700 South Park Street Madison, WI 53715 608-251-6100 Selected Utilization Statistics Occupancy Rate (%) Adult Medical-Surgical Obstetrics Pediatrics Total Hospital Average Census (Patients) Adult Medical-Surgical Obstetrics Dediatrics	FY 2021 76.4% 37.8% 13.5% 72.8% 24.4 17.8 1.6	Type: Contro All GMS Ho Value 57.9% 36.8% 59.6% 58.7% 26.8	ol: Re	eneral Medical & eligious Organiz Analysis 1 Value 58.2% 41.0% 55.7%	ation Area Ratio 1.31 0.43	Analysis A Volume G Volume G 7 Value 72.0% 46.8%	roup: 7	thern (1) FY 2021 vs FY 2020 72.1%	s. 2020 Ratio
Selected Utilization Statistics Occupancy Rate (%) Adult Medical-Surgical Obstetrics Pediatrics Total Hospital Average Census (Patients) Adult Medical-Surgical Obstetrics	76.4% 37.8% 13.5% 72.8% 24.4 17.8	All GMS Ho Value 57.9% 36.8% 59.6% 58.7%	8550 Ratio Ratio 1.32 1.03 0.23	Analysis 1 Value 58.2% 41.0% 55.7%	Area Ratio 1.31 0.43	7 Value 72.0%	Ratio	FY 2020	
Occupancy Rate (%) Adult Medical-Surgical Obstetrics Pediatrics Total Hospital Average Census (Patients) Adult Medical-Surgical Obstetrics	76.4% 37.8% 13.5% 72.8% 24.4 17.8	Value 57.9% 36.8% 59.6% 58.7%	Ratio 1.32 1.03 0.23	1 Value 58.2% 41.0% 55.7%	Ratio 1.31 0.43	7 Value 72.0%	Ratio	FY 2020	
Occupancy Rate (%) Adult Medical-Surgical Obstetrics Pediatrics Total Hospital Average Census (Patients) Adult Medical-Surgical Obstetrics	76.4% 37.8% 13.5% 72.8% 24.4 17.8	57.9% 36.8% 59.6% 58.7%	1.32 1.03 0.23	58.2% 41.0% 55.7%	1.31 0.43	Value 72.0%			Ratio
Occupancy Rate (%) Adult Medical-Surgical Obstetrics Pediatrics Total Hospital Average Census (Patients) Adult Medical-Surgical Obstetrics	76.4% 37.8% 13.5% 72.8% 24.4 17.8	36.8% 59.6% 58.7%	1.32 1.03 0.23	58.2% 41.0% 55.7%	1.31 0.43		1.06		
Adult Medical-Surgical Obstetrics Pediatrics Total Hospital Average Census (Patients) Adult Medical-Surgical Obstetrics	37.8% 13.5% 72.8% 24.4 17.8	36.8% 59.6% 58.7%	1.03 0.23	41.0% 55.7%	0.43		1.06	72 1%	
Obstetrics Pediatrics Total Hospital Average Census (Patients) Adult Medical-Surgical Obstetrics	37.8% 13.5% 72.8% 24.4 17.8	36.8% 59.6% 58.7%	1.03 0.23	41.0% 55.7%	0.43				1.06
Total Hospital Average Census (Patients) Adult Medical-Surgical Obstetrics	72.8% 24.4 17.8	58.7%					0.81	41.7%	0.91
Average Census (Patients) Adult Medical-Surgical Obstetrics	24.4 17.8			00.00/	0.24	51.3%	0.26	10.4%	1.30
Average Census (Patients) Adult Medical-Surgical Obstetrics	24.4 17.8			62.3%	1.17	68.8%	1.06	61.3%	1.19
Adult Medical-Surgical Obstetrics	17.8	26.8							
			0.91	25.0	0.98	108.1	0.23	23.1	1.06
Dediatriae	1.6	4.8	3.67	4.5	3.91	14.4	1.24	19.6	0.91
Pediatrics		1.5	1.05	2.2	0.72	5.0	1.05	1.2	1.30
Total Hospital	263.4	49.8	5.29	53.8	4.90	209.1	1.26	229.4	1.15
Average Length of Stay (Days)									
Adult Medical-Surgical	5.1	4.6	1.11	4.5	1.12	5.0	1.01	3.9	1.31
Obstetrics	2.9	2.4	1.21	2.5	1.16	2.6	1.14	3.2	0.93
Pediatrics	2.3	3.8	0.59	4.5	0.51	4.1	0.55	2.0	1.12
Total Hospital	3.5	4.9	0.71	4.5	0.77	5.3	0.65	4.9	0.70
Surgical Operations									
Inpatient	4,528	1,037	4.37	947	4.78	3,842	1.18	4,514	1.00
Outpatient	4,514	3,865	1.17	3,798	1.19	11,153	0.40	3,525	1.28
Inpatient as % of All Surgeries	50.1%	21.2%	2.37	20.0%	2.51	25.6%	1.95	56.2%	0.89
Outpatient Visits									
Non-Emergency Visits	52,543	145,246	0.36	172,458	0.30	450,554	0.12	45,434	1.16
Emergency Visits	43,540	16,058	2.71	16,037	2.72	40,709	1.07	38,990	1.12
Full-Time Equivalents (FTEs)					a /=				
Administrators	70.5	19.0	3.70	20.3	3.47	63.3	1.11	78.0	0.90
Nurses, Licensed	724.4	247.5	2.93	270.6	2.68	921.1	0.79	740.2	0.98
Ancillary Nursing Personnel	0.0	40.3	N/A	38.3	N/A	153.6	N/A	105.4	0.00
All Other Personnel	686.0	496.2	1.38	620.2	1.11	1,865.1	0.37	780.8	0.88
Total FTEs	1,480.9	803.0	1.84	949.5	1.56	3,003.0	0.49	1,704.4	0.87
FTEs per 100 Patient Census (Adjusted					0.05				-
Administrators	10.7	13.0	0.83	12.6	0.85	11.7	0.91	21.9	0.49
Nurses, Licensed	110.2	168.4	0.65	168.2	0.66	170.7	0.65	208.1	0.53
Ancillary Nursing Personnel	0.0	27.4	N/A	23.8	N/A	28.5	N/A	29.6	0.00
All Other Personnel	104.4	337.6	0.31	385.4	0.27	345.6	0.30	219.6	0.48
Total FTEs	225.4	546.4	0.41	590.0	0.38	556.5	0.40	479.3	0.47
Total Hospital:	Contract with:		Medicare-certified Swing Beds:			0	Newborn	•	
Beds Set Up & Staffed 362	Health Maintenance	Voc			rage Beds Used		Bassin		30
Discharges 27,820	Organization (HM0) '03	Discharges			0	Total B		955
Inpatient Days 96,139	Preferred Provider		Inpatient Days			0	Newbo	orn Days 3,2	215
	Organization (PPC)) Yes							

063 SSM Health St Mary's Hospital Madison, WI 53715

	Level of	Beds Set Up & Staffed	Discharges &	Patient Days	Occupancy	Average Census	Average Length of Stay	
Inpatient Service Area	Service*	12/31/2021	Transfers**	of Care	Rate (%)	(Patients)	(Days)	
General Medical-Surgical								
Adult Medical-Surgical, Acute	1	32	1,749	8,920	76.4%	24.4	5.1	
Orthopedic	2	0	0	0	0.0%	0.0	0.0	
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0	
Hospice	4	0	0	0	0.0%	0.0	0.0	
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0	
Other Acute	5	0	0	0	0.0%	0.0	0.0	
Pediatric, acute	1	12	261	590	13.5%	1.6	2.3	
Obstetrics	1	47	2,200	6,479	37.8%	17.8	2.9	
Psychiatric	1	20	1,059	5,508	75.5%	15.1	5.2	
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0	
ICU/CCU								
Medical-Surgical Intensive Care	1	27	328	10,226	103.8%	28.0	31.2	
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0	
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0	
Burn Care	5	0	0	0	0.0%	0.0	0.0	
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0	
Step-Down (Special Care)	1	186	11,540	58,259	85.8%	159.6	5.0	
Neonatal Intensive/Intermediate Care	1	38	296	6,157	44.4%	16.9	20.8	
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0	
Subacute care	5	0	0	0	0.0%	0.0	0.0	
Other inpatient	5	0	0	0	0.0%	0.0	0.0	

Note: data should be used only in rows; do not summarize columns. ** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network 4 = Contracted, 5 = Service Not Provided

	Number	Number	Number			Number	Number	Numbe
Occupation	Full-Time	Part-Time	FTE	Occupation		Full-Time	Part-Time	FTE
Administrators/Assistant Administrators	69	5	70.5	Surgical Personnel		24	28	43.3
Physicians & Dentists	0	0	0.0	Radiological Services Personnel		10	7	15.3
Medical & Dental Residents	0	0	0.0	Sonographers		10	20	20.6
Dental Hygienists	0	0	0.0	Respiratory Therapists		17	11	20.6
Registered Nurses	424	525	723.4	Occupational Therapists		5	13	5.5
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides		0	1	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists		3	18	13.9
Ancillary Nursing Personnel	0	0	0.0	Physical Therapy Assistants/Aides		2	76	2.1
Medical Assistants	0	0	0.0	Recreational Therapists		0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists		5	1	5.0
Nurse Practitioners	0	0	0.0	Psychologists		0	0	0.0
Certified Registered Nurse Anesthetists	1	0	1.0	Social Workers		1	10	3.4
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals		0	0	0.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel		398	276	506.0
Pharmacy Personnel	29	32	42.0		Total	1,002	1,029	1,480.9
Clinical Laboratory Personnel	4	6	8.4			-,=	-,	.,

063 SSM Health St Mary's Hospital

063 SSM Health St Mary's Hospital Madison, WI 53715 Selected Financial Statistics			All GMS Ho	spitals	Analysis Are	a	Volume Group		FY 2021 vs. 2020	
		FY 2021	Value	Ratio	1 Value	Ratio	7 Value	Ratio	FY 2020	Ratio
Gross Revenue as % of Total	Gross Patient Revenue									
Medicare	\$876,462,608	55.2%	46.6%	1.18	42.1%	1.31	46.9%	1.18	53.3%	1.04
Medical Assistance	\$202,240,015	12.7%	14.4%	0.88	12.0%	1.06	13.3%	0.96	12.3%	1.03
Commercial	\$473,400,518	29.8%	33.9%	0.88	37.4%	0.80	34.1%	0.87	31.2%	0.96
All Other	\$35,606,356	2.2%	5.1%	0.44	8.4%	0.27	5.7%	0.39	3.2%	0.71
Deductions as % of Total Gro										
Medicare	\$674,960,344	42.5%	35.2%	1.21	31.8%	1.34	36.2%	1.18	40.5%	1.05
Medical Assistance	\$154,857,053	9.8%	11.1%	0.88	9.3%	1.05	10.3%	0.95	9.2%	1.06
Commercial	\$268,984,623	16.9%	14.9%	1.13	19.0%	0.89	16.2%	1.04	13.9%	1.22
Charity Care	\$5,873,692	0.4%	0.7%	0.52	0.5%	0.69	0.7%	0.53	0.6%	0.59
Bad Debt	\$19,268,114	1.2%	1.0%	1.19	1.0%	1.18	0.8%	1.47	1.3%	0.91
All Other	\$16,660,481	1.0%	2.8%	0.38	4.5%	0.23	3.0%	0.34	0.9%	1.20
Total Deductions	\$1,140,604,307	71.8%	65.8%	1.09	66.2%	1.09	67.3%	1.07	66.4%	1.08
Other Revenue & Net Gains of										
Other Revenue as % of Tota	al Revenue	6.7%	6.5%	1.04	6.8%	0.99	6.7%	1.00	7.0%	0.96
Net Gains/Losses as % of N	let Income	33.8%	29.4%	1.15	49.6%	0.68	30.5%	1.11	20.5%	1.65
Expenses as % of Total Expe	nses									
Salary/Fringe Benefits	\$180,131,995	42.1%	42.4%	0.99	44.5%	0.95	41.3%	1.02	43.8%	0.96
Supplies & Services	\$225,019,848	52.6%	51.3%	1.02	48.9%	1.08	53.3%	0.99	50.6%	1.04
Capital Component	\$22,549,096	5.3%	6.2%	0.85	6.6%	0.79	5.4%	0.97	5.6%	0.94
Fiscal Statistics	••••••									
Operating Margin (%)		10.8%	10.4%	1.03	8.0%	1.34	9.3%	1.16	17.9%	0.60
Total Hospital Net Income (9	%)	15.4%	14.1%	1.09	14.8%	1.04	12.9%	1.20	21.6%	0.72
Return on Equity (%)	,	30.8%	6.3%	4.88	10.2%	3.03	8.9%	3.47	21.5%	1.43
Current Ratio		0.8	4.1	0.19	2.7	0.30	4.8	0.17	0.7	1.21
Days in Net Patient Account	ts Receivable	63.8	87.5	0.73	50.7	1.26	61.8	1.03	44.2	1.45
Average Payment Period		99.7	89.9	1.11	78.2	1.28	62.8	1.59	97.7	1.02
Equity Financing (%)		30.7%	64.7%	0.47	59.6%	0.52	69.5%	0.44	78.5%	0.39
Long-Term Debt to Equity R	atio	0.0	0.3	N/A	0.3	N/A	0.2	N/A	0.0	N/A
Times Interest Earned		0.0	21.0	N/A	18.0	N/A	24.3	N/A	0.0	N/A
Total Asset Turnover		1.9	0.4	4.42	0.6	2.98	0.7	2.85	1.0	1.99
Average Age of Plant (Years	s)	19.2	17.1	1.13	12.6	1.53	13.3	1.45	18.5	1.04
Increase (Decrease) Total N		-1.4%	12.7%	N/A	11.3%	N/A	11.2%	N/A	-3.4%	0.41
Outpatient Gross Revenue		35.1%	64.9%	0.54	61.9%	0.57	59.3%	0.59	33.3%	1.05
Net Revenue Statistics										
Inpatient Net Revenue per [Discharge	\$10,101	\$18,658	0.54	\$18,949	0.53	\$21,058	0.48	\$19,216	0.53
Inpatient Net Revenue per [\$1,804	\$3,656	0.49	\$3,664	0.49	\$3,785	0.48	\$3,788	0.48
Outpatient Net Revenue per		\$1,929	\$781	2.47	\$753	2.56	\$881	2.19	\$1,688	1.14
Income Stat						-				
Gross Patient Revenue (GPR)	\$1,587,709,496	Cash & Ca	Assets Cash & Cash Equivalents			Liabilities & Fund Current Liabilities			а Балапсея \$111,729,833	
Less Deductions	\$1,140,604,307	Net Patient Receivables			\$7,230 \$78,160,151	Long-Term Debt			\$111,729,833	
Net Patient Revenue	\$447,105,189	Other Rece			\$767,903	Other Liabilities			ەں \$63,618,426	
Plus Other Revenue	\$32,205,890				ψι σι ,900	Subtotal			\$03,618,426 \$175,348,259	
Total Revenue	\$479,311,079	l and Ruild	ings & Equipmer	nt (Net)	\$134,210,953	Sub	lotai		ψ1/5	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Less Expenses	\$427,700,939	Other Asse			\$39,953,109	Inres	Unrestricted Fund Balance		¢77	751 087
Non-Operating Gains/Losses	\$26,392,865				ψυσ,συσ, τυσ	Restricted Fund Balance		\$77,751,087 \$6,208,639		
Net Income	\$78,003,005	Total Asset	e		\$253,099,346		Liabilities & Fun			3,208,039 3,099,346
	φ/ 0,003,005	Total Asset	Total Assets			Total		φ 2 00	,099,340	