	4 Value	Ratio	7 Value	Ratio	FY 2020	Ratio
Gross Revenue as % of Total	Gross Patient Revenue									
Medicare	\$597,707,996	49.9%	46.6%	1.07	47.1%	1.06	46.9%	1.06	50.2%	0.99
Medical Assistance	\$160,066,320	13.4%	14.4%	0.93	12.3%	1.08	13.3%	1.01	12.0%	1.12
Commercial	\$384,595,942	32.1%	33.9%	0.95	36.3%	0.88	34.1%	0.94	32.2%	1.00
All Other	\$56,002,205	4.7%	5.1%	0.92	4.2%	1.10	5.7%	0.81	5.6%	0.83
Deductions as % of Total Gro	ss Patient Revenue									
Medicare	\$448,370,665	37.4%	35.2%	1.06	35.4%	1.06	36.2%	1.03	38.7%	0.97
Medical Assistance	\$121,133,899	10.1%	11.1%	0.91	9.8%	1.03	10.3%	0.98	9.2%	1.10
Commercial	\$195,420,990	16.3%	14.9%	1.09	16.0%	1.02	16.2%	1.01	15.6%	1.05
Charity Care	\$4,840,040	0.4%	0.7%	0.57	0.7%	0.59	0.7%	0.58	0.5%	0.79
Bad Debt	\$15,414,779	1.3%	1.0%	1.26	1.1%	1.20	0.8%	1.55	0.7%	1.91
All Other	\$43,178,026	3.6%	2.8%	1.29	2.9%	1.23	3.0%	1.18	3.7%	0.98
Total Deductions	\$828,358,399	69.1%	65.8%	1.05	65.9%	1.05	67.3%	1.03	68.3%	1.01
Other Revenue & Net Gains o	r Losses									
Other Revenue as % of Tota	l Revenue	10.3%	6.5%	1.59	6.1%	1.70	6.7%	1.54	5.2%	1.99
Net Gains/Losses as % of N	et Income	36.1%	29.4%	1.23	31.1%	1.16	30.5%	1.19	24.5%	1.47
Expenses as % of Total Exper	ISES									
Salary/Fringe Benefits	\$63,505,145	20.3%	42.4%	0.48	42.5%	0.48	41.3%	0.49	38.2%	0.53
Supplies & Services	\$231,822,831	74.1%	51.3%	1.44	50.9%	1.46	53.3%	1.39	57.2%	1.30
Capital Component	\$17,502,914	5.6%	6.2%	0.90	6.6%	0.84	5.4%	1.03	4.6%	1.21
Fiscal Statistics										
Operating Margin (%)		24.1%	10.4%	2.32	15.9%	1.52	9.3%	2.59	-4.5%	N/A
Total Hospital Net Income (9	6)	33.2%	14.1%	2.35	21.5%	1.55	12.9%	2.59	-6.0%	N/A
Return on Equity (%)	,	19.6%	6.3%	3.11	15.0%	1.31	8.9%	2.21	-3.2%	N/A
Current Ratio		1.5	4.1	0.36	3.7	0.40	4.8	0.31	1.4	1.06
Days in Net Patient Accounts Receivable		57.7	87.5	0.66	56.7	1.02	61.8	0.93	55.7	1.03
Average Payment Period		83.6	89.9	0.93	76.1	1.10	62.8	1.33	94.0	0.89
Equity Financing (%)		81.3%	64.7%	1.26	75.3%	1.08	69.5%	1.17	71.5%	1.14
Long-Term Debt to Equity R	atio	0.1	0.3	0.20	0.2	0.43	0.2	0.35	0.0	1.36
Times Interest Earned		283.3	21.0	13.47	32.4	8.73	24.3	11.65	-30.0	N/A
Total Asset Turnover		0.5	0.4	1.21	0.7	0.80	0.7	0.78	0.5	0.95
Average Age of Plant (Years	;)	18.0	17.1	1.06	10.6	1.70	13.3	1.36	16.0	1.13
Increase (Decrease) Total N		1.7%	12.7%	0.14	10.0%	0.17	11.2%	0.15	6.6%	0.27
Outpatient Gross Revenue (59.7%	64.9%	0.92	74.4%	0.80	59.3%	1.01	58.8%	1.02
Net Revenue Statistics										
Inpatient Net Revenue per D	Discharge	\$17,579	\$18,658	0.94	\$15,148	1.16	\$21,058	0.83	\$17,528	1.00
Inpatient Net Revenue per D	-	\$3,386	\$3,656	0.93	\$3,286	1.03	\$3,785	0.89	\$3,390	1.00
Outpatient Net Revenue per	5	\$986	\$781	1.26	\$699	1.41	\$881	1.12	\$1,107	0.89
Income State					Y	:			d Balances	
Gross Patient Revenue (GPR)	\$1,198,372,463	Cash & Ca	Assets Cash & Cash Equivalents			Current Liabilities				3,938,683
Less Deductions	\$828,358,399	Net Patient Receivables			\$2,125,777 \$58,463,347	Long-Term Debt			\$42,625,539	
Net Patient Revenue	\$370,014,064	Other Rece			\$24,832,340	Other Liabilities			\$36,634,969	
Plus Other Revenue	\$42,345,538			CIVADICS		Subtotal			\$30,034,909 \$148,199,191	
Total Revenue	\$412,359,602	Land Build	lings & Equipmer	nt (Net)	\$131,677,597	Sub			ψ140	,100,101
Less Expenses	\$312,830,890	Other Asse			\$576,427,268	Unrestricted Fund Balance			\$645	5,327,138
Non-Operating Gains/Losses	\$56,260,930			\$ \$576,4				φ040	\$0,527,130	
Net Income	\$155,789,642	Total Asset	c		\$793,526,329	Restricted Fund Balance Total Liabilities & Fund Balance			¢702	پو 3,526,329
	ψ100,709,042	I I I I I I I I I I I I I I I I I I I	3		ψ130,0Z0,0Z9	Total			φ/90	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,