

043 Aurora Medical Center in Hartford
 1032 East Sumner Street
 Hartford, WI 53027
 262-673-2300

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Washington
 Analysis Area: Southeastern (2A)
 Volume Group: 3

Selected Utilization Statistics	FY 2021	All GMS Hospitals		Analysis Area 2A		Volume Group 3		FY 2021 vs. 2020	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	35.6%	57.9%	0.61	61.6%	0.58	36.8%	0.97	34.1%	1.05
Obstetrics	0.0%	36.8%	N/A	32.8%	N/A	23.3%	N/A	0.0%	N/A
Pediatrics	0.0%	59.6%	N/A	0.0%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	38.4%	58.7%	0.65	56.8%	0.68	42.9%	0.90	36.8%	1.04
Average Census (Patients)									
Adult Medical-Surgical	10.3	26.8	0.38	34.1	0.30	7.2	1.43	9.9	1.05
Obstetrics	0.0	4.8	N/A	5.4	N/A	0.9	N/A	0.0	N/A
Pediatrics	0.0	1.5	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	13.4	49.8	0.27	64.9	0.21	10.9	1.23	12.9	1.04
Average Length of Stay (Days)									
Adult Medical-Surgical	4.1	4.6	0.89	4.3	0.95	3.5	1.17	3.3	1.23
Obstetrics	0.0	2.4	N/A	2.3	N/A	2.1	N/A	0.0	N/A
Pediatrics	0.0	3.8	N/A	0.0	N/A	1.8	N/A	0.0	N/A
Total Hospital	4.2	4.9	0.85	4.5	0.91	3.8	1.11	3.5	1.17
Surgical Operations									
Inpatient	187	1,037	0.18	1,167	0.16	234	0.80	245	0.76
Outpatient	2,904	3,865	0.75	4,137	0.70	1,718	1.69	2,586	1.12
Inpatient as % of All Surgeries	6.0%	21.2%	0.29	22.0%	0.28	12.0%	0.51	8.7%	0.70
Outpatient Visits									
Non-Emergency Visits	75,478	145,246	0.52	170,630	0.44	77,301	0.98	73,406	1.03
Emergency Visits	9,535	16,058	0.59	21,970	0.43	9,586	0.99	8,291	1.15
Full-Time Equivalents (FTEs)									
Administrators	6.0	19.0	0.31	22.0	0.27	11.2	0.53	6.0	1.00
Nurses, Licensed	98.1	247.5	0.40	286.1	0.34	81.2	1.21	104.2	0.94
Ancillary Nursing Personnel	24.8	40.3	0.62	52.9	0.47	13.2	1.88	31.7	0.78
All Other Personnel	253.3	496.2	0.51	515.7	0.49	206.7	1.23	250.8	1.01
Total FTEs	382.3	803.0	0.48	876.8	0.44	312.3	1.22	392.7	0.97
FTEs per 100 Patient Census (Adjusted)									
Administrators	8.6	13.0	0.66	11.5	0.75	20.5	0.42	9.9	0.87
Nurses, Licensed	140.4	168.4	0.83	148.8	0.94	148.3	0.95	172.0	0.82
Ancillary Nursing Personnel	35.5	27.4	1.30	27.5	1.29	24.2	1.47	52.4	0.68
All Other Personnel	362.5	337.6	1.07	268.3	1.35	377.6	0.96	414.0	0.88
Total FTEs	547.0	546.4	1.00	456.1	1.20	570.6	0.96	648.3	0.84

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	35	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	0
Discharges	1,182	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	0
Inpatient Days	4,909			Inpatient Days	0	Newborn Days	0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	29	927	3,770	35.6%	10.3	4.1
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	3	0	0	0	0.0%	0.0	0.0
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	6	259	1,139	52.0%	3.1	4.4
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	6	0	6.0	Surgical Personnel	9	2	10.5
Physicians & Dentists	9	16	11.3	Radiological Services Personnel	14	13	20.7
Medical & Dental Residents	0	0	0.0	Sonographers	4	3	5.9
Dental Hygienists	0	0	0.0	Respiratory Therapists	5	3	6.4
Registered Nurses	53	50	88.7	Occupational Therapists	3	4	6.5
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	13	14	24.0
Ancillary Nursing Personnel	9	34	24.8	Physical Therapy Assistants/Aides	9	10	13.5
Medical Assistants	1	0	1.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	1	0.4
Nurse Practitioners	2	1	2.8	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	4	4	4.6	Social Workers	1	2	2.9
Clinical Nurse Specialists	2	0	2.0	All Other Health Professionals	27	14	34.1
Health Info Mgmt-Administrators/Technicians	1	5	4.9	All Other Personnel	61	44	87.9
Pharmacy Personnel	4	4	6.3				
Clinical Laboratory Personnel	12	5	16.9				
				Total	249	229	382.3

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Selected Financial Statistics	FY 2021	All GMS Hospitals		Analysis Area		Volume Group		FY 2021 vs. 2020		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$122,843,563	48.5%	46.6%	1.04	51.5%	0.94	47.0%	1.03	48.5%	1.00
Medical Assistance	\$21,703,217	8.6%	14.4%	0.59	11.3%	0.76	13.0%	0.66	8.3%	1.03
Commercial	\$102,537,922	40.5%	33.9%	1.20	34.7%	1.17	36.1%	1.12	40.7%	0.99
All Other	\$6,281,798	2.5%	5.1%	0.49	2.5%	1.01	3.8%	0.65	2.5%	1.00
Deductions as % of Total Gross Patient Revenue										
Medicare	\$99,820,817	39.4%	35.2%	1.12	41.5%	0.95	32.5%	1.21	38.9%	1.01
Medical Assistance	\$19,270,586	7.6%	11.1%	0.69	9.1%	0.83	9.9%	0.77	7.1%	1.06
Commercial	\$52,362,401	20.7%	14.9%	1.38	16.0%	1.29	14.1%	1.46	20.1%	1.03
Charity Care	\$2,025,764	0.8%	0.7%	1.12	0.9%	0.90	0.7%	1.21	0.8%	0.98
Bad Debt	\$1,850,578	0.7%	1.0%	0.72	1.0%	0.71	1.5%	0.49	1.1%	0.66
All Other	\$3,214,319	1.3%	2.8%	0.45	1.2%	1.04	1.8%	0.72	1.2%	1.08
Total Deductions	\$178,544,465	70.5%	65.8%	1.07	69.8%	1.01	60.4%	1.17	69.3%	1.02
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	0.4%	6.5%	0.06		5.3%	0.07	7.5%	0.05	5.2%	0.07
Net Gains/Losses as % of Net Income	N/A	29.4%	N/A		13.2%	N/A	42.4%	N/A	0.1%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$25,300,605	44.0%	42.4%	1.04	38.6%	1.14	50.4%	0.87	44.6%	0.99
Supplies & Services	\$28,316,706	49.2%	51.3%	0.96	53.1%	0.93	42.2%	1.17	47.3%	1.04
Capital Component	\$3,906,784	6.8%	6.2%	1.09	8.4%	0.81	7.5%	0.91	8.1%	0.84
Fiscal Statistics										
Operating Margin (%)	23.4%	10.4%	2.25		13.6%	1.72	8.9%	2.63	18.9%	1.24
Total Hospital Net Income (%)	23.4%	14.1%	1.66		15.4%	1.52	14.5%	1.61	18.9%	1.24
Return on Equity (%)	9.4%	6.3%	1.48		9.8%	0.96	11.3%	0.83	7.8%	1.21
Current Ratio	21.7	4.1	5.27		7.4	2.93	5.3	4.09	24.1	0.90
Days in Net Patient Accounts Receivable	59.8	87.5	0.68		51.6	1.16	49.1	1.22	62.7	0.95
Average Payment Period	51.3	89.9	0.57		51.5	1.00	43.7	1.17	42.1	1.22
Equity Financing (%)	95.4%	64.7%	1.47		80.1%	1.19	76.8%	1.24	93.9%	1.02
Long-Term Debt to Equity Ratio	0.0	0.3	N/A		0.1	N/A	0.2	N/A	0.0	N/A
Times Interest Earned	37.2	21.0	1.77		14.8	2.51	19.8	1.88	30.1	1.23
Total Asset Turnover	0.4	0.4	0.93		0.6	0.64	0.7	0.55	0.4	0.98
Average Age of Plant (Years)	11.9	17.1	0.70		11.1	1.07	10.5	1.13	9.3	1.28
Increase (Decrease) Total Net Patient Revenue	11.9%	12.7%	0.94		7.7%	1.54	11.8%	1.01	1.3%	9.43
Outpatient Gross Revenue (% of Total GPR)	80.4%	64.9%	1.24		65.6%	1.23	79.7%	1.01	78.1%	1.03
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$15,349	\$18,658	0.82		\$14,982	1.02	\$14,182	1.08	\$13,194	1.16
Inpatient Net Revenue per Day	\$3,636	\$3,656	0.99		\$3,228	1.13	\$3,541	1.03	\$3,620	1.00
Outpatient Net Revenue per Visit	\$688	\$781	0.88		\$697	0.99	\$602	1.14	\$633	1.09

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$253,366,499	Cash & Cash Equivalents	\$154,231,288	Current Liabilities	\$7,752,923
Less Deductions	\$178,544,465	Net Patient Receivables	\$12,262,170	Long-Term Debt	\$0
Net Patient Revenue	\$74,822,034	Other Receivables	\$57,333	Other Liabilities	\$957,506
Plus Other Revenue	\$273,807			Subtotal	\$8,710,429
Total Revenue	\$75,095,841	Land, Buildings & Equipment (Net)	\$17,658,894	Unrestricted Fund Balance	\$178,686,403
Less Expenses	\$57,524,095	Other Assets	\$3,187,146	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	-\$24,000	Total Assets	\$187,396,831	Total Liabilities & Fund Balance	\$187,396,832
Net Income	\$17,547,746				