Occupancy Rate (%) Aulti Medical-Surgical 98.3% (57.9%) 57.9% (1.00) 1.70 58.8% (2.00) 1.67 72.0% (4.6.8%) 1.37 76.7% (4.6.8%) 1.22 Podiatrics 61.4% (56.8%) 58.7% 1.00 61.6% 0.89 51.3% 1.37 76.7% 1.27 Avarage Casus (Patients) 125.9 26.8 4.69 1.60 61.6% 0.88% 1.37 77.0% 1.22 Autil Medical-Surgical 9.1 4.8 1.88 3.2 2.84 1.44 0.88% 1.37 77.0% 1.22 Autil Medical-Surgical 9.1 5.6 6.36 2.9 3.42 5.0 6.86 7.1 1.33 0.9 Average Length of Stay (Days) 76.3 4.6 1.16 4.4 1.21 5.0 1.05 4.5 1.11 Average Length of Stay (Days) 3.1 2.4 1.28 2.2 1.43 1.6 1.41 1.71 2.2 6 1.11 Obstetrics 3.1 2.4	069 Marshfield Medical Center 611 St Joseph Avenue Marshfield, WI 54449 715-387-1713		Fiscal Year:01/01 to 12/31County:WoodType:GMSAnalysis Area:North Central (6)General Medical & SurgicalVolume Group:7Control:Other Not-For-Profit								
Occupancy Rete (%) Adult Medical-Surgical 98.3% (57.9%) 57.9% (1.03) 1.70 58.8% (1.67) 1.67 72.0% (4.68%) 1.37 76.7% (4.68%) 1.22 Pediatrics 61.4% (59.6%) 59.6% (1.03) 1.03 69.2% (69.2%) 0.89 51.3% (1.60) 1.27 776.7% (1.61) 1.20 78.6% (1.61) 0.77 Average Census (Patients) 125.9 26.8 4.69 17.6 7.13 108.1 1.16 108.9 1.11 Audit Medical-Surgical 9.1 4.8 1.88 3.2 2.84 1.40 0.88.4% 1.07 77.7% 1.22 Autit Medical-Surgical 9.1 4.8 8.2 2.2 2.44 1.44 0.6 8.6 1.10 Obstetrics 9.1 4.8 1.32 49.8 3.85 5.6 6.22 2.09.1 0.92 164.8 1.13 Average Length of Stay (Days) Actit Medical-Surgical 5.3 4.6 1.16 4.4 1.21 5.0 1.05 1.11 Obs			All GMS Hospitals		-				FY 2021 vs. 2020		
Occupancy Rate (%) Adult Medical-Surgical 98.3% (13.5%) 57.9% (13.6%) 1.70 (13.6%) 58.8% (1.6%) 1.67 (1.6%) 72.0% (1.6%) 1.37 (1.6%) 76.7% (1.37) 1.76.7% (1.6%) 1.20 (1.6%) 72.0% (1.6%) 1.37 (1.6%) 76.7% (1.6%) 1.27 (1.6%) 76.7% (1.6%) 1.27 (1.6%) 77.0% (1.6%) 1.22 (1.6%) 77.0% (1.6%) 1.27 (1.6%) 1.18 (1.6%) 1.18 (1.6%) 1.18 (1.6%) 1.18 (1.6%) 1.113 (1.6%) 1.113 (1.6%) 1.113 (1.6%) 1.113 (1.6%) 1.113 (1.6%) 1.113 (1.6%) 1.111	Selected Utilization Statistics	FY 2021	Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio	
Adult Medical-Surgical 99.3% 57.9% 1.70 58.8% 1.67 72.0% 1.37 76.7% 1.20 Obstetrics 113.5% 36.8% 3.08 39.4% 0.23 46.8% 2.42 78.5% 1.41 Pediatrics 61.4% 59.6% 1.03 69.2% 0.89 51.3% 1.20 78.6% 0.7 Average Census (Patients) 94.3% 58.7% 1.60 61.6% 1.53 68.8% 1.37 77.0% 1.22 Adult Medical-Surgical 94.3% 58.7% 1.60 61.6% 1.53 68.8% 1.37 77.0% 1.22 Adult Medical-Surgical 9.1 4.8 1.88 3.2 2.84 14.4 0.63 8.6 1.0 Obstetrics 9.8 1.5 6.36 2.9 3.42 5.0 6.36 7.1 1.33 0.9 1.48 1.11 1.43 1.02 1.43 1.33 0.9 1.43 1.072 2.6 1.11 1.33 0.9 1.143 1.072 2.6 1.17 Total Hospital 5.8 </td <td>Occupancy Rate (%)</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	Occupancy Rate (%)										
Pediatrics 61.4% 59.6% 1.03 69.2% 0.89 51.3% 1.20 78.6% 0.7 Average Census (Patients) 94.3% 58.7% 1.60 61.6% 1.53 68.8% 1.37 77.0% 1.22 Autus Mactical-Surgical 9.1 4.8 1.88 3.2 2.64 1.44 0.63 8.6 1.01 Obstetrics 9.8 1.5 6.36 2.2 4.4 1.44 0.63 8.6 1.11 Obstetrics 9.8 1.5 6.36 2.2 2.44 1.44 0.63 8.6 1.11 Adult Medical-Surgical 5.3 4.6 1.16 4.4 1.21 5.0 1.05 4.5 1.11 Obstetrics 3.0 3.8 0.78 4.3 0.70 4.1 0.72 2.6 1.11 Obstetrics 3.0 3.8 3.73 1.16 4.21 3.842 1.22 4.688 1.00 Surgical Operations		98.3%	57.9%	1.70	58.8%	1.67	72.0%	1.37	76.7%	1.28	
Total Hospital 94.3% 58.7% 1.60 61.6% 1.53 68.8% 1.37 77.0% 1.23 Average Consus (Patients) 125.9 26.8 4.69 17.6 7.13 108.1 1.16 108.9 1.17 Obstetrics 9.1 4.8 1.88 3.2 2.44 1.44 0.63 8.6 1.00 Pediatrics 9.8 1.5 6.36 2.9 3.42 2.00 6.36 7.1 1.33 Total Hospital 193.2 49.8 3.8 35.6 5.42 209.1 0.92 164.8 1.13 Adruit Medical-Surgical 5.3 4.6 1.16 4.4 1.21 5.0 1.05 4.5 1.11 Obstetrics 3.1 2.4 1.28 2.22 1.43 2.6 1.21 3.3 0.99 1.55 0.91 1.55 Obstetrics 3.0 3.8 0.73 4.53 1.116 4.21 3.842 1.22 4.68	Obstetrics	113.5%	36.8%	3.08	39.4%	0.23	46.8%	2.42	78.5%	1.45	
Average Census (Patients) Adult Medical-Surgical Obstetrics 125.9 9.1 26.8 4.69 4.69 1.6 17.6 7.6 7.13 7.13 108.1 1.44 1.16 0.63 108.9 8.6 1.16 0.63 108.1 8.6 1.16 0.63 108.9 8.6 1.16 0.63 1.16 8.6 100.92 1.64.8 1.11 1.33 Pediatrics 9.8 103.2 49.8 3.88 35.6 5.42 209.1 0.92 164.8 1.13 Adult Medical-Surgical Adult Medical-Surgical 5.3 4.6 1.16 4.4 1.21 5.0 1.05 4.5 1.11 Obstetrics 3.1 2.4 1.28 2.2 1.43 2.6 1.21 3.3 0.99 Pediatrics 3.0 3.8 0.78 4.3 0.70 4.1 0.72 2.6 1.11 Surgical Operations Inpatient as % of All Surgeries 3.04 4.99 1.037 4.53 1.116 4.21 3.842 1.22 4.688 1.00 Outpatient Visits Non-Emergency Visits 23.8% 21.2% 1.12 24.1% 3.99 450.5	Pediatrics	61.4%	59.6%	1.03	69.2%	0.89	51.3%	1.20	78.6%	0.78	
Average Census (Patients) Adult Medical-Surgical Obstetrics 125.9 9.1 26.8 4.69 4.69 17.6 7.13 7.6 108.1 1.4 1.16 0.63 108.9 8.6 1.16 0.63 108.1 8.6 1.16 0.63 108.1 8.6 1.16 0.63 108.1 8.6 1.16 0.63 108.1 8.6 1.16 0.63 1.16 8.6 1.16 0.92 1.14 Adult Medical-Surgical Adult Medical-Surgical 5.3 3.1 2.4 1.28 2.2 1.43 2.6 1.21 3.3 0.92 164.8 1.11 Obstetrics 3.1 2.4 1.28 2.2 1.43 2.6 1.21 3.3 0.99 Pediatrics 3.0 3.8 0.78 4.3 0.70 4.1 0.72 2.6 1.11 Total Hospital 5.8 4.9 1.19 4.7 1.22 5.3 1.09 5.0 1.11 Surgical Operations Inpatient as % of All Surgeries 23.8% 21.2% 1.12 24.1% 0.99 2.56% 0.93 23.1% 1.00 Outpatient Visits 22.926 16.058 <td< td=""><td>Total Hospital</td><td>94.3%</td><td>58.7%</td><td>1.60</td><td>61.6%</td><td>1.53</td><td>68.8%</td><td>1.37</td><td>77.0%</td><td>1.22</td></td<>	Total Hospital	94.3%	58.7%	1.60	61.6%	1.53	68.8%	1.37	77.0%	1.22	
Aduit Medical-Surgical 125.9 26.8 4.69 17.6 7.13 108.1 1.16 108.9 1.11 Obstetrics 9.8 1.5 6.36 2.9 3.42 5.0 6.36 7.1 1.33 Total Hospital 193.2 49.8 3.88 35.6 5.42 209.1 0.92 164.8 1.11 Average Length of Stay (Days) 5.3 4.6 1.16 4.4 1.21 5.0 1.05 4.5 1.11 Obstetrics 3.1 2.4 1.28 2.2 1.43 2.6 1.21 3.3 0.99 Pediatrics 3.0 3.8 0.78 4.3 0.70 4.1 0.72 2.6 1.11 Total Hospital 5.8 4.9 1.19 4.7 1.22 5.3 1.09 5.0 1.11 Surgical Operations 1.037 4.53 1.116 4.21 3.842 1.22 4.688 1.00 Outpatient Nists 2.3.8% 2.1.2% 1.12 24.1% 0.99 25.6% 0.93 23.1% 1.0	Average Census (Patients)										
Pediatrics 9.8 1.5 6.36 2.9 3.42 5.0 6.36 7.1 1.33 Total Hospital 193.2 49.8 3.88 35.6 5.42 209.1 0.92 164.8 1.1 Average Length of Stay (Days) 5.3 4.6 1.16 4.4 1.21 5.0 1.05 4.5 1.11 Obstetrics 3.1 2.4 1.28 2.2 1.43 0.70 4.1 0.72 2.6 1.11 Total Hospital 5.8 4.9 1.19 4.7 1.22 3.842 1.22 4.688 1.00 Surgical Operations 1.037 4.53 1.116 4.21 3.842 1.22 4.688 1.00 Outpatient visits 5.26,110 145.246 3.62 131.878 3.99 450.554 1.17 408.655 1.22 Administrators 22.928 16.058 1.43 11.093 2.07 40.709 0.56 20.003 1.15										1.16	
Total Hospital 193.2 49.8 3.88 35.6 5.42 209.1 0.92 164.8 1.11 Average Length of Stay (Days) 5.3 4.6 1.16 4.4 1.21 5.0 1.05 4.5 1.11 Obstetrics 3.1 2.4 1.28 2.2 1.43 2.6 1.21 3.3 0.91 Pediatrics 3.0 3.8 0.78 4.3 0.70 4.1 0.72 2.6 1.11 Surgical Operations 1.037 4.53 1.116 4.21 3.842 1.22 4.688 1.00 Outpatient 15.073 3.865 3.90 3.513 4.29 11.153 1.35 15.580 0.93 Inpatient as % of All Surgeries 22.826 1.0058 1.43 1.009 26.6% 0.93 2.31.% 1.00 Outpatient Visits 22.926 16.058 1.43 11.093 2.07 40.709 0.56 2.00.03 1.10 Nureses, Licensed									8.6	1.05	
Average Longth of Stay (Days) Adult Medical-Surgical 5.3 4.6 1.16 4.4 1.21 5.0 1.05 4.5 1.11 Obstetrics 3.1 2.4 1.28 2.2 1.43 2.6 1.21 3.3 0.99 Pediatrics 3.0 3.8 0.78 4.3 0.70 4.1 0.72 2.6 1.11 Total Hospital 5.8 4.9 1.19 4.7 1.22 5.3 1.09 5.0 1.11 Inpatient 4.699 1.037 4.53 1.116 4.21 3.842 1.22 4.688 1.00 Outpatient Visits 5.07.13 3.865 3.00 3.51 4.50 0.93 2.31% 1.00 Outpatient Visits 526,110 145,246 3.62 131,878 3.99 450,554 1.17 408,655 1.22 Emergency Visits 526,110 1.45,246 3.62 131,878 3.99 450,554 1.17 408,655 1.20 0	Pediatrics		1.5				5.0		7.1	1.39	
Adult Medical-Surgical 5.3 4.6 1.16 4.4 1.21 5.0 1.05 4.5 1.11 Obstetrics 3.1 2.4 1.28 2.2 1.43 2.6 1.21 3.3 0.99 Pediatrics 3.0 3.8 0.78 4.3 0.70 4.1 0.72 2.6 1.11 Total Hospital 5.8 4.9 1.19 4.7 1.22 5.3 1.09 5.0 1.11 Surgical Operations 15,073 3.865 3.90 3.513 4.29 11.153 1.35 15,580 0.99 Inpatient to \$\$ of All Surgeries 2.3.8% 21.2% 1.12 24.1% 0.99 25.6% 0.93 23.1% 1.00 Outpatient Visits 526,110 145,246 3.62 131.878 3.99 450,554 1.17 408,655 1.22 Non-Emergency Visits 526,110 145,246 3.62 131.878 3.99 450,554 1.17 408,655 1.22 Administrators 28.0 19.0 1.47 20.4 1.37 <	Total Hospital	193.2	49.8	3.88	35.6	5.42	209.1	0.92	164.8	1.17	
Adult Medical-Surgical 5.3 4.6 1.16 4.4 1.21 5.0 1.05 4.5 1.11 Obstetrics 3.1 2.4 1.28 2.2 1.43 2.6 1.21 3.3 0.99 Pediatrics 3.0 3.8 0.78 4.3 0.70 4.1 0.72 2.6 1.11 Total Hospital 5.8 4.9 1.19 4.7 1.22 5.3 1.09 5.0 1.11 Surgical Operations 15,073 3.865 3.90 3.513 4.29 11.153 1.35 15,580 0.99 Inpatient to \$\$ of All Surgeries 2.3.8% 21.2% 1.12 24.1% 0.99 25.6% 0.93 23.1% 1.00 Outpatient Visits 526,110 145,246 3.62 131.878 3.99 450,554 1.17 408,655 1.22 Non-Emergency Visits 526,110 145,246 3.62 131.878 3.99 450,554 1.17 408,655 1.22 Administrators 28.0 19.0 1.47 20.4 1.37 <	Average Length of Stay (Days)										
Pediatrics 3.0 3.8 0.78 4.3 0.70 4.1 0.72 2.6 1.11 Total Hospital 5.8 4.9 1.19 4.7 1.22 5.3 1.09 5.0 1.11 Surgical Operations Inpatient 4.699 1.037 4.53 1.116 4.21 3.842 1.22 4.688 1.00 Outpatient 15.073 3.865 3.90 3.513 4.29 11.153 1.35 15.580 0.93 Inpatient as % of All Surgeries 23.8% 21.2% 1.12 24.1% 0.99 25.6% 0.93 23.1% 1.00 Outpatient Visits 526,110 145.246 3.62 131.878 3.99 450.554 1.17 408.655 1.22 Administrators 22.926 16.058 1.43 11.093 2.07 40.709 0.56 20.003 1.68 Audinistrators 28.0 1.9.0 1.47 20.4 1.37 63.3 0.44 29.0		5.3	4.6	1.16	4.4	1.21	5.0	1.05	4.5	1.18	
Total Hospital 5.8 4.9 1.19 4.7 1.22 5.3 1.09 5.0 1.11 Surgical Operations Inpatient Outpatient 4.699 1.037 4.53 1.116 4.21 3.842 1.22 4.688 1.00 Outpatient 15.073 3.865 3.90 3.513 4.29 11.153 1.35 15.580 0.99 Outpatient as % of All Surgeries 23.8% 21.2% 1.12 24.1% 0.99 25.6% 0.93 23.1% 1.00 Outpatient Wsits 526,110 145,246 3.62 131,878 3.99 450.554 1.17 408.655 1.22 Administrators 28.0 19.0 1.47 20.4 1.37 63.3 0.44 29.0 0.91 Nurses, Licensed 855.7 247.5 3.46 172.5 4.96 921.1 0.93 861.8 0.99 Nurses, Licensed 3.568.5 496.2 7.19 457.0 7.81 1.865.1 1.91 3.493.9	Obstetrics	3.1	2.4	1.28	2.2	1.43	2.6	1.21	3.3	0.96	
Surgical Operations 4,699 1,037 4.53 1,116 4.21 3,842 1.22 4,688 1.00 Outpatient 15,073 3,865 3.90 3,513 4.29 11,153 1.35 15,580 0.93 Inpatient as % of All Surgeries 23.8% 21.2% 1.12 24.1% 0.99 25.6% 0.93 23.1% 1.00 Outpatient Visits 526,110 145,246 3.62 131.878 3.99 450.554 1.17 408,655 1.22 Mon-Emergency Visits 22,926 16.058 1.43 11.093 2.07 40,709 0.56 20,003 1.15 Full-Time Equivalents (FTEs) 28.0 19.0 1.47 20.4 1.37 63.3 0.44 29.0 0.90 Ancillary Nursing Personnel 865.7 247.5 3.46 172.5 4.96 921.1 0.93 861.8 0.99 Ancillary Nursing Personnel 3,568.5 4962 7.19 457.0 7.81 1.865.1	Pediatrics	3.0	3.8	0.78	4.3	0.70	4.1	0.72	2.6	1.17	
Surgical Operations 4,699 1,037 4.53 1,116 4.21 3,842 1.22 4,688 1.00 Outpatient 15,073 3,865 3.90 3,513 4.29 11,153 1.35 15,580 0.93 Inpatient as % of All Surgeries 23.8% 21.2% 1.12 24.1% 0.99 25.6% 0.93 23.1% 1.00 Outpatient Visits 526,110 145,246 3.62 131,878 3.99 450,554 1.17 408,655 1.22 Emergency Visits 22,926 16.058 1.43 11.093 2.07 40.709 0.56 20.003 1.15 Full-Time Equivalents (FTEs) Administrators 28.0 19.0 1.47 20.4 1.37 63.3 0.44 29.0 0.99 Nurses, Licensed 855.7 247.5 3.46 172.5 4.96 921.1 0.93 861.8 0.99 All Other Personnel 3.568.5 496.2 7.19 457.0 7.81 1.868.5 </td <td>Total Hospital</td> <td>5.8</td> <td>4.9</td> <td>1.19</td> <td>4.7</td> <td>1.22</td> <td>5.3</td> <td>1.09</td> <td>5.0</td> <td>1.15</td>	Total Hospital	5.8	4.9	1.19	4.7	1.22	5.3	1.09	5.0	1.15	
Inpatient 4,699 1,037 4,53 1,116 4.21 3,842 1.22 4,688 1,00 Outpatient 15,073 3,865 3.90 3,513 4.29 11,153 1.35 15,580 0.93 Inpatient as % of All Surgeries 23.8% 21.2% 1.12 24.1% 0.99 25.6% 0.93 23.1% 1.00 Outpatient Visits 526,010 145,246 3.62 131,878 3.99 450,554 1.17 408,655 1.22 Administrators 22,926 16.058 1.43 11,093 2.07 40,709 0.56 20,003 1.16 Administrators 28.0 19.0 1.47 20.4 1.37 63.3 0.44 29.0 0.9 Nurses, Licensed 855.7 247.5 3.46 172.5 4.96 921.1 0.93 861.8 0.9 All Other Personnel 3,568.5 496.2 7.19 457.0 7.81 1.865.1 1.91 3,493.9 <	Surgical Operations										
Inpatient as % of All Surgeries 23.8% 21.2% 1.12 24.1% 0.99 25.6% 0.93 23.1% 1.00 Outpatient Visits 526,110 145,246 3.62 131.878 3.99 450,554 1.17 408,655 1.29 Mon-Emergency Visits 526,110 145,246 3.62 131.878 3.99 450,554 1.17 408,655 1.29 Administrators 22,926 16.058 1.43 11.093 2.07 40,709 0.56 20,003 1.15 Full-Time Equivalents (FTEs) Administrators 28.0 19.0 1.47 20.4 1.37 63.3 0.44 29.0 0.93 Nurses, Licensed 855.7 247.5 3.46 172.5 4.96 921.1 0.93 861.8 0.99 All Other Personnel 3,568.5 496.2 7.19 457.0 7.81 1.865.1 1.91 3,493.9 1.00 FTEs per 100 Patient Census (Adjusted) 5.0 13.0 0.39 17.1 <		4,699	1,037	4.53	1,116		3,842	1.22	4,688	1.00	
Outpatient Visits 526,110 145,246 3.62 131,878 3.99 450,554 1.17 408,655 1.28 Emergency Visits 22,926 16,058 1.43 11,093 2.07 40,709 0.56 20,003 1.15 Full-Time Equivalents (FTEs) Administrators 28.0 19.0 1.47 20.4 1.37 63.3 0.44 29.0 0.99 Nurses, Licensed 855.7 247.5 3.46 172.5 4.96 921.1 0.93 861.8 0.99 Ancillary Nursing Personnel 86.4 40.3 2.14 24.7 3.49 153.6 0.56 84.9 1.00 All Other Personnel 3,568.5 496.2 7.19 457.0 7.81 1.865.1 1.91 3,493.9 1.00 Administrators 5.0 13.0 0.39 17.1 0.29 11.7 0.43 6.2 0.88 Nurses, Licensed 152.6 168.4 0.91 144.1 10.6 170.7 <td< td=""><td>Outpatient</td><td>15,073</td><td>3,865</td><td>3.90</td><td>3,513</td><td>4.29</td><td>11,153</td><td>1.35</td><td>15,580</td><td>0.97</td></td<>	Outpatient	15,073	3,865	3.90	3,513	4.29	11,153	1.35	15,580	0.97	
Outpatient Visits Non-Emergency Visits 526,110 145,246 3.62 131,878 3.99 450,554 1.17 408,655 1.29 Emergency Visits 22,926 16,058 1.43 11,093 2.07 40,709 0.56 20,003 1.15 Full-Time Equivalents (FTEs) Administrators 28.0 19.0 1.47 20.4 1.37 63.3 0.44 29.0 0.9 Nurses, Licensed 855.7 247.5 3.46 172.5 4.96 921.1 0.93 861.8 0.99 All Other Personnel 3.568.5 496.2 7.19 457.0 7.81 1.865.1 1.91 3.493.9 1.00 Total FTEs 4,538.6 803.0 5.65 674.6 6.73 3,003.0 1.51 4,469.6 1.00 FTEs per 100 Patient Census (Adjusted) 5.0 13.0 0.39 17.1 0.29 11.7 0.43 6.2 0.8 All Other Personnel 152.6 168.4 0.91 144.1 106 1	Inpatient as % of All Surgeries	23.8%	21.2%	1.12	24.1%	0.99	25.6%	0.93	23.1%	1.03	
Emergency Visits 22,926 16,058 1.43 11,093 2.07 40,709 0.56 20,003 1.15 Full-Time Equivalents (FTEs) Administrators 28.0 19.0 1.47 20.4 1.37 63.3 0.44 29.0 0.97 Nurses, Licensed 855.7 247.5 3.46 172.5 4.96 921.1 0.93 861.8 0.99 Ancillary Nursing Personnel 86.4 40.3 2.14 247.7 3.49 153.6 0.56 84.9 1.00 All Other Personnel 3.568.5 496.2 7.19 457.0 7.81 1,865.1 1.91 3,493.9 1.00 Total FTEs 4.00 Patient Census (Adjusted) 5.0 13.0 0.39 17.1 0.29 11.7 0.43 6.2 0.88 Ancillary Nursing Personnel 15.4 27.4 0.56 20.6 0.75 28.5 0.54 18.0 0.88 Autistrators 5.0 13.0 0.39 17.1 0.29 11.7 <td></td>											
Full-Time Equivalents (FTEs) 28.0 19.0 1.47 20.4 1.37 63.3 0.44 29.0 0.99 Nurses, Licensed 855.7 247.5 3.46 172.5 4.96 921.1 0.93 861.8 0.99 Ancillary Nursing Personnel 86.4 40.3 2.14 24.7 3.49 153.6 0.56 84.9 1.07 All Other Personnel 3,568.5 496.2 7.19 457.0 7.81 1,865.1 1.91 3,493.9 1.07 Total FTEs 4,538.6 803.0 5.65 674.6 6.73 3,003.0 1.51 4,469.6 1.07 Administrators 5.0 13.0 0.39 17.1 0.29 11.7 0.43 6.2 0.83 Nurses, Licensed 152.6 168.4 0.91 144.1 1.06 170.7 0.89 183.2 0.83 All Other Personnel 636.3 337.6 1.88 381.6 1.67 345.6 1.84 742.9 0.80 All Other Personnel 636.3 337.6 1.88 381.6	Non-Emergency Visits	526,110	145,246	3.62					408,655	1.29	
Administrators 28.0 19.0 1.47 20.4 1.37 63.3 0.44 29.0 0.93 Nurses, Licensed 855.7 247.5 3.46 172.5 4.96 921.1 0.93 861.8 0.99 Ancillary Nursing Personnel 86.4 40.3 2.14 24.7 3.49 153.6 0.56 84.9 1.03 All Other Personnel 3,568.5 496.2 7.19 457.0 7.81 1,865.1 1.91 3,493.9 1.03 Total FTEs 4,538.6 803.0 5.65 674.6 6.73 3.003.0 1.51 4,469.6 1.07 Administrators 5.0 13.0 0.39 17.1 0.29 11.7 0.43 6.2 0.8 Nurses, Licensed 152.6 168.4 0.91 144.1 1.06 170.7 0.89 183.2 0.83 All Other Personnel 636.3 337.6 1.88 381.6 1.67 345.6 1.48 742.9 0.88 All Other Personnel 636.3 337.6 1.88 381.6 1.67 <td>Emergency Visits</td> <td>22,926</td> <td>16,058</td> <td>1.43</td> <td>11,093</td> <td>2.07</td> <td>40,709</td> <td>0.56</td> <td>20,003</td> <td>1.15</td>	Emergency Visits	22,926	16,058	1.43	11,093	2.07	40,709	0.56	20,003	1.15	
Administrators 28.0 19.0 1.47 20.4 1.37 63.3 0.44 29.0 0.93 Nurses, Licensed 855.7 247.5 3.46 172.5 4.96 921.1 0.93 861.8 0.99 Ancillary Nursing Personnel 86.4 40.3 2.14 24.7 3.49 153.6 0.56 84.9 1.03 All Other Personnel 3,568.5 496.2 7.19 457.0 7.81 1,865.1 1.91 3,493.9 1.03 Total FTEs 4,538.6 803.0 5.65 674.6 6.73 3.003.0 1.51 4,469.6 1.07 Administrators 5.0 13.0 0.39 17.1 0.29 11.7 0.43 6.2 0.8 Nurses, Licensed 152.6 168.4 0.91 144.1 1.06 170.7 0.89 183.2 0.83 All Other Personnel 636.3 337.6 1.88 381.6 1.67 345.6 1.48 742.9 0.88 All Other Personnel 636.3 337.6 1.88 381.6 1.67 <td>Full-Time Equivalents (FTEs)</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	Full-Time Equivalents (FTEs)										
Ancillary Nursing Personnel 86.4 40.3 2.14 24.7 3.49 153.6 0.56 84.9 1.00 All Other Personnel 3,568.5 496.2 7.19 457.0 7.81 1,865.1 1.91 3,493.9 1.00 Total FTEs 4,538.6 803.0 5.65 674.6 6.73 3,003.0 1.51 4,469.6 1.00 Administrators 5.0 13.0 0.39 17.1 0.29 11.7 0.43 6.2 0.8 Nurses, Licensed 152.6 168.4 0.91 144.1 1.06 170.7 0.89 183.2 0.83 Ancillary Nursing Personnel 15.4 27.4 0.56 20.6 0.75 28.5 0.54 18.0 0.88 All Other Personnel 636.3 337.6 1.88 381.6 1.67 345.6 1.84 742.9 0.88 Total FTEs 809.3 546.4 1.48 563.4 1.44 556.5 1.45 950.3 0.88 Total Hospital: Contract with: Medicare-certified Swing Beds: Newborn Nur		28.0	19.0	1.47				0.44	29.0	0.97	
All Other Personnel 3,568.5 496.2 7.19 457.0 7.81 1,865.1 1.91 3,493.9 1.00 Total FTEs 4,538.6 803.0 5.65 674.6 6.73 3,003.0 1.51 4,469.6 1.00 FTEs per 100 Patient Census (Adjusted) 4,538.6 803.0 5.65 674.6 6.73 3,003.0 1.51 4,469.6 1.00 Administrators 5.0 13.0 0.39 17.1 0.29 11.7 0.43 6.2 0.80 Nurses, Licensed 152.6 168.4 0.91 144.1 1.06 170.7 0.89 183.2 0.80 Ancillary Nursing Personnel 15.4 27.4 0.56 20.6 0.75 28.5 0.54 18.0 0.80 All Other Personnel 636.3 337.6 1.88 381.6 1.67 345.6 1.84 742.9 0.86 Total Hospital: Contract with: Medicare-certified Swing Beds: Newborn Nursery: Beds Set Up & Staffed 205 Health Maintenance Yes Average Beds Used	Nurses, Licensed	855.7	247.5	3.46	172.5	4.96		0.93	861.8	0.99	
Total FTEs 4,538.6 803.0 5.65 674.6 6.73 3,003.0 1.51 4,469.6 1.01 FTEs per 100 Patient Census (Adjusted) 5.0 13.0 0.39 17.1 0.29 11.7 0.43 6.2 0.8 Administrators 5.0 13.0 0.39 17.1 0.29 11.7 0.43 6.2 0.8 Nurses, Licensed 152.6 168.4 0.91 144.1 1.06 170.7 0.89 183.2 0.83 Ancillary Nursing Personnel 15.4 27.4 0.56 20.6 0.75 28.5 0.54 18.0 0.83 All Other Personnel 636.3 337.6 1.88 381.6 1.67 345.6 1.84 742.9 0.84 Total FTEs 809.3 546.4 1.48 563.4 1.44 556.5 1.45 950.3 0.84 Total Hospital: Contract with: Medicare-certified Swing Beds: Newborn Nursery: Newborn Nursery: Discharges 0	Ancillary Nursing Personnel	86.4	40.3	2.14		3.49		0.56	84.9	1.02	
FTEs per 100 Patient Census (Adjusted) Administrators 5.0 13.0 0.39 17.1 0.29 11.7 0.43 6.2 0.8 Nurses, Licensed 152.6 168.4 0.91 144.1 1.06 170.7 0.89 183.2 0.8 Ancillary Nursing Personnel 15.4 27.4 0.56 20.6 0.75 28.5 0.54 18.0 0.8 All Other Personnel 636.3 337.6 1.88 381.6 1.67 345.6 1.84 742.9 0.8 Total FTEs 809.3 546.4 1.48 563.4 1.44 556.5 1.45 950.3 0.8 Beds Set Up & Staffed 205 Health Maintenance Average Beds Used 0 Bassinets 2 2 Discharges 12,203 Organization (HMO) Yes Discharges 0 Total Births 1,002 Inpatient Days 70,530 Preferred Provider Van Inpatient Days 0 Newborn Days 1,683	All Other Personnel	3,568.5	496.2	7.19	457.0	7.81		1.91	3,493.9	1.02	
Administrators 5.0 13.0 0.39 17.1 0.29 11.7 0.43 6.2 0.8 Nurses, Licensed 152.6 168.4 0.91 144.1 1.06 170.7 0.89 183.2 0.83 Ancillary Nursing Personnel 15.4 27.4 0.56 20.6 0.75 28.5 0.54 18.0 0.83 All Other Personnel 636.3 337.6 1.88 381.6 1.67 345.6 1.84 742.9 0.84 Total FTEs 809.3 546.4 1.48 563.4 1.44 556.5 1.45 950.3 0.84 Beds Set Up & Staffed 205 Health Maintenance Average Beds Used 0 Bassinets 2 0 Discharges 12,203 Organization (HMO) Yes Discharges 0 Total Births 1,002 Inpatient Days 70,530 Preferred Provider Yes Inpatient Days 0 Newborn Days 1,683	Total FTEs	4,538.6	803.0	5.65	674.6	6.73	3,003.0	1.51	4,469.6	1.02	
Nurses, Licensed 152.6 168.4 0.91 144.1 1.06 170.7 0.89 183.2 0.83 Ancillary Nursing Personnel 15.4 27.4 0.56 20.6 0.75 28.5 0.54 18.0 0.83 All Other Personnel 636.3 337.6 1.88 381.6 1.67 345.6 1.84 742.9 0.83 Total FTEs 809.3 546.4 1.48 563.4 1.44 556.5 1.45 950.3 0.83 Beds Set Up & Staffed 205 Health Maintenance Yes Medicare-certified Swing Beds: Newborn Nursery: Newborn Nursery: Newborn Nursery: Discharges 12,203 Organization (HMO) Yes Discharges 0 Bassinets 2 2 Inpatient Days 70,530 Preferred Provider Inpatient Days 0 Newborn Days 1,683	FTEs per 100 Patient Census (Adjusted)										
Ancillary Nursing Personnel 15.4 27.4 0.56 20.6 0.75 28.5 0.54 18.0 0.88 All Other Personnel 636.3 337.6 1.88 381.6 1.67 345.6 1.84 742.9 0.88 Total FTEs 809.3 546.4 1.48 563.4 1.44 556.5 1.45 950.3 0.88 Total Hospital: Contract with: Medicare-certified Swing Beds: Newborn Nursery: Newborn Nursery: Beds Set Up & Staffed 205 Health Maintenance Yes Average Beds Used 0 Bassinets 2 Discharges 12,203 Organization (HMO) Yes Discharges 0 Total Births 1,002 Inpatient Days 70,530 Preferred Provider Yes Inpatient Days 0 Newborn Days 1,683	Administrators		13.0	0.39			11.7		6.2	0.81	
All Other Personnel Total FTEs636.3 809.3337.6 546.41.88 1.48381.6 563.41.67 1.44345.6 556.51.84 1.45742.9 950.30.84 0.84Total Hospital: Beds Set Up & StaffedContract with: Health Maintenance DischargesMedicare-certified Swing Beds: DischargesNewborn Nursery: 2 DischargesNewborn Nursery: 12,2030.84 950.30.84 0.84Inpatient Days70,530Organization (HMO) Preferred ProviderYesMedicare-certified Swing Beds: Discharges0Bassinets2Discharges Inpatient Days12,203 70,530Organization (HMO) Preferred ProviderYesDischarges Inpatient Days0Newborn Days1,683										0.83	
Total FTEs809.3546.41.48563.41.44556.51.45950.30.84Total Hospital:Contract with:Medicare-certified Swing Beds:Newborn Nursery:Beds Set Up & Staffed205Health MaintenanceAverage Beds Used0Bassinets2Discharges12,203Organization (HMO)YesDischarges0Total Births1,002Inpatient Days70,530Preferred ProviderVooNewborn Days1,683								0.54	18.0	0.85	
Total Hospital:Contract with:Medicare-certified Swing Beds:Newborn Nursery:Beds Set Up & Staffed205Health MaintenanceAverage Beds Used0Bassinets2Discharges12,203Organization (HMO)YesDischarges0Total Births1,002Inpatient Days70,530Preferred ProviderYesInpatient Days0Newborn Days1,683	All Other Personnel		337.6		381.6	1.67			742.9	0.86	
Beds Set Up & Staffed205Health MaintenanceAverage Beds Used0Bassinets2Discharges12,203Organization (HMO)YesDischarges0Total Births1,002Inpatient Days70,530Preferred ProviderVesInpatient Days0Newborn Days1,683	Total FTEs	809.3	546.4	1.48	563.4	1.44	556.5	1.45	950.3	0.85	
Beds Set Up & Staffed205Health MaintenanceAverage Beds Used0Bassinets2Discharges12,203Organization (HMO)YesDischarges0Total Births1,002Inpatient Days70,530Preferred ProviderVesInpatient Days0Newborn Days1,683	Total Hospital:	Contract with:		Medic	are-certified S	wing Beds:		Newborn	Nursery:		
Discharges12,203Organization (HMO)YesDischarges0Total Births1,002Inpatient Days70,530Preferred ProviderInpatient Days0Newborn Days1,683	Beds Set Up & Staffed 205	Health Maintenance	Ň				0	Bassir	nets	2	
Inpatient Days 70,530 Preferred Provider Inpatient Days 0 Newborn Days 1,683	Discharges 12,203	Organization (HMO)	Yes	Di				Total E	Births 1	,002	
		- ,						Newbo	orn Days 1	,683	
		Organization (PPO)	Yes		-				-		

069 Marshfield Medical Center

Marshfield, WI 54449

	Level of	Beds Set Up & Staffed	Discharges &	Patient Days	Occupancy	Average Census	Average Length of Stay	
Inpatient Service Area	Service*	12/31/2021	Transfers**	of Care	Rate (%)	(Patients)	(Days)	
General Medical-Surgical								
Adult Medical-Surgical, Acute	1	128	8,669	45,941	98.3%	125.9	5.3	
Orthopedic	2	0	0	0	0.0%	0.0	0.0	
Rehabilitation & Physical Medicine	1	6	244	2,869	131.0%	7.9	11.8	
Hospice	2	0	0	0	0.0%	0.0	0.0	
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0	
Other Acute	5	0	0	0	0.0%	0.0	0.0	
Pediatric, acute	1	16	1,195	3,583	61.4%	9.8	3.0	
Obstetrics	1	8	1,057	3,314	113.5%	9.1	3.1	
Psychiatric	2	0	0	0	0.0%	0.0	0.0	
Alcoholism/chemical dependency	2	0	0	0	0.0%	0.0	0.0	
ICU/CCU								
Medical-Surgical Intensive Care	1	24	634	7,505	85.7%	20.6	11.8	
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0	
Pediatric Intensive Care	1	4	129	1,365	93.5%	3.7	10.6	
Burn Care	2	0	0	0	0.0%	0.0	0.0	
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0	
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0	
Neonatal Intensive/Intermediate Care	1	19	275	5,953	85.8%	16.3	21.6	
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0	
Subacute care	5	0	0	0	0.0%	0.0	0.0	
Other inpatient	5	0	0	0	0.0%	0.0	0.0	

Note: data should be used only in rows; do not summarize columns. ** Transfers, which may be estimated, refer only to those between units. * 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network 4 = Contracted, 5 = Service Not Provided

	Number	Number	Number			Number	Number	Number
Occupation	Full-Time	Part-Time	FTE	Occupation		Full-Time	Part-Time	FTE
Administrators/Assistant Administrators	28	0	28.0	Surgical Personnel		26	8	30.4
Physicians & Dentists	238	130	289.4	Radiological Services Personnel		69	19	81.1
Medical & Dental Residents	79	0	79.0	Sonographers		17	9	22.5
Dental Hygienists	0	0	0.0	Respiratory Therapists		22	28	41.7
Registered Nurses	595	289	751.7	Occupational Therapists		11	12	14.9
Certified Nurse Midwives	1	0	1.0	Occupational Therapy Assistants/Aides		0	2	1.0
Licensed Practical Nurses	1	2	2.1	Physical Therapists		16	10	22.4
Ancillary Nursing Personnel	59	109	86.4	Physical Therapy Assistants/Aides		2	2	3.0
Medical Assistants	128	38	154.1	Recreational Therapists		0	1	0.6
Physician Assistants	37	6	40.1	Dietitians & Nutritionists		5	4	6.6
Nurse Practitioners	52	27	68.3	Psychologists		9	1	9.4
Certified Registered Nurse Anesthetists	21	9	22.7	Social Workers		11	7	13.4
Clinical Nurse Specialists	10	0	10.0	All Other Health Professionals		751	257	878.9
Health Info Mgmt-Administrators/Technicians	28	6	31.7	All Other Personnel		1,550	226	1,661.7
Pharmacy Personnel	98	28	109.5		Total	3,935	1,240	4,538.6
Clinical Laboratory Personnel	71	10	77.2			-,	-,	-,

Marshfield, WI 54449		All GMS Hospitals			Analysis Area		Volume Group		FY 2021 vs. 2020	
Selected Financial Statistics		FY 2021	Value	Ratio	6 Value	Ratio	7 Value	Ratio	FY 2020	Ratio
Gross Revenue as % of Total	Gross Patient Revenue									
Medicare	\$1,014,272,352	50.9%	46.6%	1.09	51.2%	0.99	46.9%	1.08	52.5%	0.97
Medical Assistance	\$280,147,194	14.0%	14.4%	0.97	13.3%	1.06	13.3%	1.06	13.1%	1.07
Commercial	\$601,031,980	30.1%	33.9%	0.89	29.9%	1.01	34.1%	0.88	31.2%	0.96
All Other	\$99,016,294	5.0%	5.1%	0.98	5.7%	0.88	5.7%	0.86	3.1%	1.59
Deductions as % of Total Gro	ss Patient Revenue									
Medicare	\$727,028,063	36.5%	35.2%	1.04	36.0%	1.01	36.2%	1.01	38.8%	0.94
Medical Assistance	\$207,518,658	10.4%	11.1%	0.94	10.1%	1.03	10.3%	1.01	9.7%	1.08
Commercial	\$198,638,746	10.0%	14.9%	0.67	9.2%	1.08	16.2%	0.61	9.9%	1.00
Charity Care	\$12,303,446	0.6%	0.7%	0.86	0.8%	0.81	0.7%	0.88	0.6%	0.96
Bad Debt	\$17,083,666	0.9%	1.0%	0.84	0.8%	1.06	0.8%	1.03	0.5%	1.60
All Other	\$52,229,385	2.6%	2.8%	0.94	3.5%	0.74	3.0%	0.86	1.3%	2.09
Total Deductions	\$1,214,801,964	60.9%	65.8%	0.93	60.4%	1.01	67.3%	0.91	60.8%	1.00
Other Revenue & Net Gains o	r Losses									
Other Revenue as % of Tota	al Revenue	1.0%	6.5%	0.15	4.2%	0.23	6.7%	0.15	1.2%	0.83
Net Gains/Losses as % of N	let Income	0.0%	29.4%	N/A	32.5%	N/A	30.5%	N/A	0.0%	N/A
Expenses as % of Total Expe	nses									
Salary/Fringe Benefits	\$349,653,754	46.6%	42.4%	1.10	42.4%	1.10	41.3%	1.13	49.7%	0.94
Supplies & Services	\$375,414,247	50.1%	51.3%	0.98	52.7%	0.95	53.3%	0.94	47.1%	1.06
Capital Component	\$24,582,070	3.3%	6.2%	0.53	4.9%	0.66	5.4%	0.60	3.2%	1.02
Fiscal Statistics										
Operating Margin (%)		4.8%	10.4%	0.46	9.6%	0.50	9.3%	0.52	7.8%	0.61
Total Hospital Net Income (9	%)	4.8%	14.1%	0.34	13.6%	0.35	12.9%	0.37	7.8%	0.61
Return on Equity (%)	,	1.2%	6.3%	0.19	3.3%	0.36	8.9%	0.13	1.7%	0.71
Current Ratio		2.8	4.1	0.68	2.8	0.98	4.8	0.58	2.3	1.20
Days in Net Patient Account	s Receivable	151.2	87.5	1.73	167.5	0.90	61.8	2.45	153.7	0.98
Average Payment Period		140.9	89.9	1.57	165.5	0.85	62.8	2.25	239.1	0.59
Equity Financing (%)		47.4%	64.7%	0.73	50.9%	0.93	69.5%	0.68	44.0%	1.08
Long-Term Debt to Equity R	atio	0.8	0.3	2.55	0.7	1.20	0.2	4.50	0.9	0.93
Times Interest Earned		0.0	21.0	N/A	48.7	N/A	24.3	N/A	0.0	N/A
Total Asset Turnover		0.2	0.4	0.57	0.2	1.07	0.7	0.37	0.2	1.16
Average Age of Plant (Years	5)	38.6	17.1	2.26	33.5	1.15	13.3	2.91	45.8	0.84
Increase (Decrease) Total N		16.3%	12.7%	1.28	25.1%	0.65	11.2%	1.45	-2.3%	N/A
Outpatient Gross Revenue (66.0%	64.9%	1.02	70.5%	0.94	59.3%	1.11	65.0%	1.01
Net Revenue Statistics				· · · · · · · · · · · · · · · · · · ·						
Inpatient Net Revenue per D	Discharge	\$20,838	\$18,658	1.12	\$16,540	1.26	\$21,058	0.99	\$20,239	1.03
Inpatient Net Revenue per D	-	\$3,650	\$3,656	1.00	\$3,511	1.04	\$3,785	0.96	\$4,028	0.91
Outpatient Net Revenue per		\$988	\$781	1.26	\$799	1.24	\$881	1.12	\$1,020	0.97
Income Stat					,				d Balances	
Gross Patient Revenue (GPR)	\$1,994,467,820	Assets Cash & Cash Equivalents			\$99,648,000					,428,000
Less Deductions	\$1,214,801,964	Net Patient Receivables			\$322,991,000	Long-Term Debt			\$1,268,807,000	
Net Patient Revenue	\$779,665,856	Other Rece				Other Liabilities			\$134,673,000	
Plus Other Revenue	\$7,742,803				\$205,942,000	Subtotal		\$1,683,908,000		
Total Revenue	\$787,408,659	I and Ruild	lings & Equipmer	nt (Net)	\$1,077,713,000	: Oub			ψ1,000	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Less Expenses	\$749,650,071	Other Asse			\$1,493,585,000	Unrestricted Fund Balance		\$1 51F	3 971 000	
Non-Operating Gains/Losses	\$749,050,071			.ə Ş I,4		Restricted Fund Balance		\$1,515,971,000 \$130,865,000		
Net Income	\$37,758,588	Total Asset	c		\$3,199,879,000		otal Liabilities & Fund Balance			9,879,000
	φ <i>31,13</i> 0,300	TOTAL ASSEL	3		ψ5, 199,079,000	Total		φ5,198	,019,000	